

Austria	Sch. 18	Indonesia	Rp. 700	Portugal	Ecu 700
Belarus	DR. 1,550	Iceland	Kr. 700	Spain	Euro 500
Belgium	BF. 38	Japan	Yen 500	Singapore	S\$ 4.10
Canada	C\$2.75	Jordan	Dr. 500	Saudi	Ps. 110
Cyprus	ECU 2.25	Kuwait	Ps. 500	Sri Lanka	Ru. 500
Denmark	DKr. 7.25	Lithuania	Lt. 8,100	Tunisia	Dir. 5,500
Egypt	EGP 6.00	Luxembourg	Fr. 7.30	Sweden	Skr. 6,500
Finland	Fr. 2.20	Morocco	Dir. 4.25	Switzerland	SwF 2,200
France	Fr. 6.00	Nicaragua	Ps. 300	Tunisia	WT 500
Greece	Dr. 70	Poland	Zl. 500	Turkey	L. 210
Hong Kong	HKS 12	Portugal	Ps. 200	U.A.E.	Dir. 6,500
India	Rs. 15	Philippines	Pes. 20	U.S.A.	\$1.50

FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

No. 29,646

Tuesday June 11 1985

D 8523 B

French opposition
lift veil on
radical future, Page 3

World news

Business summary

Swedish employers' record quits chief over arms £519m

Swedish Employers' Federation chairman Claes-Ulf Wiberg resigned while police investigated reports of sales of explosives to Iran by AB Bofors at a time when he was managing director.

The reports of arms sales have whipped up a political storm in Sweden, which bans the export of weapons to countries at war.

Police are also investigating alleged exports of Bofors ground-to-air missiles to Middle Eastern countries in 1980. The reports have revived a long debate over weapons exports, with peace groups demanding a further tightening of Sweden's already stringent arms export laws.

Israel withdraws

The Israeli army withdrew its last units from Lebanon but left behind military advisers and plainclothes agents to watch over the southern border. The three-year occupation cost Israel \$54 billion and divided the nation.

Walesa attacks trial

Lech Walesa, leader of Poland's Solidarity labour movement, told a court in Gdansk trying three senior fellow-unionists that they were innocent of charges of illegal activities. Walesa condemned the current trial for a "brutality unseen since the days of Stalin." Page 2

Spanish port clash

Three people were injured in the northern Spanish port of Gijon when police fired rubber bullets and smoke canisters to disperse Spanish shipyard workers protesting against planned job cuts.

Marcinkus cleared

Archbishop Paul Marcinkus, chairman of the Vatican's bank, has been cleared of alleged involvement in illegalities related to a 1972 loan to the late Carlo Pescenti, the Catholic financier who was a large shareholder in the collapsed Banco Ambrosiano. Page 2

Beirut kidnapping

Professor Thomas Sutherland, dean of the Beirut American University, was kidnapped by gunmen after arriving back from a three week visit to the U.S.

Punjab gunbattle

Four Pakistanis were killed in three gunbattles with Indian security forces inside India's northern state of Punjab.

Von Bulow not guilty

Claus von Bulow, Danish-born socialist, was found not guilty at his retrial in Providence, Rhode Island, of trying to kill his millionaire wife with insulin injections.

Cyprus federation

Turkish Cypriot leader Rauf Denktash, elected in a landslide victory as the first president of the breakaway Northern Cyprus state, said he was willing to form a federation with Greek Cypriots.

Angola pleads to UN

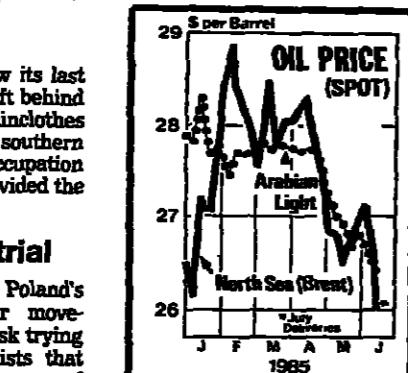
Angola is to complain to the United Nations Security Council about the recent South African attack on the Gulf oil installation at Cabinda.

Swiss reject ban

Swiss voters turned down proposals that would ban all abortions in the country.

Cabinet polish

Britain's Drycleaning Information Bureau has sent all members of the Cabinet a voucher to cover the cost of cleaning a suit following remarks on television by Mrs Margaret Thatcher, the UK Prime Minister, about the need for a well-grounded government to improve the country's reputation abroad.



OIL PRICES continued to fall amid growing belief that Opec will be forced to cut prices at its meeting in Geneva on June 30. Brent, the main North Sea crude, traded as low as \$25.45 for September delivery. Page 30

WALL STREET: At the close Dow Jones industrial average was up 2.02 at 1,184.44. Page 38

LONDON equities drifted lower. The FT Ordinary share index eased 10.3 to 101.3. Gilts were unsettled in light trading. Page 38

TOKYO share prices lost ground for the first time in five days. The Nikkei-225 market average lost 33.25 to 12,683.34. Page 38

DOLLAR improved in London, rising to DM 3.02 (DM 3.08), SwFr 2.612 (SwFr 2.507), FF 9,4525 (FF 9,30 and Y250.45 (Y249.5). On Bank of England figures, the dollar's exchange rate index rose from 145.6 to 146.3. Page 31

STERLING lost 1.05 cents against the dollar in London to finish at \$1.2575. It was also lower at DM 3.91, SwFr 3.285 (SwFr 3.275), FF 11,885 (FF 11,895) and Y315.0 (Y316.5). The pound's exchange rate index fell to 79.2 from 79.3. Page 31

GOLD fell \$2.25 on the London bullion market to close at \$312.25. It was also lower in Zurich at \$312.35. In New York the Comex August settlement was \$317.20. Page 38

UNITED AIRLINES of the U.S. is pulling back almost \$1bn from its wealth pension fund to spend on corporate expansion in a move aimed at dissuading hostile takeover bidders.

CONRAD BLACK, chairman of the Ravelston Corporation, has paid £10m (\$12.5m) for a 14 per cent stake in the Daily Telegraph Group, the British newspaper. Page 16

GULF CANADA plans to dispose of the bulk of the Arctic drilling fleet owned by its subsidiary BeaumBrill following inquiries from several potential buyers. Page 18

The international edition of the Financial Times is published from today with Sections II and III integrated to cover Companies and Markets. Special surveys will normally be printed as a third section.

Today's issue also introduces some changes in our statistical coverage of U.S. equity markets, reflecting trading patterns on Wall Street. The New York Stock Exchange listings will continue to be published complete; the Over-the-Counter national list is being restricted to the top 1,000 listings, and we will carry a somewhat reduced list from the American Stock Exchange. Details, page 38; share listings, pages 35-37.

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Craxi wins key referendum on wage indexation

BY JAMES BUXTON IN ROME

ITALIAN voters have rejected by a clear majority a Communist proposal on wage indexation. The referendum result announced yesterday, is the second big defeat for the Communists in a month.

The result is an important victory for Sig Bettino Craxi, the Socialist Prime Minister, who last week committed himself to resigning if the vote went against him.

The referendum proposition - on whether four index points worth L27,200 (\$14) cut by law last year should be restored to the scala mobile indexation system - was defeated by a margin of 8.6 per cent. If allowed, it would have boosted inflation by about 1 per cent.

On the basis of almost 98 per cent of the results, some 54.3 per cent voted "No" to the proposition, and 45.7 per cent voted "Yes." The turnout was 78 per cent, about 11 per cent less than that of last month's local elections.

As a result of the vote, it should now become more difficult for Sig Craxi's enemies within the ruling five-party coalition to dislodge him from the prime minister's office, which he has held for nearly two years.

The result, however, is also a success for the Government in general, since it means the defeat of the unspoken veto that the Communist Party has always exercised over economic measures affecting the working class.

For the Communist Party, it will cause yet more dismay after last month's sharp losses in nationwide local elections, and raise more doubts about the future of Sig Alessandro Natta, the party secretary.

The party had hoped the referendum would bring it a victory to offset last month's disappointment.

Last night, however, the party was publicly taking comfort from the fact that the number of those voting in favour of the referendum proposition was still substantially greater than the party's usual share of the vote, which is about 30 per cent.

Sig Craxi said last night that: "A tormented chapter has been closed just as we had hoped and if I may say so expected - that is with the

defeat of those who long and tamely sought and prepared this pointless battle."

The issue at stake was a temporary cut of 4 points from the index carried out by the Craxi government in February last year. The move was bitterly opposed by the Communists, and received only token support from Sig Craxi's main coalition partner, the Christian Democrats. But in the end it became law.

The Communist Party then started the campaign for a referendum on the issue, collecting the necessary signatures to a petition and convincing the constitutional court that the vote was a valid one for a referendum.

The vote on Sunday and yesterday settles the question of last year's cut but does not resolve the far bigger issue of the future of wage indexation. Yesterday, before the polls closed, Confindustria, the employers' association, gave formal notice that it would cease paying wage increases altogether under the scala mobile from next February.

Continued on Page 16

Stock market reaction, Page 38

German GNP falls by 1%

BY RUPERT CORNWELL IN BONN

WEST GERMANY yesterday reported a real fall in gross national product of 1 per cent in the first quarter compared with the final three months of 1984 - a development that might prompt fresh calls for more determined government action to stimulate the economy.

Analysing the disappointing seasonally adjusted figures, the Economics Ministry in Bonn ascribed the "temporary" drop to the severe weather earlier this year and claimed that the second quarter would produce a clear resumption of growth.

It added that, despite the bitter winter, which particularly affected the already hard-pressed construction industry, the first-quarter 1985 figure was 0.4 per cent above the corresponding period last year.

The ruling centre-right coalition

is still sticking to its prediction that growth for the full year will reach the forecast 2.5 per cent, compared with the 2.6 per cent expansion achieved in 1984.

Yesterday's news can only strengthen the pressure from critics of the Government - joined last month in cautious vein by the Organisation for Economic Co-operation and Development (OECD) in its half-yearly Economic Outlook - for more resolute action to boost growth and make inroads into unemployment, which stands at 2.1m, or 8.8 per cent of the workforce.

Failure to bring down the jobless rate is generally held to have been a key factor in the crushing electoral defeat suffered in West Germany's most industrialised state of Nord-Rhine-Westphalia last month by Chancellor Helmut Kohl's Christian Democratic party.

That in turn has provoked bitter attacks from within his centre-right coalition, both because of alleged leadership shortcomings on the part of Herr Kohl and because he is unable to grasp the implications of the economic situation for their parties at the next federal election in February 1987.

The critics argue, moreover, that West Germany's strong external position - both the current and trade accounts are likely to show record surpluses in 1985, while inflation remains around 2.5 per cent - give it the scope to take action at home.

Instead, the judge rejected their case and discharged the injunction. Referring to several points to a judgment in the House of Lords last summer which gave Mr Morris a green light for his action against BA itself, Mr Justice Leggatt concluded that to block the liquidator would accord the clearing bank "a means of protection which puts a strain upon courts even with well-informed foreign courts."

Mr Morris and Mr Robert Beckmann, his US counsel in the Washington anti-trust action, first served notice on Midland Bank of their intention to sue within months of Laker Airways' collapse.

But the bank obtained an injunction in November 1982 restraining them from any action in the U.S. against it. The injunction was renewed in February 1983 and Midland had asked the High Court for a further extension yesterday.

Instead, the judge rejected their case and discharged the injunction. Referring to several points to a judgment in the House of Lords last summer which gave Mr Morris a green light for his action against BA itself, Mr Justice Leggatt concluded that to block the liquidator would accord the clearing bank "a means of protection which puts a strain upon courts even with well-informed foreign courts."

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EUROPEAN NEWS

Mitterrand appeal over international farm trade

BY ANDREW GOWERS IN PARIS

THE FRENCH President, M. François Mitterrand, yesterday appealed for restraint in international farm trade, which faces severe disruption as a result of the wheat-subsidy dispute over export subsidies between the European Community and the European Commodity Control.

He told the opening session of the UN World Food Council's annual ministerial meeting here that international agricultural markets should be organised. "In the highly vulnerable sector of foodcrops I do not believe that subsidised freedom of trade is the best."

He said the instability accompanying such a free-for-all would be particularly damaging for developing countries. "How can an emerging agriculture in developing countries be expected to compete with older, more efficient, more highly

mechanised farming?" he asked. His remarks were clearly intended to underline French disquiet at the recently announced \$2bn U.S. farm export subsidy programme and in particular its proposed cut in wheat price offer of 1m tonnes of wheat to Algeria.

France has long insisted that world farm trade should be organised along agreed lines, but it is an idea vehemently opposed by the U.S., which claims that the EEC's unfair export subsidies have allowed it to rob Washington of agricultural markets.

M. Mitterrand said France would move towards a new round of multi-lateral trade negotiations in the General Agreement on Tariffs and Trade "in due course." It was French reluctance to fix a date for a new round which caused

scrutiny at last month's summit of leading industrial nations in Bonn.

Officials of the World Food Council, the UN body responsible for monitoring food policies, share M. Mitterrand's concern about the prospect of an all-out trade war. Although this is likely to lead to lower world prices for products such as grain, they believe it will tempt African governments to postpone vital agricultural reforms further.

Yesterday's WFC session heard an impassioned and critical speech on the famine in Africa from Mr. Eugene Whelan, the Canadian president. He said that if the Council's recommendation of farm policy and long-term aid to Third World agriculture had been adopted, the famine would not have reached nearly its present scale.

Marcinkus is cleared of loan allegation

BY ALAN FRIEDMAN IN MILAN

CHAIRMAN OF THE Instituto per le Opere di Religione (IOR), the Vatican Bank, Archbishop Paul Marcinkus has been cleared of involvement in illegalities related to a 1972 loan for £50m (£20m) to the late Sig Carlo Pesenti, the financier who was a major shareholder in the collapsed Banco Ambrosiano.

The Milan magistrate investigating Mgr Marcinkus, two of his Vatican bank colleagues, and six executives at the Pesenti family's Italmobiliare holding group, has cleared them all of allegations of fraud, illegal currency export and improper share dealings.

However, he will carry on with his investigation of Sig Giampiero Pesenti, son of Sig Carlo, and five colleagues at Italmobiliare on the grounds that they may have been involved in failure to disclose relevant financial information under the Italian civil code.

Paris court jails financier over losses at Boussac

BY DAVID MARSH IN PARIS

A SCANDAL-SCARRED chapter of French corporate history ended yesterday when M. Jean-Pierre Willot, the most prominent member of the family clan which legally has a controlling stake in the loss-ridden Boussac textile group, was given a one-year prison sentence after being found guilty on charges of illegal funds transfers.

The long-awaited sentences, delivered yesterday by a Paris court, followed a lengthy and sometimes dramatic trial in which the Lille-based Willot group faced a variety of charges relating to financial malpractices during the building up of the Agache-Willot textile and retailing empire.

The 1978 deal was already controversial as a result of opposition from the legendary founder of the Boussac group, "Cotton King," M. Marcel Boussac who died in 1980 at the age of 90 with his empire in ruins.

But the Willot/Boussac affair turned into political high drama when the Agache Willot group filed for bankruptcy in June 1981 just after the election of the Socialist Government.

Jean-Pierre, the financier of the family who has decades of experience in financial gamesmanship, was also handed down a fine of FFr 2.5m (£210,600). He is entitled to appeal against the prison sentence. His brothers, Antoine and Regis, were each fined the same amount, with the former also receiving an 18 month suspended sentence. A fourth brother, Bernard, was acquitted.

The Willots, regarded by many on the Left and the Right as the unacceptable face of French capitalism, returned upon the public scene in 1978 when the former administration under President Valéry Giscard d'Estaing engineered the takeover of Boussac by the Willot group to save the textile concern from bankruptcy.

The 1978 deal was already controversial as a result of opposition from the legendary founder of the Boussac group, "Cotton King," M. Marcel Boussac who died in 1980 at the age of 90 with his empire in ruins.

In an interview before the visit, Herr Hoenecker praised the French Eureka high-technology project, noting that he could foresee co-operation between the Eureka and Interkosmos, Communism's space research organisation.

The East German leader called President Reagan's strategic defence initiative a "danger for all humanity."

He warned that any participation by Bonn in the SDI research programme would have "serious repercussions" for the political climate in Europe.

Fabius starts visit to E Germany

BY LESLIE COLLI IN BERLIN

M. LAURENT Fabius, the French premier, yesterday became the first government leader of the three Western powers responsible for Berlin and Germany to pay an official visit to East Germany.

With less than three weeks

before the next EEC summit meeting in Milan, which is seen as a major debate and launching-pad for reform of the Community, the outcome is still shrouded in doubt.

On the one hand, a hard core of the most federalist Europeans from Italy, Belgium, Luxembourg and the Netherlands are set on the idea of calling a fully-fledged inter-governmental conference in the wake of Milan to redraft the Treaty of Rome for a new streamlined and expanded Community—and ultimate European Union.

At the other end of the spectrum, Denmark and Greece positively object to any move which might expand the area of authority and influence of the Community, while Britain remains a brooding sceptic.

Somewhere in the middle, France refuses to show its hand. West Germany preaches European Union and practices the opposite, and Ireland is sitting on the fence, wanting more integration without losing the power of national veto, and fearful of any prospect of bringing discussions on security into the EEC arena.

In this confusion, Sir Geoffrey Howe, the British Foreign

HOWE TRIES TO SELL PACKAGE TO HIS FELLOW MINISTERS

BY QUENTIN PEEL IN BRUSSELS

Doubts surround EEC reform

Secretary is clearly seeking to steer a march on his colleagues by suggesting a package of reform plans which could please them all, without committing anyone to the long and laborious process of full-scale Treaty amendment.

They include more co-ordination of national foreign policies, more majority voting on Community decisions, and speedier removal of all the remaining barriers to a real common market.

The key difference between those who support a full-scale conference for change and those who see no need to amend the Treaty of Rome, centres on whether to preserve the written right of national veto enshrined in the key Articles 96 (tax harmonisation), 100 (removal of internal market barriers) and 101 (elimination of national laws affecting competition).

The British insist that no member state (apart certainly not the British Treasury) will agree to majority voting on Article 96. On the other hand, Article 100 would not be necessary if the British package were approved by heads of government. Article 101 already provides for a two-stage process, first of unanimity, followed by majority voting.

Critics of the British position point to an inconsistency between a desire to speed up the process towards a genuine common market by 1990, whereas the Commission is suggesting 1992, resistance to greater tax harmonisation, and changes in voting procedures lacking the full force of treaty amendments.

The British idea on expanding the process of consultation on foreign policies are much closer to the rest of the member states, although disliked by the Commission.

But the area where the British plans go least far to meet the European Union lobby is on the role of the European Parliament. A commitment to more regular and earlier consultation on important issues such as participation in Star Wars, perhaps falls far short of MEPs' wishes to have more legislative authority, and powers over revenues as well as expenditure.

M. Delors, the European Commission president, believes that any effective change in decision-making practices still needs proper amendment of the Treaty of Rome, by removing the insistence on unanimity in the key Articles 96 (tax harmonisation), 100 (removal of internal market barriers) and 101 (elimination of national laws affecting competition).

The other difference concerns the future role of the European Parliament and how to extend its democratic influence on Community activities.

The British package, as outlined by Sir Geoffrey Howe, is a series of bilateral meetings of government over recent weeks, contains several measures to increase majority voting without abandoning the Luxembourg compromise. They include:

• an instruction by heads of government to use majority voting wherever it is provided for by the Treaty;

• agreement by the EEC leaders to abstain rather than block votes, as the Luxembourg compromise allows;

• insistence that any member state invoking the compromise should justify it in the full

context of the Treaty.

The British idea on expanding the process of consultation on foreign policies are much

wider than the rest of the member states, although disliked by the Commission.

The coming days will see intensive lobbying among the Ten, with the focus particularly on the positions of France and West Germany. President Mitterrand is supposed to make his own position clear on June 13, when he meets Sig Bettino Craxi, the Italian Premier and summit chairman, in Florence. Herr Helmut Kohl, the West German Chancellor, will be tarnished by whether his Agriculture Minister uses the Luxembourg compromise this week to block a decrease in cereal prices. If he does, then West German blocking for a move towards European Union will be undermined.

Food price dispute may end up at summit

BY IVO DAWNEY IN BRUSSELS

FARM MINISTERS of the EEC today resume talks on Community prices for cereal crops and rapeseed amid mounting speculation that the issue may have to go to the heads of government summit in Milan at the end of the month for final resolution.

Although most member states

are anxious to avoid such an outcome, hopes of achieving a deal in the face of Seán Ó Siadhail's continued opposition to a price cut are at their lowest.

Sig Figaro Pandolfi, the Italian minister presiding over the Farm Council, has already warned his colleagues that failure to reach agreement this week will mean another meeting in Luxembourg next Monday.

However, little or nothing appears to have changed since the ministers last discussed the issue in May. Furthermore, the conclusion of a package of prices for other farm products has removed a great deal of the urgency behind the talks. Some now believe that Herr Ignaz Kiechle, the West German

minister, will seek to postpone a decision further, eventually agreeing his colleagues to agree to roll over last year's prices thus, in effect, establishing a price freeze.

But the political cost of such a move could be expensive to Bonn. Indications yesterday suggested that several member states may attempt to force the West Germans to a vote, thereby challenging them to invoke their right of veto.

However, little or nothing appears to have changed since the ministers last discussed the issue in May. Furthermore, the conclusion of a package of prices for other farm products has removed a great deal of the urgency behind the talks. Some now believe that Herr Ignaz Kiechle, the West German

minister, will seek to postpone a decision further, eventually agreeing his colleagues to agree to roll over last year's prices thus, in effect, establishing a price freeze.

This too, however, looks unlikely to furnish a solution, as any attempt to ignore a veto would be opposed by the UK along with the Danes and Greeks.

The most radical suggestion so far is that the Commission may now unilaterally impose a price cut from the beginning of the new cereals marketing year in August on the grounds that the failure to take a decision leaves it free to regulate the market as it chooses.

Greens set for talks in Hesse

BY RUPERT CORMELL IN BONN

THE SOCIAL DEMOCRATS (SPD) and Greens in Hesse are set to open negotiations which could lead to the first ever such ruling coalition in a West German state or Land.

This was confirmed yesterday by spokesman for the radical Left-Green after a weekend congress of the party in Hesse gave a broad—if highly conditional—endorsement to the offer of Herr Holger Boerner, the state's SPD Premier, for a full-scale alliance.

Should a deal be worked out, it would give Hesse its first clear-cut majority administration since the inconclusive election of October 1983, at which the SPD won a plurality but not an outright majority of seats.

Thereafter, Herr Hoerner has had to get by on his own, or with the aid of informal agreements with the Greens. The last of these, which survived five months, collapsed last November after a row about permission for new nuclear facilities in the state.

The new discussions promise to be very tough, however. Instead of the one portfolio, covering an enlarged Environment Ministry, which Herr Boerner has proposed, the Greens are demanding two, as well as a virtual right of veto on nuclear-related plants.

The Greens are refusing the SPD's demand for a single state budget covering both 1986 and 1987.

However, Herr Boerner, who has long since proved himself a cunning political tactician, has one particularly strong card in his hand: the Greens. If the talks do fail, and he chooses not to apply the possibility of an alliance with either of the other parties in the assembly, the Christian Democrats or the Liberal Free Democrats (FDP), he could provoke new elections.

After their recent dismal showing in both the Saarland and North Rhine-Westphalia, where they failed to secure the 5 per cent minimum share of the vote required for seats, the Greens will be keen to avoid exposing themselves to a similar setback in Hesse.

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they discuss how to settle their claims against each other, and vice versa, as the Albanians have long insisted.

The British claim arises out of a 1946 incident in which two British warships were sunk with loss of life by Albanian mines in the Corfu straits. Three years later the International Court of Justice awarded the UK £25,000 in damages.

The Albanians, for their part, claimed a large portion of the £25,000 in gold bullion which the Nazis looted from Albania and other countries during the war. This is now held by Britain, the U.S. and France, which form the Tripartite Gold Commission.

Deposited in the Bank of England and the New York Federal Reserve Bank, this gold bullion amounting to some 5,000 kilograms is being held against, among other things, future Albanian payment of Western compensation claims. Decisions by the Commission on settlement of the gold must be unanimous.

Albania is one of the very few countries with which Britain has not only no diplomatic relations, but also has no indirect representation of UK interests through a third country embassy.

SOLIDARITY LEADER speaks out at trial in Gdansk

BY CHRISTOPHER BOBINSKI IN WARSAW

MIROSLAW WALESKA, the leader of Solidarity, yesterday told a court in Gdansk trying three prominent Solidarity activists that "three innocent people are sitting on the defendant's bench."

The three, Mr Ladyslaw Frystyk, Mr Bogdan Lis and Mr Adam Michnik, are being tried for fermenting unrest by playing a leading role in the banned union and attending a meeting in mid-March to plan a 15-minute token strike, against food price rises. They face up to 7½ years in prison if convicted.

Mr Waleska denied in court that he had called the meeting to discuss strike plans and in any case stated that nothing substantive had been debated before the police entered the flat where he was being held.

Mr Waleska is being investigated on similar charges, but no case has yet been brought to trial. At Mr Waleska was speaking the Polish Government prepared to greet him.

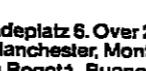
Shizuro Abe, the Japanese Foreign Minister, who arrived yesterday for a two day visit here.

The Japanese visit marks the latest stage in Poland's quest to establish friendly economic links with Western countries. This followed a series of visits by Mr Leo Tindemans, the Belgian Prime Minister, posthumously.

The Poles have been insisting that the Western leaders drop contacts with Solidarity supporters while in Poland, and this scuttled the Belgian visit and is holding up preparations for trips to Warsaw by a Spanish delegation as well as the French Foreign Minister.

The Poles are hoping for some fresh Western government credits.

Western governments are waiting for Poland to sign an agreement rescheduling \$12bn falling due between 1982 and 1984 before considering the issue.



Swiss Bank Corporation
Schweizerischer Bankverein
Société de Banque Suisse

The key Swiss bank

General Management in CH-4002 Basle, Aeschenplatz 6, and in CH-8022 Zurich, Paradeplatz 8. Over 200 offices throughout Switzerland. Worldwide network (branches, subsidiaries and representatives): Europe: Edinburgh, London, Luxembourg, Madrid, Manchester, Monte Carlo, Paris. North America: Atlanta, Calgary, Chicago, Houston, Los Angeles, Montreal, New York, San Francisco, Toronto, Vancouver. Latin America: Bogota, Buenos Aires, Caracas, Lima, Mexico, Panama, Rio de Janeiro, São Paulo. Caribbean: Grand Cayman, Nassau. Middle East: Bahrain, Cairo, Tehran. Africa: Johannesburg. Asia: Hong Kong, Singapore, Tokyo. Australia: Melbourne, Sydney.

JK 1000

Abstentions reach 6% in Hungary elections

By Leslie Coffit in Berlin

HUNGARY'S first obligatory multiple-candidate elections at the weekend resulted in no upsets — all candidates were approved by the Communist Party but did contain a few surprises.

In an attempt to introduce some choice for voters, at least two candidates had to contest each of the 352 parliamentary seats and the 42,000 seats on local councils. But 6.1 per cent of eligible voters abstained from the ballots, compared with 3 per cent in 1980 elections, as voting in Hungary is not mandatory. Only 12 per cent of the 7.4m voters opposed the candidates for parliament, while 5.4 per cent of the votes were declared invalid.

Mr Imre Pozsgay, general secretary of the People's Patriotic Front, which represents the Communist Party, said there were "no political reasons" for the large number of abstentions and invalid votes.

Hungary's Communist leader, Mr Janos Kadar, who was placed on an unopposed national list along with 24 other prominent candidates, was re-elected with a 99.02 per cent vote. The Foreign Minister, Mr Peter Varkonyi, who was opposed by two candidates, received only 62.1 per cent of the votes. Mr Varkonyi had to compete for a place on the ballot in his Budapest district against the dissident philosopher Mr Gáspár Miklós Tómes, who was defeated in nominating meetings.

Mr Istvan Sariés, the speaker of the Hungarian legislature, said he expected a parliament that would be "more prepared to debate." The Hungarian parliament meets only four times a year for a few days and routinely approves government legislation.

Although the Government and party gave the multiple-candidate elections a great deal of publicity, it was made clear that the limited choice would not be widened in the future.

Mr János Berecz, a Communist Party secretary, said political life in Hungary would not be carried on in the form of elections.

In Peru, communications between Lima and remote rural communities were blocked by the huge Andes mountains. Together with the Peruvian telephone authority, Philips overcame the problem by establishing communications through the Intelsat IVA satellite.

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Saudi Arabia is a different matter altogether. In a joint venture, Philips and L.M. Ericsson have worked to a very tight schedule to supply the Kingdom with a computer

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controlled telephone network, which has increased subscriber capacity by more than 1 million lines.

The joint venture also received a new order to establish an automatic mobile telephone system. This project involves building 48 base stations, covering 32 cities and the main traffic corridors. On completion, it will enable the Saudi Arabians to telephone from their motor cars to anywhere in the world.

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PHILIPS

EUROPEAN NEWS

David Housego reports from Paris on a political programme which promises a major upheaval

Opposition lifts veil on radical new view of French society



Opposition leaders Jacques Chirac, Raymond Barre and Valéry Giscard d'Estaing: their programme's broad objectives follow the rightward drift of the French consensus

THE FRENCH opposition parties lifted the veil for the first time over the weekend on what they would do if elected to power next March. Taken at face value, their programme would amount to as radical an upheaval of French society as the country has seen this century.

These "supply-side measures" designed to inject fresh dynamism into the economy would be backed by a macro-economic policy which put the emphasis on cutting public expenditure and reducing taxes. The opposition's goal is a FF 40bn (US \$3.36bn) annual cut in public expenditure — a yearly reduction equivalent to one percentage point of GNP. It also increased the power of the state so that taxes grew and the government intervened more in the economy.

The "liberal" model they are now proposing reflects a totally different view of the way in which France should develop. It would be a country which gave first priority to business and profitability — and in which business was more lightly taxed and less controlled. The public sector would be cut to a minimum through a massive programme of denationalisation. Universities would substantially finance themselves and compete against each other. The monopoly of "technocrats" in the civil service would be broken by drafting in outsiders.

France's last major experiment with market-oriented economics was the capitalist

programme of the second half of the 19th century. This brought an unprecedented boom but left such inequalities that France has never been on the retreat from it ever since.

M Raymond Barre, the former Prime Minister, and the cautious voice within the opposition

believes that it is foolish for the Right to proclaim from the rooftops policies that are unrealistic or will be painful to implement.

There is little obvious leeway for further cutting public expenditure and taxes — the Socialists are having enormous

difficulty this year in meeting their objectives of tax cuts and of holding the budget deficit to 3 per cent of GNP.

On that basis the opposition would have great difficulty in reducing expenditure by a further FF 40bn a year — without substantially raising public

sector tariffs, health charges etc, which would have a deflationary impact on the economy.

They could be taking power at a time when recovery in the trade deficit was still fragile and when the franc was under pressure.

In addition to the problems of macroeconomic policy, the opposition faces the difficulty that its major structural reforms will take a long time to show results, and will inevitably have unpopular consequences in the short term. Hanging over them is the possibility that President François Mitterrand could use the most powerful constitutional weapon in his armoury, the right to dissolve the National Assembly after a year or just at the moment when the Government's problems are undermining its popularity.

M Jacques Chirac, the RPR leader and M Giscard d'Estaing are both aware of these objections. Two calculations have led them to throw caution to the winds.

The first is that they believe that the opposition can no longer satisfy its followers by criticising the Government alone. The second reason lies in the differing views they have from M Barre on how events will unfold on the morrow of a right-wing victory in March.

M Chirac believes that the opposition risks little in pitching its ambitions high. If M Mitterrand remains in office, the opposition will refuse his assent or turns down nominations for key posts, then the responsibility for the ensuing constitutional crisis would rest squarely on his shoulders.

In such circumstances the opposition (and M Chirac in particular) would stand the best chance of winning the presidential election that would follow shortly after.

M Giscard d'Estaing's strategy is based on this scenario — that M Mitterrand will remain in office but initially as a passive spectator. In such circumstances, the former President would take the lead in explaining that much of the opposition's programme would have to be delayed until after the presidential election of 1988.

The opposition is thus in a state of schizophrenia. It is broadly agreed on the direction in which it would like to push French society and the French economy. But it is violently at odds over the timing, methods and who should lead it.



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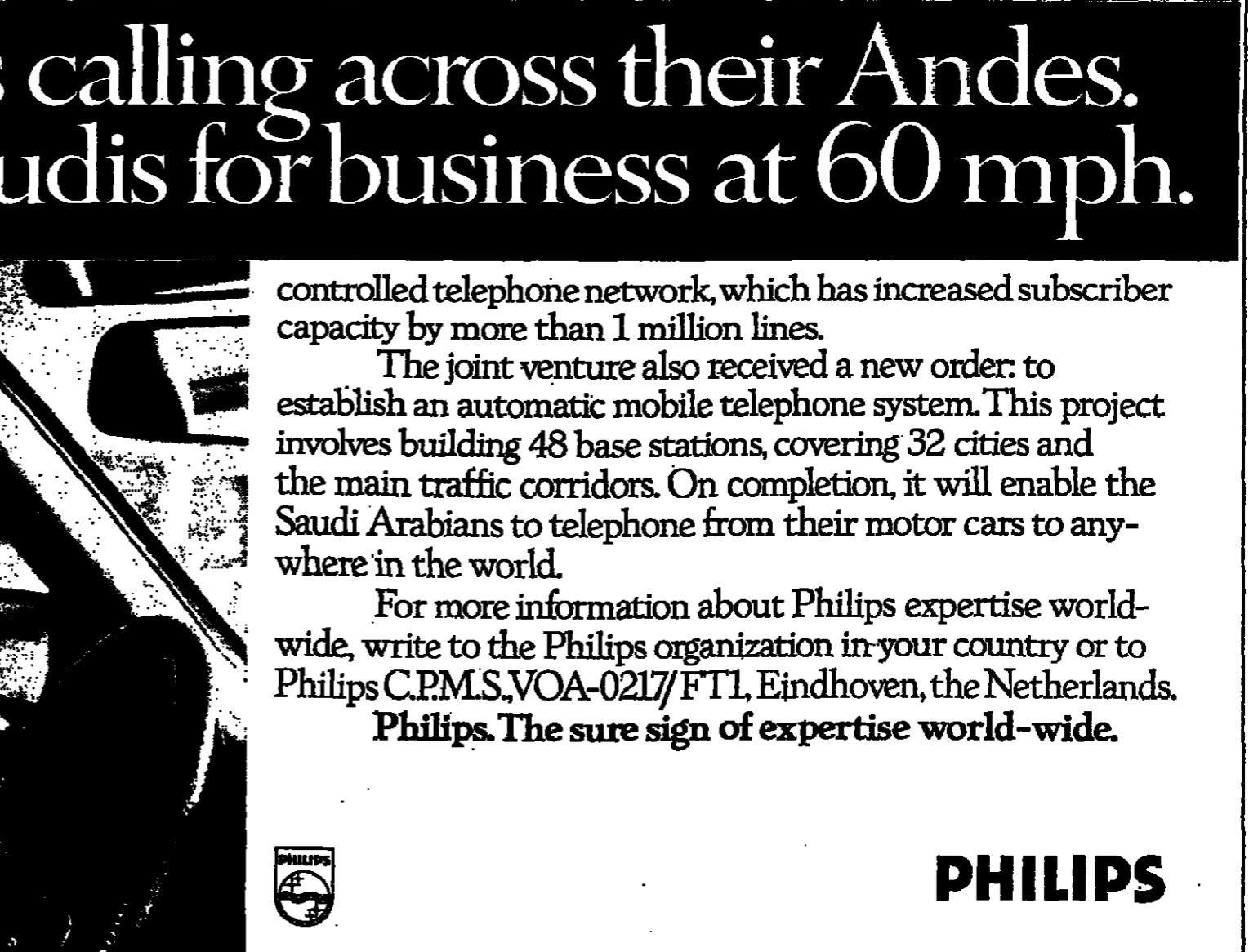
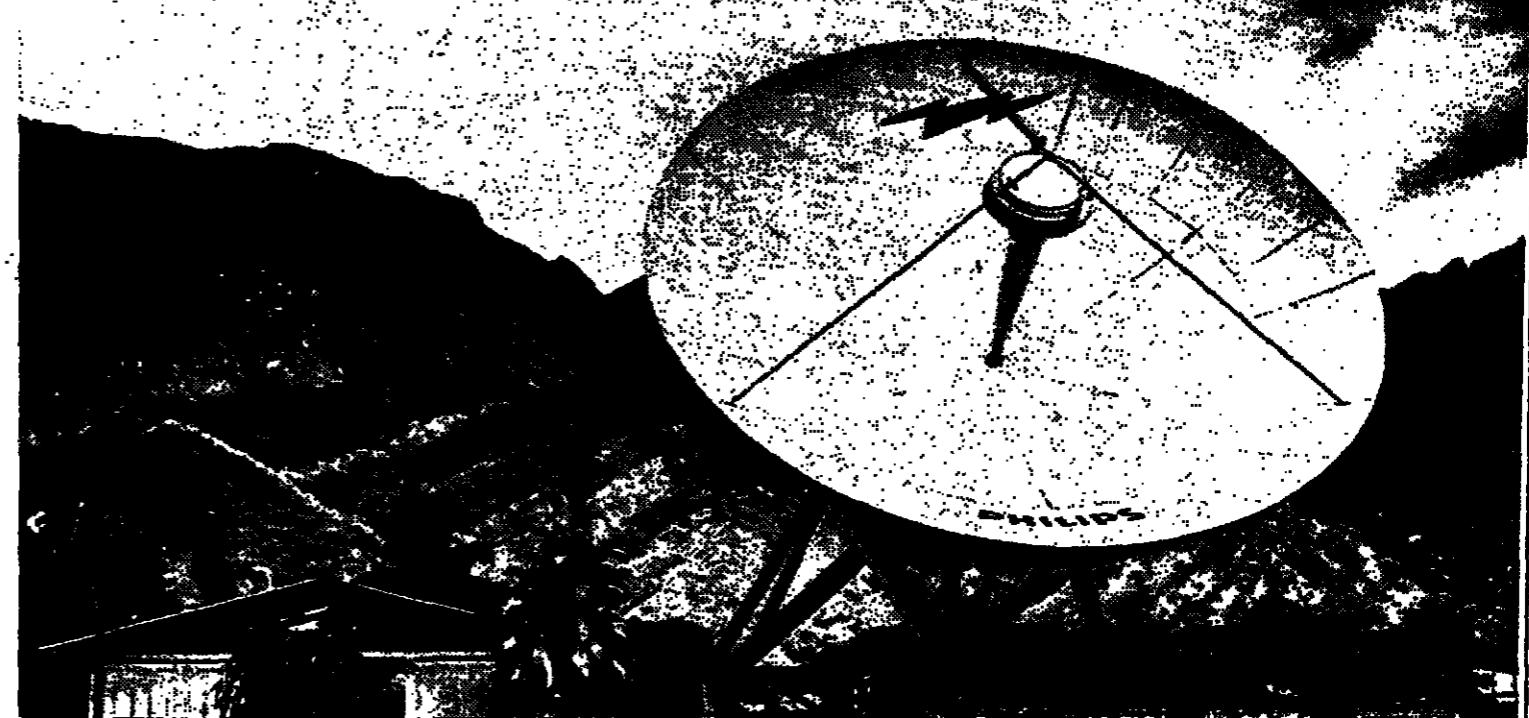
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EUROPEAN NEWS

Peter Montagnon, Euromarkets Correspondent, writes from Basle on the annual report of the Bank for International Settlements

BIS prescribes gentle nurturing of the economic recovery process

ECONOMIC policy-makers have much reason for satisfaction when they look back at the events of 1984, according to the annual report of the Bank for International Settlements (BIS) published today.

Not only did total economic output in the Group of Ten industrial countries grow by an average of nearly 5 per cent, making last year one of the best since 1973; inflation also remained generally under control.

The recovery process spurred by the rapid growth of the U.S. economy, has spread not only to all industrial countries but also to large parts of the developing world. Millions of new jobs have been created within the U.S. itself, while the recovery has at least halted the deterioration of European labour markets. The resumption of growth has helped defuse the debt crisis and banks in industrial countries have been able to strengthen their capital base.

Perhaps because the recent record has been so positive, this year's report is remarkable for its lack of stridency. Gone are last year's dire warnings of a collapse in world growth if the U.S. fails to take action to correct its budget deficit.

In their place is a more gentle insistence on the need for action to be taken over the medium term to preserve and nurture the recovery process. "The major policy objective for Western industrial countries is clear enough: to keep up the momentum of their recovery," the report states.

Against the present broadly encouraging background—"one that would have been considered highly improbable by even the most sanguine forecasters during the crisis months of 1982"—four potentially serious problem areas remain. These are: the twin problems of unemployment and inflation; the risks of instability inherent in a climate of financial market innovation; the volatility of exchange rates and external imbalances in the developed world; and the international debt situation.

The report goes on to argue that the record of progress in 1984 masks two continuing fundamental questions for policy makers. The first is that almost five years of anti-inflation policies in most Western countries have still failed to eradicate inflation. The second is that the recovery has progressed far without having done more than halt the rise in unemployment in Europe and

THE RAPID pace of innovation and deregulation in financial markets has added immensely to the problems facing central banks in forming monetary policy, the Bank for International Settlements (BIS) says in its annual report.

The practice of setting targets for money supply expansion, which has grown up in many industrial countries since the early 1970s, has been complicated by the blurring of distinctions between types of financial instrument and of institutions operating in the marketplace.

"This does not make targeting easier, in terms of

either definition or attainment," the BIS says, although it stresses that central banks must continue to pursue domestic monetary policies aimed at a further slowdown of inflation.

In practise, this will mean operating targets in a somewhat longer perspective, accompanied by discretionary changes in the target whenever these are necessitated by the shifting institutional or economic environment.

Such an approach is a difficult one, however, because discretionary changes in monetary targets tend to undermine one of their most important roles—that of providing a clearly defined

"anchor" for the wildly fluctuating expectations of market participants.

In these circumstances the credibility of monetary action comes increasingly to depend upon the final results achieved, which puts a very heavy burden indeed on monetary policy," the report says.

But central banks will also have to adapt to the changing financial climate in other ways too, if continues. There is a danger that the pace of change could add to the instability of the financial markets.

"The complex process of innovation, despecialisation and deregulation must be

kept firmly under control so as to ensure that it proceeds in an orderly and balanced way without exposing whole categories of financial intermediaries to disruptive pressures."

The flow of information about the markets must be improved and the supervisory framework adapted in an internationally co-ordinated way to prevent highly-innovative and competitive environment, it says.

On another issue of monetary policy, the report comes out in favour of using exchange market intervention to give some support to medium-term stabilisation policies.

immediate, drastic cut in the deficit is obviously not feasible. Nor is it desirable, since it could push the U.S. economy towards a premature slowdown." Gradual adjustment of the deficit would imply a moderate slowdown in U.S. growth, a significant further decline in U.S. interest rates and in the value of the dollar, and a boost in U.S. exports.

Other countries would have to take offsetting measures to compensate for slower U.S. growth and to make room for an expansion of U.S. exports. On the latter issue, the report is blunt and categorical.

Protectionism must be rolled back, it says. Japan has a major role to play in boosting its imports.

The report also largely endorses the Bonn summit reluctance of major countries such as Japan, West Germany and the UK to reduce their economies through American-style tax cuts.

"The current U.S. experience is simply not exportable no government outside the U.S. could safely base a stimulatory fiscal policy on the assumption that it will attract spontaneous external financing on a durable basis," it says.

These countries, too, must

take a medium-term approach to improving their growth prospects. The best contribution Europe could make would be to speed up and even radicalise efforts towards removing structural rigidities. In the process, the weight of public sector spending must be further reduced, but the tax burden should be alleviated pari passu with progress in this direction, not long in advance of it.

Here the report harps again on the rigidity of wage structures. It singles out Japan as probably the only industrialised country to have successfully tackled both inflation and unemployment. One approach elsewhere could be remuneration arrangements depending in part at least on the profitability of the individual firm, something along the lines of bonus and overtime provisions applying in Japan.

"Only such a major departure from current practice could make it possible for labour to be priced into the market and for unemployment to be gradually swept away. The relatively good news on the inflation front should not distract attention from the great need for far-reaching changes in the way prices and wages are set," it concludes.

KWU signs preliminary accord for N-plants in China

BY PETER BRUCE IN BONN

KRAFTWERK UNION, the West German nuclear plant contractor, has finally signed a memorandum of understanding with the Chinese Government over the possible delivery of four 1,000 mW pressurised water reactors to Peking.

Negotiations towards such a deal, which would be worth up to DM 5bn (£1.29bn), have dragged on since 1979 and culminated here yesterday during an official visit to West Germany by the Chinese Prime Minister, Zhao Ziyang.

Kwua said after the signing of the deal would lead to a broad transfer of technology, enabling China to build further

plants on its own. The two signatories still have lengthy negotiations on delivery, price and financing ahead of them, however, and it is still possible that strong competitors in the U.S. and in France could win at least part of the contracts the Chinese are preparing to offer.

"The negotiations . . . will probably take a while longer, with the German reactor industry facing fierce international competition," KWU said in a statement.

The first two reactors are due to be built at Sunan, 80 miles west of Shanghai. China is expected to build up to 10

nuclear reactors by the end of the century as part of a massive modernisation programme.

The Bonn Government may also have to reach a final decision on its opposition to sending nuclear waste to China for storage before final contracts are signed. China has offered Bonn nuclear waste storage facilities in the Gobi Desert as a means of financing West Germany's exports.

Bonn initially opposed to the idea, partly because China has not signed the Non-proliferation Treaty, but the idea has won more support here recently.

If the West Germans do win final contracts, it also seems

likely that some work on the reactors will be subcontracted to Nuclebras, the Brazilian state nuclear authority.

The Brazilians are in urgent need of new orders, and Peking and Brasilia signed an agreement last year which would allow for co-operation between the two on reactor design and construction.

Bonn and Peking have also signed a double taxation pact during Prime Minister Zhao's stay, with the West Germans also expressing interest in becoming involved in small and medium sized businesses in China. It has also become apparent

that Bonn has been intervening on Peking's behalf with CoCom, the U.S.-led agency which monitors exports of high technology to Communist countries.

Zhao yesterday thanked Chancellor Helmut Kohl for his support with respect to CoCom, which often blocks delivery of sophisticated computer equipment to the Communist world.

Two thousand farmers took part (right) in a protest in 1978 against the Bonn Government's nuclear waste plans for Gorleben in Lower Saxony.



de

Legal battles strike core of W. German nuclear waste plan

BY JOHN DAVIES IN FRANKFURT

WEST GERMANY'S nuclear power industry faces a new bout of legal wrangling after court orders have brought a halt to its plans for intermediate storage depots for nuclear waste.

The court rulings strike at one of the basic pillars of the country's strategy for dealing with the growing volume of spent fuel being unloaded from its nuclear power stations.

However, the rulings amount to a temporary "freeze" until more detailed court hearings can be held, and nuclear experts hope that they can win future legal arguments.

The industry's latest setback came last week when a court in Münster issued a temporary injunction to stop work on construction of an intermediate storage depot for spent fuel at Ahaus in North Rhine-Westphalia, near the Dutch border.

In a separate case earlier this year, a court in Lüneburg ordered a halt to deliveries of spent nuclear fuel to the newly-finished intermediate storage depot at Gorleben in Lower Saxony, close to the East German border.

Until now, most spent nuclear fuel from West Germany's power stations has been sent to France or the UK for reprocessing for future use, and electricity utilities have contracts for further shipments into the 1990s.

The West Germans, however, plan to build their own reprocessing plant at Wackersdorf in Bavaria at a cost of DM 5.2bn (£1.29bn). It is due to start in the early mid-1990s. Before spent fuel is treated at Wackersdorf, it is supposed to be stored for some years in the Gorleben and Ahaus intermediate depots.

The Gorleben depot, involving total investment of DM 80m, took its first deliveries of spent fuel late last year, while Ahaus, where construction alone is put at about DM 240m, is due to be finished in mid-1986.

The court rulings are a victory, so far at least, for West Germany's still-active anti-nuclear movement, which for two decades has fought the development of nuclear power with violent demonstrations and resourceful legal manoeuvres.

The rulings have raised some speculation about whether West German law at present permits intermediate depots for storing spent nuclear fuel; but the courts have not yet dealt in detail with such substantive issues.

At Ahaus the building project has been halted to consider objections raised by a local farmer: he argues that the depot is being built on land which is supposed to be used for industrial purposes, and that a nuclear storage depot is not an ordinary industrial project.

Nuclear authorities claim that they have no cause for pessimism: they hope that the issues will be clearer within a few months. On the other hand, it is impossible to predict how such court cases will develop or how long they will take, especially if appeals to higher courts are involved.

Nuclear experts say they still have plenty of room for manoeuvre in their long-term nuclear waste plans and that time is still on their side.

They argue that no nuclear power station will be impeded if spent fuel cannot be sent to Gorleben in the immediate future. In addition to facilities abroad, some nuclear plants themselves have sizeable storage capacity in so-called compact racks.

Fuel destined for the Wackersdorf reprocessing plant has to cool down for six or seven years beforehand. This means that storage capacity does not become a real problem until about 1988-89, assuming that the reprocessing plant is in full operation before 1985.

However, one nuclear scientist said the court rulings showed that the "back end" of the nuclear fuel cycle (involving spent fuel) was very difficult to handle in West Germany. "It is a psychological problem," he said.

The court cases are likely to be used by the French and also the Chinese, to reinforce their arguments in seeking nuclear fuel business in West Germany.

The French have already been pressing the West German electricity undertakings to agree to further arrangements to fill up spare capacity at the reprocessing plant at La Hague, near Cherbourg.

The West German Government initially rejected the idea of sending nuclear waste to China when that matter first came up more than a year ago; but despite a cautious approach in Bonn, the idea has gained some acceptance among nuclear experts.

Interest in the idea has grown since it became clear that Kraftwerk Union (KWE) was well in the running to win nuclear power station business in China.

The West Germans, however, remain guarded about the nuclear waste idea, partly because of the political problem of China's nuclear weapons programme and partly because the Chinese are asking a high price for their services.

Despite the efforts of nuclear protesters, West Germany now has 16 nuclear power plants in addition to three experimental plants.

They contributed 27.8 per cent of electricity generated last year in the public network (omitting some conventional power stations for private industry's own use).

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Net Profit: Lit. 15.5 billion

Dividends: Lit. 1.40 per common share

Lit. 1.70 per saving share

Investments: Lit. 607 billion

Net Worth: Lit. 325 billion

1984 Consolidated Balance Sheet:

Net Profit: Lit. 30.2 billion

Net Worth: Lit. 391.3 billion

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sia S.p.A., a leading Italian insurance group. La Fondiaria Group controls among others the following insurance companies: Milano Assicurazioni, Italia Assicurazioni, La Previdente, Card Ces, La Tora, The Dominion Insurance and Mill. Ri., with a total premium value exceeding Lit. 1,650 billion in fiscal 1984.

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In this sector, BI-INVEST operates mainly through two subsidiaries: Finanziaria Milanese S.p.A. (share capital: Lit. 2.5 billion; net worth: Lit. 6.1 billion) and Invest Internazionale Holdings (share capital: US \$ 70.2 million, net worth: US \$ 75.4). BI-INVEST also holds a 14.74% shareholding in Gemma S.p.A. (share capital: Lit. 352 billion, net worth: Lit. 366 billion).

INDUSTRY

Besides equity investments in companies such as Fisac and Star with well established traditions and international experience, BI-INVEST is also active in the industrial sector through Safis S.p.A. (in 1984 sales Lit. 202.5 billion profit: Lit. 9.8 billion; net worth: Lit. 92.2 billion).

Safis is a leading European manufacturer of coated cardboards (360,000 tons/year), and also operates in the fields of chemistry, agriculture and advanced composite materials for both civil and military applications.

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OVERSEAS NEWS

Finns deny improper behaviour by troops in Lebanon

BY NORA BOUSTANY IN BEIRUT

FINLAND denied yesterday that its troops serving with UN forces in south Lebanon had in any way behaved improperly. In a response to Israeli accusations, a statement issued in Helsinki said that such charges were groundless.

The Israeli-backed South Lebanon Army is holding 21 Finnish troops hostage and demanding the release of 11 of its own men seized by the Shite Amal militia.

The Finnish statement said that during May "it can be shown that the Finns, in line with their duty, disarmed and demanded the release of 11 of the Amal organisation soldiers."

Mr Timo Goksel, the UN spokesman in Lebanon, said yesterday that all contact had been lost with the Finnish hostages. Other officials predicted that the crisis might continue for some time.

The Finns in south Lebanon claimed that the 11 men belonging to the SLA had voluntarily handed in their weapons and said they were to be taken to Amal headquarters. Ali Jaber, the leader of the 11, was quoted as saying that none wished to return to the SLA.

Owen urges Japan to set up bank for African aid

BY JUREK MARTIN IN TOKYO

DR DAVID OWEN, leader of the British Social Democratic Party, yesterday proposed that Japan establish and finance a rural credit bank for Africa as a "distinctive contribution" to help tackle the problems of the UK.

Invoking the Grameen (rural) Bank in Bangladesh as a possible model, he suggested that it might be set up for 10 years with a possible initial financial commitment of Y12bn (\$48m), rising to as much as Y40bn. Funding, he said, should be largely in yen, and Japan should not consider the venture to be profit-oriented.

Dr Owen's proposals were re-issued in his absence to a symposium here on the "Ethics of Human Survival," sponsored in part by the Geneva-based Independent Commission on International Humanitarian Issues, of which he is a member.

He had down back to the UK the night before for the funeral of Lord George-Brown.

Over the weekend, the Japanese Government announced with some satisfaction, figures that claimed that Japan had last year become the second largest aid donor in money terms among the Western industrial nations. A break-down of the statistics into concessional aid and trade-related credits, a source of controversy with the

Arab bank's loans rise

THE ARAB BANK FOR ECONOMIC DEVELOPMENT IN AFRICA (Badea) approved loans worth \$68m (£59.2m) last year, the highest annual level since the institution's inception a decade ago, according to the bank's 1984 report, writes Michael Holman.

Total lending over the decade was \$660m, and when loans for the Special Arab

Aid Fund for Africa are included (\$214m) the Bank's commitments total \$882m.

Last year saw sub-Saharan Africa take "a turn for the worse in a truly alarming way," says the report. "In most of the countries of the region, GNP declined sharply, in some cases by up to 10 per cent, in the wake of the worst drought for a century."

Tunisian President in trip to U.S. and France

BY FRANCIS GHILES

THE VISIT this week by President Habib Bourguiba of Tunisia to France and the U.S., the two Western nations with the closest ties to his country, is essentially a courtesy trip but must be seen against the background of the increasingly volatile political situation in North Africa.

However frail he may be, the 84-year-old doyen of North African leaders still dominates his country's politics after making a remarkable recovery from the stroke he suffered last November.

The trip follows the alliance formed recently between Morocco and Libya and the change of regime in Sudan. Colonel Muammar Gaddafi, the Libyan leader, is never shy of trying to intervene in Tunisian politics. Libya recently sent anti-Semitic broadcasts across the region, calling on countries

to "kill their Jews." President Bourguiba intervened to stop the broadcasts.

Relations between Tunisia and France remain very close both politically and economically while Paris and Washington have a strong vested interest in the continuing stability of this small north African country. Their concern about what may happen after the ageing president is no longer in power was heightened last year by the worst riots since independence, which followed the decision to double the price of bread.

The U.S. multiplied its military aid sixfold between 1980 and 1983 and has maintained it around \$90m (£71m) per annum since then.

Since independence, the U.S.

has garnered about \$1bn worth of aid to Tunisia and further aid requests are bound to be discussed in Washington.

Sudan poll 'next April'

SUDAN'S military leader General Abdul-Rahman M. H. Swarreddah has been quoted as saying that general elections will be held next April in his country, AP-DJ reports from Saudi Arabia.

In an interview published in the English-language newspaper Saudi Gazette, gen Swarreddah said elections have been scheduled for April 26 to choose a constituent assembly, which would formulate a constitution.

Saudi Arabian imports fall 12.3%

SAUDI ARABIA'S imports fell 12.3 per cent last year to \$118.7bn (£25.8bn) according to a Ministry of Finance statement reported by Reuters in Riyadh.

The Ministry, which made no mention of exports, attributed the decline to lower prices, a fall in freight costs and increased stocks. Car imports were 32.7 per cent lower and electrical equipment and appliances were down 18.7 per cent.

Zambian strike ends

ZAMBIA'S week-long copper mining strike has ended and government officials have begun setting aside from more than 4,000 sacked workers, a Zambia Consolidated Copper Mines spokesman told AP in Lusaka.

Metalworkers' plea

The International Metalworkers' Federation opened its world congress yesterday with a call for a campaign to reduce working hours, AF from Tokyo.

Herman Rebiba, general secretary, singled out Brazil, South Korea and Japan and said "the campaign for reduced working time remains a priority for the rest of this century." The congress is held every four years.

Our Harare Correspondent looks at the contenders in the coming Zimbabwe elections

Hiccups for Mugabe on road to poll victory

ON THE face of it, Zimbabwe's ruling Zanu Party should win a comfortable majority when the country's 2.6m black voters go to the polls on July 1 and 2.

It draws support from the dominant Shona tribes—80 per cent of the population—has enjoyed the uncritical backing of its state-controlled media since independence in 1980, and the economy is recovering from the country's worst drought for decades.

But Mr Robert Mugabe, the Prime Minister, is nonetheless taking no chances in a campaign which effectively began several months ago. His party shelved the contentious proposals for a one-party state, has cut back on the Marxist-Leninist rhetoric, and last week provided the electorate with a £65m sweetener: minimum wage levels went up 15 per cent, as did the pay of the country's 150,000 civil servants.

But the party now has to cope with two challenges. The once all-powerful white community



Politicians: Mugabe and Nkomo.

has, if anything reinforced Mr Nkomo's support in the province.

The second challenge is the growing dissatisfaction among the urban population of Zimbabwe, whose high expectations of post-independence benefits have not always been met.

The rural areas, apart from Matabeleland, firmly in the hands of Zanu. They have been assured, not only by dramatic advances in health, education and

agricultural services, but through a process of often harsh politicisation that brooks no dissent.

In the urban areas, however,

it is a different picture. The waiting lists for housing are as long as they were under white rule, the bus system is increasingly inadequate, school fees have risen sharply and unemployment has grown. Unskilled workers have found that inflation has eroded pay increases, and they spend the same pro-

portion of their wages on the barest essentials.

Whether the two main opposition parties—Zapu and the United African National Council of Bishop Abel Muzorewa, the former Prime Minister whose party won three seats in 1980—can take advantage of human complaints is another matter.

Zanu's township network of youth members see to it that the opposition parties have no house meetings. But the test will come in the polling booth, where for the first time voters will be selecting candidates matched to the 90 constituencies, rather than endorsing a party list for the whole province.

The parties have little time, however, to take advantage of this concession to free and fair elections, for the pre-election timetable was shortened by the Government from five weeks to 10 days.

But there is little doubt that the Government is allowing greater debate about political and economic issues than at any time since independence, as well as reigning in some of its intimidatory youth brigades.

In March this year, Mr Mike Auster, chairman of the Catholic Justice and Peace Commission, which has sharply criticised government methods in Matabeleland, said the intimidation had made fair elections impossible. Since then, he believes, the Government has made a "real effort."

"The impression I get is that the Government really wants to see free and fair elections, and is trying very hard to ensure that the world will see it like that."

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WORLD TRADE NEWS

William Chislett examines the prospects for improved relations between Mexico and Britain

Mexico brings the case for better relations to London

"THE TWO countries are like two shy people at a discotheque who are afraid to ask one another to dance and end up as wall flowers." This is how one British banker summed up the trade relations between Britain and Mexico.

Both countries want to improve relations and Sir Miguel de la Madrid, the Mexican President, will be trying to do just that during his state visit to Britain which begins today. The President will focus on trade and investment and seek to assure the City of London that Mexico is putting its heavily indebted house in order.

The President will be accompanied by Sr Hector Hernandez, Trade and Industry Minister; Sr Jesus Silva Herzog, Finance Minister, and Sr Bernardo Sepulveda, Foreign Minister.

UK businessmen are frustrated by their low level of exports to the twelfth largest economy in the non-Communist world, with 75m people. Mexico, which would like to diversify its trade away from heavy dependence on the U.S., bemoans its lack of success in exporting to Britain.

Mexico is pinning its hopes of restoring historic growth levels of 5 per cent to 6 per cent on increasing non-oil exports such as mangoes and avocados, since its oil revenues (\$16.6bn last year) will be swallowed up for the foreseeable future servicing its \$96bn foreign debt. The British Chamber of Commerce in Mexico

British exports to Mexico, chiefly capital goods, peaked at \$450m (£354.3m) in 1980 when Mexico's oil and credit boom was in full swing and the over-valued peso made imports cheap. The crash of the Mexican economy in 1982 has hit UK exports hard; they fell to \$200.6m last year, according to UK customs and excise figures. (Whisky exports plummeted to \$1m last year from a high of \$2m). Now there are signs of a recovery in the Mexican economy and British businessmen do not want to miss opportunities.

On the Mexican side, exports jumped from \$77m to \$267m in 1980 when oil began to be shipped, pushing Mexico's trade with the UK into surplus in 1983.

Mexico is keen to attract more British companies to its thriving "maquiladoras" sector. There are some 700 operations in this area which import components for assembly or manufacture (like radio sets) and export the finished product across the border to the U.S. Only two UK companies, the American subsidiaries of GEC and Cambridge Electronics, have in-hand operations. The book value of UK

is sponsoring a large exhibition of Mexican goods in London this week.

The countries are expected to sign two trade agreements: the Export Credits Guarantee Department (ECGD) to increase its exposure in Mexico by up to \$100m and Fomex, the Mexican Government's export funding agency, to make sterling credit available for the first time to UK buyers of Mexican goods. Until now, Fomex's funding has been exclusively in dollars.

ECGD's exposure in Mexico would increase to about \$700m, which is still small compared with the \$7.4bn UK commercial bank exposure.

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Crucible in ceramics and glass, and Balfour Beatty in a tourism project with the state Government of Sonora. Acorn, whose BBC micro computers are made under licence in Mexico, may announce a deal whereby its Hong Kong operation exporting to the U.S. will be transferred to Mexico.

Less certain, however, are the prospects of Davy McKee which won a \$300m contract in 1982, the largest ever awarded by the Mexican public sector, to build a large steel plate mill at Lazaro Cardenas on the Pacific coast. The project is being squeezed by Mexico's budget constraints and discussions are taking place to try to alleviate current financing problems.

While there is a stronger will to increase trade, there are problems on both sides, with no direct Mexico to London flight, the exporting Mexican fresh fruit is a difficult business. British Airways is looking at establishing a flight, but so far there is no firm commitment.

Several joint ventures may be announced in London: GKN in vehicle components, Morgan

conscious have been dealt a double currency blow which is pricing their goods out of Europe. The Mexican peso, linked to the dollar, is slightly overvalued and the surce of the dollar against Aeroflot currencies has left the peso flat against sterling, despite a wide inflation differential between Mexico and the UK.

A sign of hard times it that InterMex, the London-based consortium bank, has become closely involved in promoting trade. Tins of Mexican nuts, cases of bottled beer and, of all things, cans of anti-state spray are spread around its trade office. InterMex needs to find other business to make up for the slump in loans to Mexico.

InterMex now promotes Mexican food, which is little known in Britain. It is selling to Mexican and nationalistic people, to find that Texas (one part of Mexico) is exporting sweet tortillas, the corn-based pancake, and that Yugoslavia and Greece are exporting their own brand of tequila, Mexico's national drink.

John Brown may build Bulgarian factory

By Christian Tyler, Trade Editor

BULGARIA is negotiating with the British contractors John Brown to build a biotechnology factory for the mass production of enzymes used in pharmaceutical and food manufacture.

The negotiations are part of a state programme to make Bulgaria a leading developer of biotechnology within Comecon, the socialist trading bloc.

John Brown is interested in building an enzyme plant, which would cost between £20m and £50m, and has been asked to find companies willing to sell the necessary technology licences.

The enzyme plant is one of seven projects announced by the Bulgarian Government last autumn. Negotiations on price have not yet begun, but John Brown appears convinced that the Bulgarians can raise the money for the programme.

Ambitious

It's an ambitious programme," Mr Malcolm Stewart, associate director for biotechnology at John Brown, said yesterday, "but they are very serious about this biotechnology plan."

A Bulgarian embassy official in London said the equivalent of hundreds of millions of pounds has been set aside for the programme.

Another UK process plant manufacturer, APV International, has already set up a joint venture company in Sofia with Bioinvest, a new state organisation. Negotiations have begun in parallel with Celtech, a small British biotechnology company partly owned by the Government, for the sale of cultures used in the manufacture of compounds for medical diagnosis and treatment.

However, Celtech managers say they are still unsure whether Bulgaria will pay the asking price for their specialist technology, said to be around £1m.

Enzymes

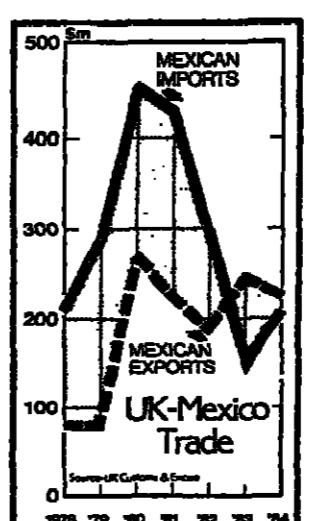
The plant for which John Brown is bidding would produce a range of enzymes, in small batches for medical use and in large quantities for the processing of starch.

The Department of Trade and the companies said there were no export controls to prevent the sale of the technology to Bulgaria.

Enzymes are a kind of biochemical catalyst which occur naturally in living cells and which technology has harnessed artificially for the production of a range of organic matter.

John Brown, like APV, specialises in designing and building the equipment to turn laboratory-scale chemical reactions into mass production.

Sarney Brazil



investment in Mexico at the end of 1983 was \$351.2m, only 3.1 per cent of total foreign investment, according to the Mexican Foreign Investment Commission.

Several joint ventures may be announced in London: GKN in vehicle components, Morgan

Denmark surveys trade barriers

By PAUL BETTS IN PARIS

COMPAGNIE Generale des Eaux, France's leading private water distribution and treatment company, has been chosen by the Indian Government to lead a consortium of French companies for a major FF 5bn (£421.22m) project to clean up the River Ganges.

The French group has been asked to supply 27 water treatment plants to cleanse India's sacred but heavily polluted river. Each of these plants is worth about FF 200m.

French and Indian officials said the first plant would probably be built at the holy city of Benares.

The Ganges clean-up project was among a series of agreements signed at the end of the state visit to France of Mr Rajiv Gandhi, the Indian Prime

Minister. These contracts reflect the improved relations between Paris and India after the diplomatic controversy between the two countries stemming from the recent spy scandal in India in which France was implicated.

Apart from the Generale des Eaux deal, Jeumont-Schneider, the telecommunications and engineering subsidiary of the Espion-Schneider private conglomerate, also signed a contract with the Indian government for a major FF 500m (£42.22m) project to clean up the River Ganges.

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Bonn takes firm line on export concessions

By JOHN DAVIES IN FRANKFURT

THE West German Government has disappointed some sections of industry by taking a firm stand on concessions in talks about the way the country's export credit insurance scheme is run.

The UK appears to be one of the countries about which the Danes have fewest complaints.

The survey was broken down into the total number of complaints per country, with France, Germany and Sweden top of the list. Each country's share of total complaints was also divided by its share of industrial exports to obtain a trade barrier index.

Sweden top of the list. Each country's share of total complaints was also divided by its share of industrial exports to obtain a trade barrier index.

In the latter count, France, 231, and Japan, 307, come out way ahead of Finland, 138, and Italy, 105. The index for France scores high under all headings except customs duties. These include customs technicalities, government subsidies, "buy national" policies and norms.

Government subsidies were described as a chronic problem with regard to competition in Sweden and France. "The subsidies to French exports, and especially export credits, is a major problem for Community competitors in countries outside the EEC," say the Danes.

"Buy national" policies cause serious problems in West Germany and the UK. Norway is also indicated on this count. "The Norwegian offshore sector is almost entirely sealed off from foreign competition even where foreign supplies are offered at significantly lower prices," said the survey.

In the survey, the Court claims that the Italian Government introduced the new rules last July, increasing their impact to such a point that by March this year independent imports were paralysed.

Italy is now required to revert to regulations in force before July last year.

being examined.

Last week, Dr Klaus von Lindenberg, finance chief of Lurgi, the engineering and process plant concern, questioned the line taken by the Government. He said that talks about improvements in the Hermes scheme had met with little more than "understanding" in Bonn.

Dr von Lindenberg said that 500,000 jobs depended directly or indirectly on West Germany's process plant industry, which, in turn, was highly dependent on orders from abroad. To back up this work through Hermes export credit insurance would not amount to subsidy but sound economic policy, he asserted.

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The ECAC says it is not advocating abolition of the bilateral system, recognising that individual governments wish to retain some sovereignty over their flag airlines' actions. The zonal tariff system, it says, should supplement the bilateral system.

A separate report to the forthcoming meeting, prepared by a rapporteur (whose task was to study European air transport affairs), points out that the ECAC, comprising 22 member states, is much wider than the European Economic Community of 10 nations.

During the list of tasks will be the introduction of new forms of fares fixing, including the possibility of some form of routing system for fares, whereby airlines will be automatically allowed to raise or lower fares within prescribed limits without recourse to governments.

The order for the third A310 Airbus originally placed by British Caledonian Airways, now relinquished, is being picked up by Turkish Airlines.

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"The time for speeches is over. With the situation in the U.S., we won't have the option of sitting idly for a long period of time," said Mr Murphy. The U.S. wanted multilateral negotiations, "but we could be forced to go the bilateral route."

On this basis the U.S. would seek trade liberalisation pacts with individual countries or groups of countries and in doing so would ride over the basic provision of Gatt—what we have got just because its

speed does not match our ambitions."

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AMERICAN NEWS

West Germans, Swiss refuse to join \$450m Argentine debt rescue

BY PETER MONTAGNON IN BASEL

WEST GERMANY and Switzerland have flatly refused to take part in the \$450m (£355m) bridging loan being sought by Argentina to help pay off interest arrears on its \$48bn foreign debt.

The position of the two countries was made clear in two days of sometimes heated discussion at the annual meeting of the Bank for International Settlements here.

Officials argue that Argentina has made itself ineligible for further government assistance because of its persistent failure in the past to get to grips with its economic difficulties. Also, they say, Argentina's debt problems do not pose a threat to the world financial system as a whole.

The open rejection of Argentina's request by two major European financial powers has come as a blow to its efforts to secure the credit which it had sought as a significant international gesture of solidarity with its new-found democracy.

But central bankers here said yesterday the loan was still

likely to go ahead with other countries arranging their contributions on a bilateral basis. Some, such as the US, Mexico and Venezuela, have already indicated their willingness to put up money.

Among other European countries, Holland is also taking a more conciliatory approach, largely because previous export credits to finance oil and gas pipeline developments have made the Netherlands the second largest official lender to Argentina after the US.

Though discussions continued among central banks after the BIS annual meeting ended here yesterday, it is now expected to take a few more days before the shape of Argentina's bridging loan becomes clear.

The country is seeking the money to finance a payment of some \$600m in interest to commercial bank creditors which it has to make shortly to prevent its debt being officially declared "value impaired" in the US, forcing banks there to make loan-loss provisions.

World Bank to guarantee commercial loans for Chile

CHILE HAS overcome U.S. opposition to a plan to attach World Bank guarantees to some of the loans it is seeking from its commercial bank creditors to meet external financing needs for this year and next, according to central bankers attending the Bank for International Settlements annual meeting in Basle, Peter Montagnon reports.

But the amount of such financing is now likely to be limited to \$150m (£118m), rather than the \$250m originally sought.

This will necessitate an increase in the planned unguaranteed portion of the commercial bank credits from \$800m to \$950m, they said.

Details of Chile's new financing package are to be discussed again at the end of this week at a meeting of leading bank creditors chaired by Manufacturers

AMC threatens to bring in imports

By Terry Dodsworth in New York

FORMAL negotiations on a new wages contract at American Motor (AMC), the U.S. affiliate of Renault of France, began in Chicago yesterday as the president of the company threatened to replace American-made models by imports if necessary.

In a newspaper interview, Mr Jose Deleurwaerd, who took over as president of AMC last year, said that the company believes its labour costs must match those of the Japanese companies building cars in the U.S. AMC would lose at least as much money in the second quarter of this year as in the first, he added, when it had a deficit of \$28m (£22m).

Mr Deleurwaerd's remarks emphasise the company's determination to reduce its labour costs at its Wisconsin car-making plants, where it claims that its 6,000 workers are the best paid in the U.S. motor industry.

The negotiations began after weeks of wrangling over the issues to be discussed. The company had initially insisted upon the union's agreement to a list of tough preconditions for talks, including an immediate wage cut, a reduction in annual paid holidays and other concessions.

In agreeing to the negotiations, AMC appears to have given some ground on these preconditions but it has nevertheless presented a major discussion document to the union which will involve talks on most of the items at issue between the two sides.

At the same time, the company is forcing the union to negotiate with the threat of closure hanging over the two Wisconsin plants at Kenosha and Milwaukee.

Sarney backtracks over Brazilian land reform

BY ANDREW WHITLEY IN RIO DE JANEIRO

THE SARNEY Government in Brazil, shocked by the hornet's nest of protest and violence stirred up by its ambitious, recently unveiled land reform proposals, is hastily backtracking from what would have been the first real test of its reforming intentions.

Two weeks ago, amid much fanfare, the Government announced that over the next 15 years it aimed to provide some 7.1m landless farmers and rural labourers with their own land.

The announcement simply confirmed an election campaign promise made by the then opposition Democratic Alliance. Nor was anything particularly radical being proposed—a far-reaching agrarian reform act has been on Brazil's statute book since 1964, but never implemented.

Jamaicans promised no respite from austerity

Canute James on Kingston's efforts to revive a stagnant economy

FOR THE second time in as many years, Jamaica is to seek an agreement with its Paris Club official creditors, this time on refinancing \$67m (£52.75m) in short term debt.

The negotiations will take place next month and will be followed, says Mr Edward Seaga, the Prime Minister and Finance Minister, by attempts at refinancing \$83m owed to commercial banks and \$28m owed to non-Paris Club countries.

Jamaica will need new and easier terms for repaying these parts of its \$3.1bn foreign debt; repayments on principal and interest this year will account for \$31.9m (£23.4m). Mr Seaga has forecast import earnings this year at \$631m.

Mr Seaga, in presenting this year's budget to parliament last week, promised Jamaica's 2.2m people no respite from the pressures of the past two years.

The economy is stagnant and the immediate prospects are dim: GDP fell by 0.4 per cent last year, and Mr Seaga has forecast a 3.8 per cent fall this year.

Mr Seaga's objectives are straightforward: he wants to adjust the major pillars of the economy, to develop manufacturing and agriculture to support tourism and ease the heavy dependence on the bauxite industry, the most important leg of the economy.

The Prime Minister is also trying to reduce deficits in the fiscal budget and the balance of payments, and lay the ground for self-sustaining growth. The

results, after four years are mixed.

The Government's policies, which have led to a 70 per cent devaluation of the Jamaican dollar in the past 18 months, inflation of 30 per cent last year and a projected 20 per cent this year, and continuing uncertainty within the local business community, have been under attack.

Mr Michael Manley, Mr Seaga's ailing political opponent and a former Prime Minister, says the Government's policies have failed.

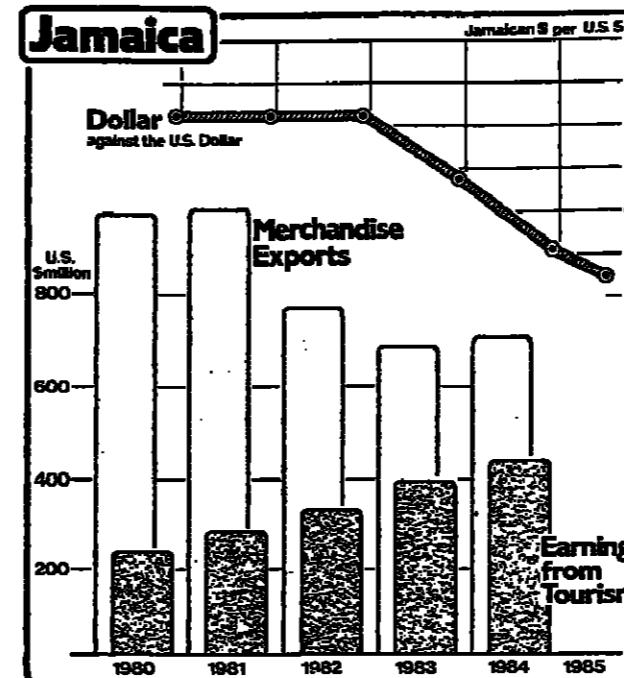
"Government had better be careful," says Mr Paul Thomas, deputy president of the Jamaica Manufacturers Association. "If prices, taxes and inflation get any worse, soon there will not be enough poverty to go around."

Mr Seaga remains unmoved: "The record of achievement for our strategy is here for all to see, but the greater part of these benefits are yet to come."

"The pain of adjustment is over, we're full, not in pain and, now, not in the future."

It is a decline in demand for bauxite which has knocked the wind out of Mr Seaga's promise of 1980 when he took office, to rehabilitate the battered economy in three years.

Output fell from 12m tonnes in 1980 to 8.5m tonnes last year, and is expected to decline a further 2m tonnes this year. Earnings of \$140m are anticipated this year, following \$240m last year.



Agriculture recorded a 10 per cent growth but sugar and bananas, the main commodity exports, are performing below levels of five years ago.

The situation would have been worse if not for steady growth in tourism: gross earnings of \$400m last year were marginally up on 1983 levels.

Mr Seaga says much of

age when the economy came up short in its net international reserves.

The IMF granted two waivers

Seaga, to standby credits totalling \$120m to be disbursed over 20 months starting in August. The World Bank has just given the island \$55m to aid efforts at economic reform;

these will be supplemented by \$135m which the Government plans to borrow abroad this year.

Trade unions, known for their militancy, have so far accepted the Government's appeal for moderation. Such temperance may not last much longer.

The constabulary and nurses have rejected Government offers of wage increases well below the level of inflation.

They have been less demonstrative than the teachers, who have not only rejected the offer but have given pupils unexpected holiday by holding sporadic one-day strikes.

The People's National Party, led by Mr Manley, and which is no longer the official opposition after refusing to contest the last general elections a year and half ago, has also been staging public demonstrations to accuse the Government of mishandling the economy and calling for an election.

The situation has depleted Mr Seaga's political stock: public opinion polls four months ago put the ruling Jamaica Labour Party well behind the PNP in popular support.

This has not dented Mr Seaga's optimism: "We expect to achieve positive economic growth by 1986. That is if there is no more slippage."

That is a bold hope for an economy painfully balanced between sure ground and a quagmire.

She looks like the type of woman who sleeps with her micro-computer:



the clothes people wear in them. Or relax," she said, "so, I didn't see why rather, almost wear in them.

A beautiful business.

"I keep it all in my new Alphatronic," she announced.

"Keep what?" I enquired, feigning ignorance of this, one of the most exciting steps forward in business micro-computers for years.

"All my accounts," she continued, "all of the information I need to run my companies."

Well, having just bought one of the new Alphatronics for my own firm, I knew that here was a micro which wasn't just a copy of everything else.

Impressively IBM compatible, it's anything but one of those trendy machines that date quickly and won't run the programs you need to run your business.

"Apart from making people large," she went on, "clearly readable, beautiful, my business helps them with pin-sharp resolution."

I should get tense and lose sleep buying a computer which is supposed to help me achieve all that?

Warmed up quickly.

"Which is why you went for the Alphatronic?" I said.

"Precisely. It's much faster and better," she enthused, "thanks to one of the new Intel 80186 16-bit processors. And with a capacity large enough to easily accommodate my plans for expansion."

"Others," she continued, "take up to two minutes to warm up. But with that 16-bit processor, the Alphatronic's ready to use in seconds. Then it reacts faster to your instructions."

Lovely shape.

"The characters are all nice and clear," she went on, "clearly readable, with pin-sharp resolution."

"But being so concerned with aesthetics, surely looks were important to you, too," I ventured. "And don't all micros look the same?"

"Not my Alphatronic," she replied. "Lovely shapes, soft, relaxing colours and ergonomically designed, so it fits the human body perfectly. Triumph Adler is part of VW-Audi, and they apply the same design principles to their computers as VW-Audi do to their cars."

Reflecting on this, I pushed her for more.

The human body.

"Triumph Adler probably know more about keyboards than anyone," she said, "and this one has eighteen function keys where others only have ten, so it's much less complicated to operate."

"At this point, I recalled the Alpha Key.

One touch instantly suspends any program you're running, turning the Alphatronic into a typewriter, with everything you type appearing on the screen.

"Mmm," I said, "but how does that affect the human body?"

"Everything's totally accessible," she replied, "easily reached and so less stressful to use. There's even a wrist-rest."

Perfect Figure.

Her mention of rest reminded me I should be doing precisely the opposite back in the gym.

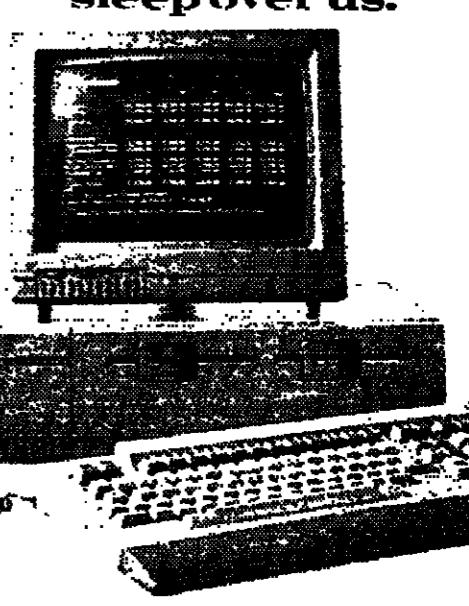
"Good luck with your take-over," I said to Joanna as I excused myself.

"Oh, I just have to reduce a certain figure," she said.

"Something she'll find very easy," I thought, "with her Alphatronic."

For a free, full-colour brochure, on the new Alphatronics simply send your business-card or letter-head to: TRIUMPH ADLER (UK) LTD, FREEPOST, LONDON EC1B 1AB. TELEPHONE: 01-250 1717.

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UK NEWS

Rise in industry's costs lowest for four years

BY MAX WILKINSON, ECONOMICS CORRESPONDENT

THE PRICES paid by industry for raw materials and food rose by only 3.6 per cent in the 12 months to May, according to official figures out yesterday.

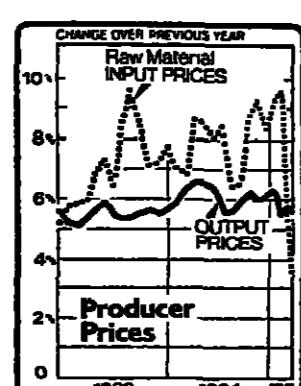
The rise, which was the smallest since early in 1981 was less than half the average rate of increase last year and compares with a rise of more than 8 per cent in the first quarter of this year compared with 12 months ago.

This substantial easing of inflationary pressure reflects the 12 per cent appreciation of the pound since its nadir at the end of January.

It will give further encouragement to the Government that the inflation rate measured by the annual increase in retail prices will fall from the present uncomfortably high figure.

This was 6.9 per cent in April, and the May figure, to be published on Friday, is likely to show inflation at more than 7 per cent.

However, the Treasury has insisted that this rise would be temporary, as it reflects the earlier fall of sterling during 1984. It is still sticking to its forecast that inflation will



fall to 5 per cent by the fourth quarter of the year.

The view that the inflation rate will moderate later this year is supported by most outside commentators and by the results of the latest Confederation of British Industry survey of manufacturing industry.

UK inflation prospects have also been helped by the weakness of world commodity prices. Latest estimates by the International Monetary Fund in Washington suggest that in dollar terms world commodity prices in the first quarter of this

year were 3.3 per cent lower than in the fourth quarter of 1984, and nearly 9 per cent lower than their level a year earlier. Although there was a slight rise in April, prices were still below their level in the closing months of last year.

In sterling terms world commodity prices in April were about 3 per cent lower than in February but 1.5 per cent higher than the first quarter of 1984.

Yesterday's figures from the Department of Trade and Industry showed that the index for the price of materials and fuels bought by manufacturing industry, fell by 1.1 per cent between April and May, bringing the 12 month increase in the index down from 5.2 per cent to 3.8 per cent. More than half of this fall was the result of lower prices for food materials.

The rate of increase of industry's selling prices was fairly steady at 5.8 per cent in the 12 months to May compared with the 5.7 per cent recorded in April.

The rise in the wholesale price of manufactured goods apart from food, drink and tobacco was also little changed at 8.4 per cent in the 12 months to May.

Spending in shops close to peak level

By Philip Stephens

BRITAIN'S spending boom in the shops shows no sign of slowing, with retail sales last month climbing to the second highest level on record.

The Department of Trade and Industry said yesterday that the volume of retail sales rose by nearly 1 per cent in May compared with the previous month, to stand 4 per cent higher than a year earlier. Officials said that the increase was spread broadly across the monitored sectors.

The figures confirm a general upward trend in sales since the early part of the year.

Over the past three months, the volume of retail sales was 1 per cent higher than in the previous three-month period and 5 per cent above the same 1984 period.

The buoyant trend partly reflects the fact that earnings are still running well ahead of inflation, despite the recent acceleration of price rises. A number of special factors – including tax cuts in the budget last March, the ending of the miners' strike and public sector pay awards – may also have boosted spending last month.

In addition to taking legal action against Systime, DEC has al-

Acorn may sell some subsidiaries

BY JASON CRISP

ACORN, the troubled UK home computer group rescued this year by Olivetti, is to make further job cuts and may sell some of its subsidiaries because of a renewed financial crisis.

Since the financial rescue in February, Acorn's trading position has deteriorated, putting further pressure on its cash flow. As a result, Acorn may try to renegotiate terms with its bank and creditors.

The company is now finding it very difficult to make the staged repayments to its creditors that were agreed at the time of the rescue. Acorn's largest creditor is A.B. Electronics.

Acorn, which makes the BBC Micro computer, has seen a significant fall in sales this year compared with last. The reduced business is affecting Acorn's borrowing limit with Barclays Bank, which is based on a formula that includes minimum levels of stocks and debtors.

The company is expected to lose another 70 or 80 jobs by the beginning of July. The company at present employs 350 people, compared with 470 at the beginning of the year. A further 20 to 30 are scheduled to leave in the next few weeks.

Acorn plans to cut staff to 250 through further redundancies and disposals.

In addition to selling its stakes in Torus and IQ Bio, the Acorn board is considering selling Acornsoft, its software subsidiary, Laserdrive, a

joint venture with BSR, and Acorn Video, which was set up last year to develop interactive video disc systems.

The move is to concentrate on Acorn's main activities of selling computers for home and education and developing systems for business and scientific use. The company emphasised last night that it was not making any cuts in the development of its basic products.

Last week Mr Alex Ubaldi, a senior executive at Olivetti, the Italian office products group, was appointed acting managing director of Acorn. The appointment was made after the company failed to find a suitable outside chief executive.

Dr Alex Reid, chairman and act-

ing chief executive, has also agreed to stay on at Acorn for another four months because of the worsening situation. Dr Reid said Mr Ubaldi's appointment did not reflect a tightening of control by Olivetti, which bought a 49 per cent stake for £10.4m earlier this year.

Olivetti's renewed difficulties will not help Sinclair Research to seek the \$15m it requires to ease its own financial crisis. Acorn has been affected by the weak state of the British market and is not yet benefiting from the marketing arrangements with Olivetti.

The Italian group is expected to sell the well regarded BBC Micro in other countries but has not placed any significant orders with Acorn.

Systime sued by U.S. company for £5m

SYSTIME, the computer group, is being sued by Digital Equipment of the U.S. for \$5m for the alleged illegal copying of printed circuit boards, writes Jason Crisp.

Systime, once partly owned by the now defunct National Enterprise Board, was taken over by Control Data of the U.S. earlier this year after getting into severe financial difficulty.

In addition to taking legal action against Systime, DEC has al-

so refused to renew its "original equipment manufacturer" agreement with the company. Systime, which sells mini-computer systems based on DEC equipment, will no longer be entitled to discounts of 30 per cent to 40 per cent.

Systime said last night that it would be defending the action vigorously and planned to file counterclaims in the near future.

The company also said that it had been reducing its depen-

dence on DEC equipment. Just after CDC took a controlling interest Systime launched two small computer systems.

DEC's legal action follows the failure to reach an out of court settlement. The dispute dates back to March last year when DEC discovered several printed circuit boards which it alleges infringed its copyright in design. The boards were discovered when they were returned by customers.

MPs give warning on defence budget

BY PETER RIDDELL, POLITICAL EDITOR

THE DEFENCE budget is likely to decline in real terms in the next few years with increasing pressure on overall capabilities, the defence select committee of the House of Commons warned yesterday.

The report, on Britain's defence commitments and resources, was published ahead of the two-day Commons debate on the defence estimates starting tomorrow.

The cross-party committee warns that the future defence budget may fall substantially short of the resources required to maintain capability and to meet commitments.

The report suggests that on certain assumptions defence spending in 1987-88, excluding the Falklands, will be 6.1 per cent lower in real terms than the 1985-86 budget.

The repeated view of Mr Michael Heseltine, the Defence Secretary, that there is no immediate need for a major defence review is challenged. The committee fears that

"the cumulative effect of managing the defence budget in the manner endorsed in the White Paper (policy document) may result in a defence review by stealth."

Commenting yesterday on the committee's report, Mr David Steel, the Liberal leader, argued that the Prime Minister's "delusions of grandeur on Trident (nuclear missile system) will be paid for by the neglect of Britain's real defences." He urged Mr Heseltine to undertake a fundamental review now.

The defence committee is sceptical about how much saving will be produced in the short-to-medium term through improvements in efficiency, increased competition in the placement of contracts, collaboration and flexible planning.

The MPs consider that possible savings will not be enough to avoid slippage of programmes and deferment of the dates when equipment comes into service.

Welsh miners face loss of 1,800 jobs

By Robin Reeves

THE NATIONAL Coal Board (NCB) told Welsh miners' leaders yesterday that it wants a cutback of 1,000 jobs in the South Wales coalfield over the next 18 months. The coalfield employs about 19,500 miners.

However, an expected list of South Wales pits, which the NCB proposed to put into the colliery closure review procedure, failed to emerge during a joint management-union review of the coalfield's prospects in the wake of the year-long miners' strike.

The figure of expected job losses was given by Mr Emlyn Williams, the South Wales miners' president, after the meeting.

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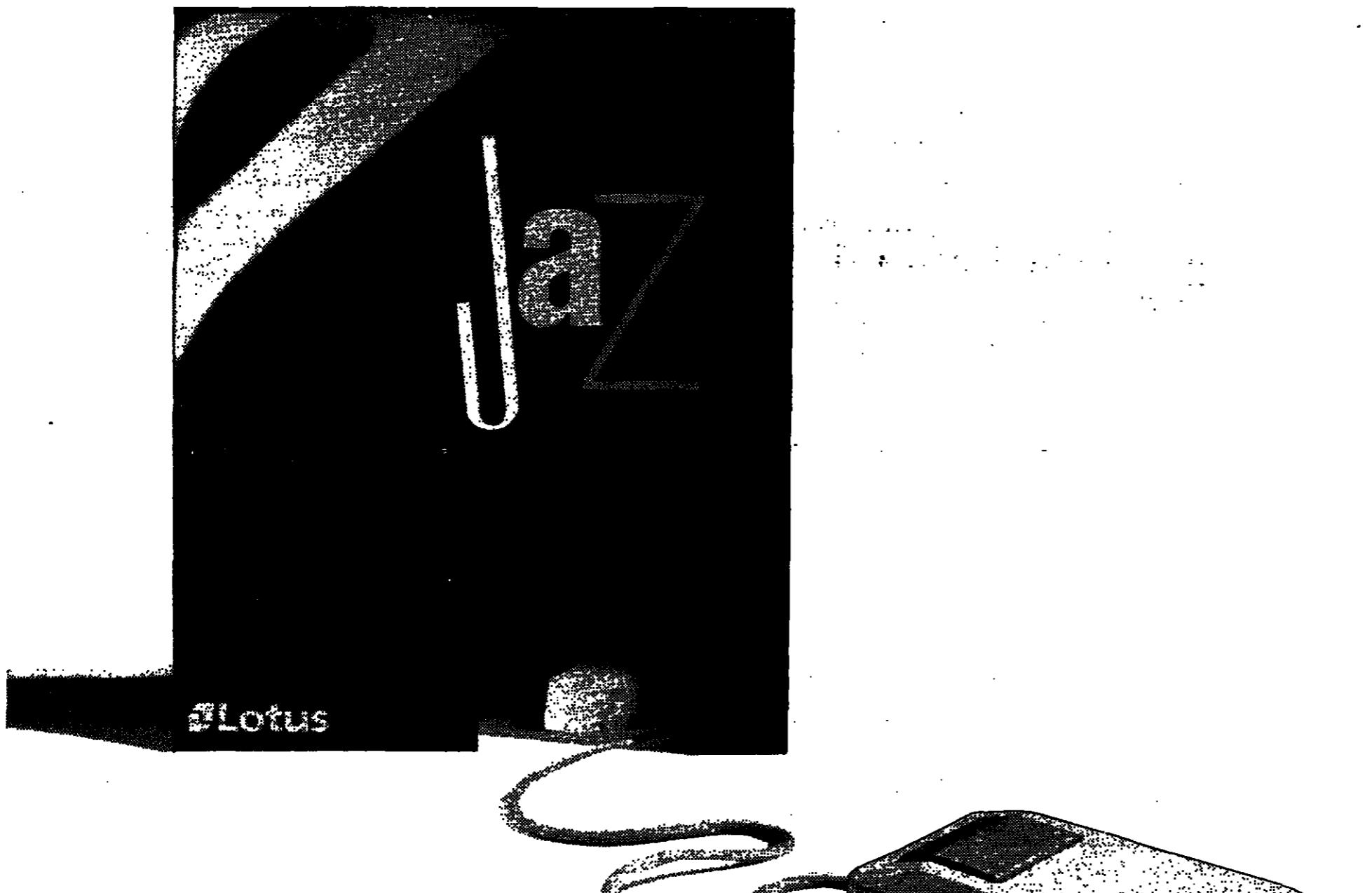
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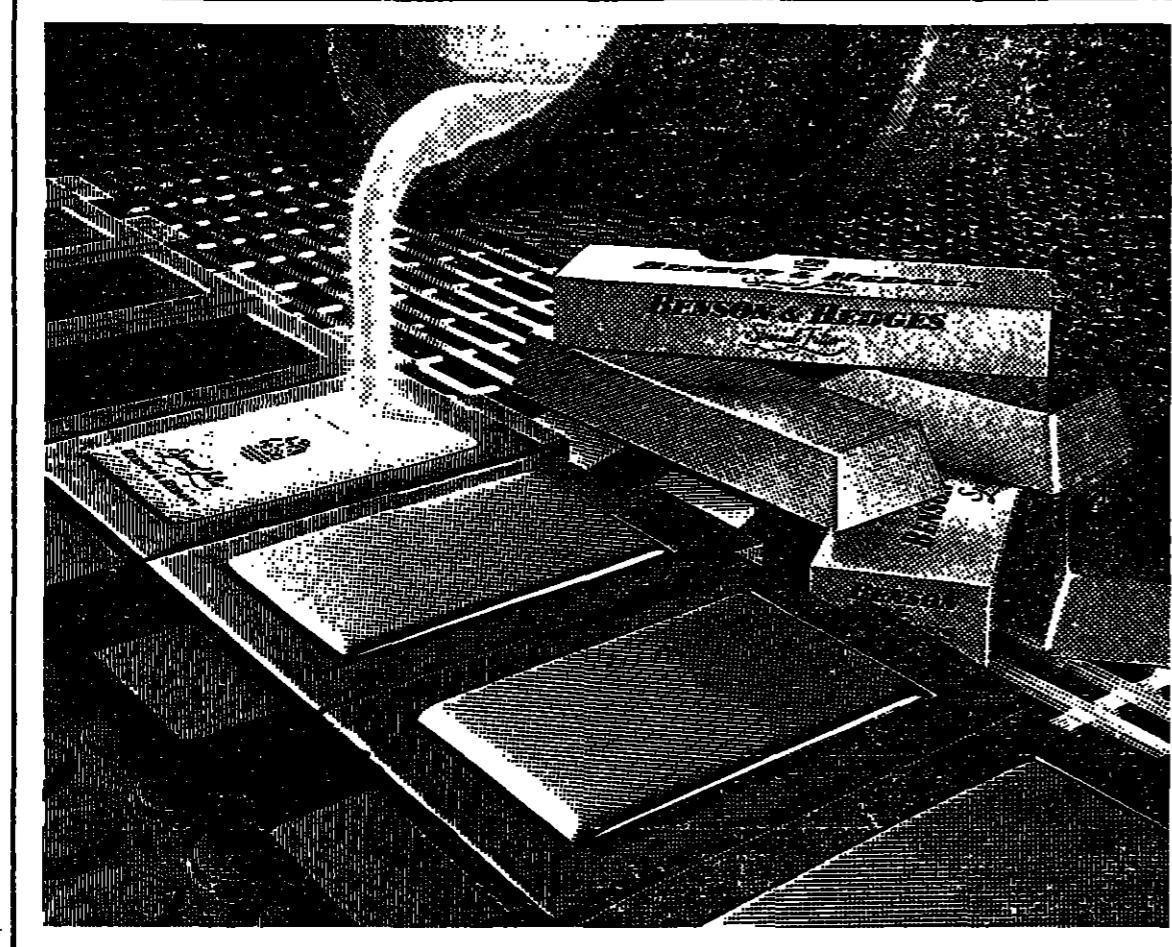
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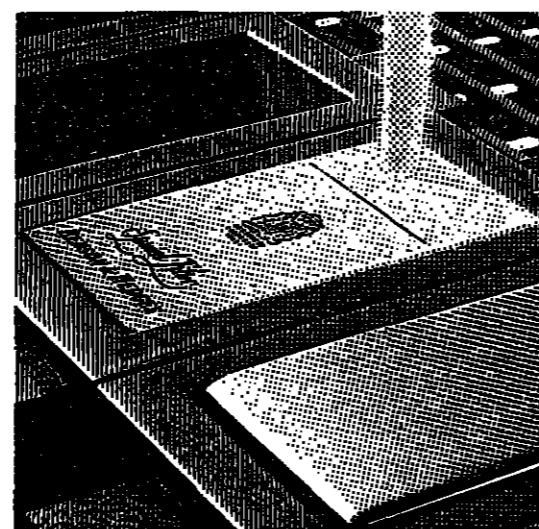
The Merrill Lynch Treasury Index appears hourly on Telerate, pp. 590-592, and Reuters, pp. MLJX, MLJY, MLJZ. (The Merrill Lynch Treasury Index also appears daily on the Dow Jones Capital Markets Report)



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UK NEWS

BRAZIL EMERGES AS FORCE TO SHAPE WORLD MARKET

Paper industry faces slowdown

BY ANDREW FISHER

THE SLOWDOWN in growth prospects for world paper demand and the sizeable growth of the pulp industry in Brazil were two of the key themes tackled by speakers at the two-day Financial Times paper and pulp conference, which began yesterday.

Weak economic progress in Western Europe in the next two years is expected to lead to a drop in demand for paper, said Mr Martin Glass, market planning manager of ECC International, part of the English China Clays group.

Already, growth in demand was slowing down this year after an excellent 1984. Total printing and writing paper consumption in Europe was up by 9 per cent last year, partly due to a sharp rise in stocks. This year's rate is likely to be only 3 per cent, depending on stock movements.

After the forecast decline in 1986 and 1987, "the recovery phase is predicted for 1988, with a good growth year again in 1989." The average growth rate for paper consumption in Western Europe between 1985 and 1989 would be around 1.5 per cent a year.

He predicted that overcapacity would continue to be a feature of the industry. "It is almost a natural and arguably an essential condition for a healthy, growing industry in a free market environment." The problem, he added, was not how to avoid overcapacity, but "how to live with it."

Nearly 1.9m tonnes of new capacity was likely to be installed in Europe between this year and the end of 1987 in the form of new plant or major expansions of existing factories. Almost half of this would be in 1985. The additions did not include productivity improvements to the present 1.6m tonnes of capacity, which have generally added an extra average 2 per cent annually to output.

Over the whole of the five years to 1989, the EEC was forecasting only a 1m tonne rise in paper consumption in Western Europe. But European producers' competitiveness would be affected by the dollar exchange rate, as well as by demand patterns. US producers are also building more capacity.

Last year, aided by the strong dollar, the European industry's exports to North America totalled 1m tonnes, far more than the 114,000 tonnes sold there in 1981. Total exports worldwide from Europe reached a record 2.3m tonnes last year against 1.4m in 1981.

Mr Enander also believed that, apart from efforts to save costs by individual mills, "each region should identify and focus on the product area in which it enjoys the maximum comparative advantage." He described SCA's own efforts to shave costs in wood, energy and labour. Through concentrating products such as newsprint which did not use so much wood, the Swedish group had reduced wood consumption per tonne of output by about 25 per cent over the past decade.

SCA had also been using more

recycled fibre in its board production. As for energy savings, one pulp mill had cut its oil use per tonne of output from 210 litres to the turn of the 1980s to 40 litres. The actual costs had gone down from \$57 to \$17 per tonne.

Savings on labour costs had also been made by concentrating on fewer production units, and using high technology. But high capital costs would mean that most of the industry's future growth would come through modernising existing plants rather than building brand new capacity.

FINANCIAL TIMES

PAPER AND PULP CONFERENCE

Describing prospects for the pulp industry in Brazil Mr Erling Lorange, president of Aracruz Celulose, said it would have to compete for capital with other priority needs in a country so short of capital. But he commented, "I have no doubt that we will come out ahead in the competition for national or foreign capital."

Newspapers had advantages over electronic media - ease of scanning, speed of access, portability, random access and a permanent image. "In this age of the electronic media, in the United States of America, newspapers are booming with record circulation, record advertisement volumes, record paging and record profits. The combined circulation of the national dailies in Britain is as high as it was 20 years ago."

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Real productivity per hectare had grown by 135 per cent in just over 10 years. Aracruz now produced 18.5 tonnes of pulp per hectare of forest each year against around 1 tonne per hectare in Scandinavia, the northern U.S. and Canada.

Also highlighting the position of Brazil was Mr Will Klein-Graeme, president of PWA Paperwerke Waldhof-Achaffenburg, of West Germany. Pulp from Brazil

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There would also be more integration in the Brazilian industry between pulp and paper production, he forecast. In the 1990s, Brazilian paper machines will have reached

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Focusing on the forthcoming membership of the EEC by Portugal and Spain, Dr António Celeste, chairman of Portucel Empresa de Celulose e Papel de Portugal, said new market opportunities would develop as a result.

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UK NEWS

Court approves Bank's plan to restructure JMB

BY RAYMOND HUGHES, LAW COURTS CORRESPONDENT

THE FINANCIAL year of Johnson Matthey Bankers (JMB) is to be extended for three months until June 30 to allow a recapitalisation by the Bank of England to take place and avoid the need to show a deficiency of capital in the balance sheet.

JMB's directors are concerned that if accounts are sent out which look "unusual" customers will take the conservative course of withdrawing business.

The banking supervision division of the Bank of England is satisfied that after the proposed recapitalisation the company will be adequately capitalised for the supervisory purposes of the Bank.

The first stage in the recapitalisation of JMB, which was rescued by the Bank of England last autumn, was approved by the High Court in London yesterday.

The court sanctioned the reduction of the company's capital from £75m to £100 by the cancellation of 59,900,000 £1 shares held by Securities Management Trust.

Miss Mary Arden, counsel for Mr Justice Vinesett that capital of that and upwards had been lost or was unrepresented by available assets.

After the reduction, the Bank of England would inject £100m into JMB - £25m by way of equity capital and £75m loan stock. Immediately after that, the Bank of England would be repaid the £100m it deposited with JMB in November.

Miss Arden said that JMB would continue to be a recognised bank.

Mr Rodney Galpin, executive director of the Bank of England, who became chairman of JMB last October, said in written evidence that JMB's directors were satisfied that, after the recapitalisation, the company would have sufficient capital to continue its activities on their current scale.

The intention, Mr Galpin stated, was to sell JMB - which at the moment is a wholly owned subsidiary of the Bank of England - "as soon as reasonably practicable."

Financier attacked

BY OUR LAW COURTS CORRESPONDENT

MR ALEX HERBAGE, an international financier, was attacked by two men as he left the High Court in London yesterday.

An eyewitness said that the men "ran up and gave him a good beating before he went to the ground. They started to kick him while he was down but some men pulled them off."

The incident occurred after a private court hearing at which a judge lifted a court order preventing Mr Herbage removing any of his assets from the UK or dissipating assets in the UK.

The order had been granted on him.

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TVR plans increase in sports car output

BY JOHN GRIFFITHS

TVR, the sports car manufacturer, plans to expand its production significantly, reflecting a change in its business strategy.

It should result in TVR, which has been working a seven-day week for the past 18 months, increasing output of its £15,000-plus sports cars to between 800 and 900 a year, accompanied by a rise in its workforce to about 180.

TVR - which is based in Blackpool, north-west England - for many years had followed a policy that, because of the cyclical and volatile nature of sports car markets, it would maintain a production ceiling of about 500 cars a year and a workforce of about 100. That, it was reasoned, struck a balance allowing it to cope with peaks and troughs in demand without either layoffs in recessional periods or excessively high delivery times when demand was high.

However, the level of demand from a number of diverse markets during the past 18 months has already seen that policy undergo a change. TVR so far has responded to the higher demand, without new capital investment, by extending the working week and increasing employment to about 180. Mr Stewart Halstead, managing director, said yesterday the company believed it could now push ahead with expansion without being excessively vulnerable in future downturns.

Those provisions caused an £84.7m deficit on reserves at March 31 this year, which would be written off on the cancellation of the £25m of connected borrowings.

Various banks, including the Bank of England, had agreed to indemnify JMB against certain losses. But amounts receivable under the indemnity could never cover the total of the provisions against bad and doubtful debts.

Those provisions caused an £84.7m deficit on reserves at March 31 this year, which would be written off on the cancellation of the £25m of connected borrowings.

There were two reasons for the whole exercise. As presently capitalised, JMB did not comply with the Bank of England's prudential ratios, he said.

Second, JMB's directors did not believe it would be in the company's interests to produce audited accounts showing the present capital structure, which did not reflect the company's true position, given the Bank of England's expressed intention to stand behind it.

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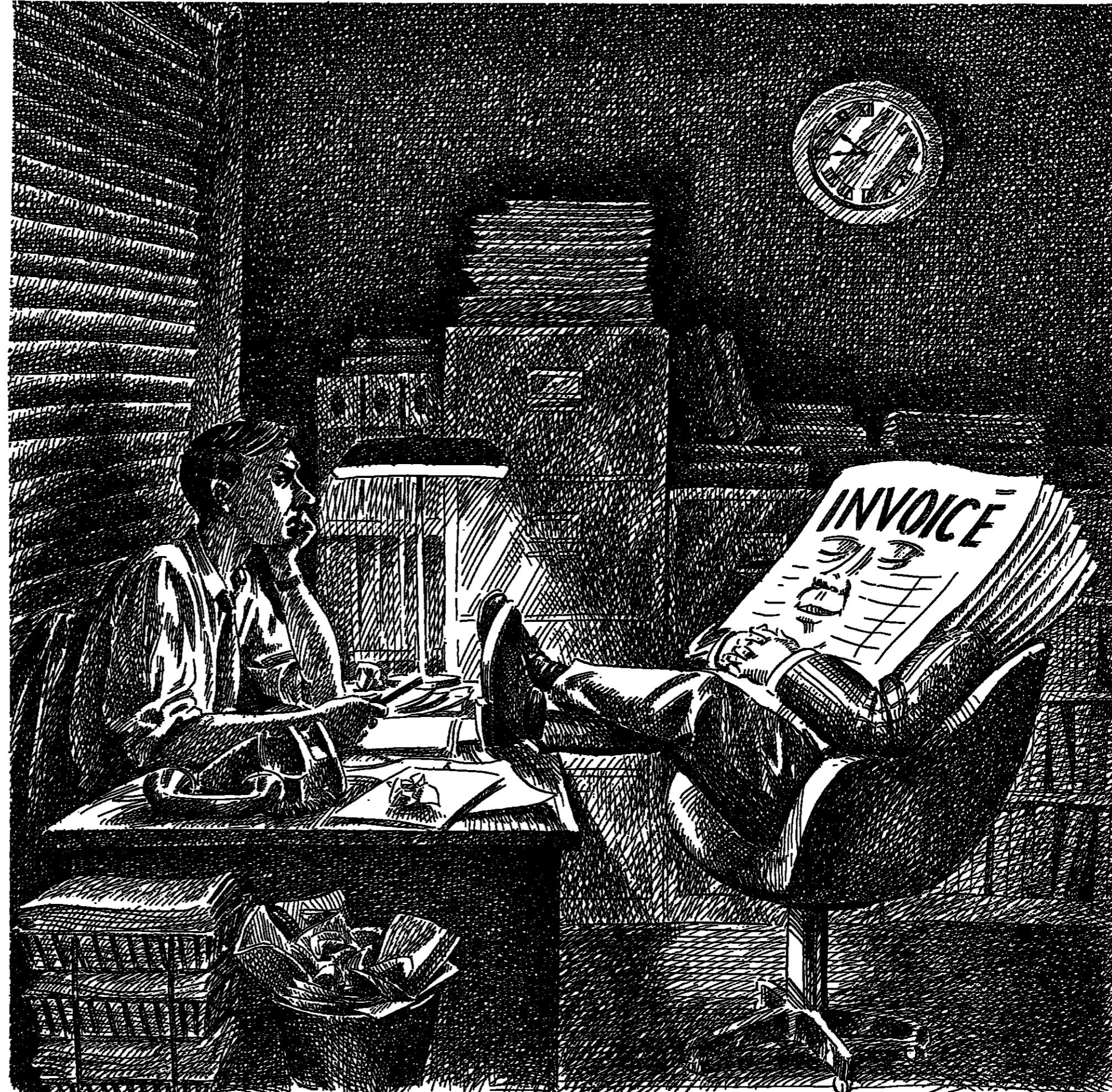
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UK NEWS

Cutlery companies reap the rewards of cautious policies

AMBITIOUS COMPANIES with relatively large investment and marketing programmes in the British cutlery industry have tended to fail in the past 10 years, while conservative, low-spending, family-run businesses have usually survived, a research report published today says.

"Decline and Survival in the UK Cutlery Industry," produced by the London Business School's Centre for Business Strategy, covers the business performance of 33 cutlery companies since 1974. A third of those companies have ceased production in Britain, although some of their brand names remain.

The report is not making a blanket statement that it is bad strategy to invest in new machinery or seek new markets.

"What we are saying is that business performance is not just a question of capital investment but also of management of the resources of a company," says Dr Rob Grant, the report's author.

"High cash spending increases a company's vulnerability where the company has limited resources and the profit margins are small. The value of the pound and the rise in interest rates from 1979 probably saved some companies, which had invested and which would have otherwise survived, to the wall."

One of the report's conclusions is that competitiveness would be improved by the industry taking collective action on promotion, quality standards and marketing, but that has been thwarted up to now by the "aggressive independence" of companies.

Another conclusion is that the scope for adjustment by small companies is particularly limited when facing high penetration by low-cost foreign producers, mainly in the Far East.

Of the four largest companies in 1974 three - Viners, Hawker Morris and Richards of Sheffield - went into receivership. Other failures or manufacturing plant closures included those of J. Billam, Shefield Metal, Old Hall and Mappin and Webb, although some of those continue as brand names.

The report argues that the most profitable companies have been those that operated in market sectors where low-cost import penetration was poorly developed, achieved higher operating efficiency and limited expenditure on brand marketing and distribution.

The one particular exception to that is Westall Richardson, which operates in a market where import penetration from the Far East has been low, but which has managed to link expansion and aggressive marketing with manufacturing skills.

Nick Garnett examines the reasons why some ambitious cutlery companies have failed and smaller more conservative ones have tended to prosper.

Mr Bryan Upton, managing director of Westall Richardson, a successful Sheffield kitchen knife maker, said that the underlying problem was that companies in Cutlery (spoon and fork) manufacturing had not invested early enough in the 1960s and 1970s, when the Far East emerged and grew as a low-cost producer, and that some of the investment had been poor.

"I have seen flatware manufacturing so automated in Japan that people do not lay a hand on it during production. You cannot blame cheap labour in this case because Japanese labour rates are anything slightly higher than here."

The London Business School report makes three points.

- On investment, it says that capital expenditure failed to improve profitability largely because falling sales prevented companies from utilising modern equipment at economic levels.

- The costs of brand promotion, and investment in department store concession shops, involved expenditure beyond the resources available to most firms.

- The small size of the high-quality cutlery market prevented up-market movement by cutlery firms as a method of improving performance.

The report singles out a few notable exceptions to such recent history, including Westall Richardson and Slack and Barlow, which make silver-plated cutlery. Those have combined profitability with strong sales growth, the report says.

It argues that the most profitable companies have been those that operated in market sectors where low-cost import penetration was poorly developed, achieved higher operating efficiency and limited expenditure on brand marketing and distribution.

The one particular exception to that is Westall Richardson, which operates in a market where import penetration from the Far East has been low, but which has managed to link expansion and aggressive marketing with manufacturing skills.



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THE ARTS

Sculpture/William Packer

When art loses out to design

Sculpture in this country, against all likelihood, continues to flourish, though for how long is another question altogether and one that is given more urgency by the latest access of false economy within the Department of Education and Science.

Some of it is known well enough and certainly should not surprise us; since the false dawn of putative reform and encouragement in the early 1960s, our art schools have been consistently and cynically betrayed by every government. Meanwhile—*we told you so*—successive generations of our graduates in every area of the disciplines of design have been snatched up abroad to fuel our foreign competition, and only now does the penny drop. Or does it? Has it fallen heads or tails? Peering down into the long grass, our wise Masters read only the word Design and forgot the Art inscribed so deeply on the other side of the coin.

There is a need for the most insistent repetition: art and design are necessary complements, for art needs art, contract and conditions within which design may flourish; not just in terms of style or manner but the fundamental habit of creative freedom and adventure and radical thought. In short, design without fine art cannot flourish as true design at all in any broader sense; so it was good indeed, in this season of graduation exhibitions everywhere, to hear the rector of the Royal College of Art (the standard-bearer of the Government's renewed, bold and committed to education in design) nail the heresy of division by giving his own unequivocal support to the central position that fine art rightly occupies in the business of his own institution.

We can only hope he will be allowed to stand by his word, for there was no doubt in his intention. But we live in cost-effective times when vocation is all and designers are seen to be the ones who get the jobs (albeit abroad) with artists a likely burden on the state. The measure of the Government's own commitment is that, yes, of course, industry and commerce must be encouraged to do all they can and more (though they have never done very much in all conscience) to make use of this wealth of talent that our schools of art turn out year after year. And, yes, of course, the latest directive is that those schools of art are to be squeezed to a further 22 per cent, with the department of fine art to be given not even parity in this meagre dispensation.

Our treatment in this country of current visual art has usually



Michael Sandle's "Proposal for Euston Road No 2 (1985)."

been negligent where it is not ignorant, and now it would appear to be stupidly self-defeating as well. The occasion of the rector's remarks was a dinner given by his sculpture school for as lively a batch of graduating students as one could hope for: Nicola Hicks, with her contribution to the Hayward Annual to bear in mind, outstanding with her mixed-media menagerie; Martin Ives, with his strange shaved-leaf tree trunks; Gina Martin and her magic groves and traps and totems; and Melvyn Rodda, with his elegantly resolved fragmentary assemblies. All are notable, but they must wait another turn; for the point here is not so much to celebrate another new wave of young British sculptors, though it is, as to remark the extraordinary continuity of success.

Ever since the war, the new British sculpture (in its successive manifestations) has been the common-cause of international interest and approbation. And is no accident at all, but a function of the same native creative energy and distinction, that such success in one of the principal fields of fine art activity should have marched over so many years with the success abroad of our applied design.

The more recent work is more abstract and general in its symbolism, though memorials still—to the victims of a helicopter crash in Mannheim; to George Orwell a whole series of competition maquettes; and maquettes, too, for a nameless project in Euston Road, London,

redolent of receiving stations, satellite dishes and cosmic messages from outer space.

He is also showing a number of large and splendid new watercolours that are now handled more freely than before, though as dense in imagery and full of foreboding as ever; images not now of submarine pens and bomber aircraft but of material clumps on fire, volcanoes blowing up, and a tank in flames with the black cross of the Wehrmacht on its side. But there is more to it than particular images: something less specific and lasting. For we may catch a whiff also in his sculpture and painting, of another age, a sense of something neoclassical in the formal disposition of the imagery and the monumental ambition, and a nobler, more Roman resignation. This is the stuff not of an immediate disaster but of the long aftermath and selective memory; not Hitler's squallid in his bunker but Napoleon on St Helena and a grander, if flawed,

I shall not say too much of the other two artists, Barry Flanagan (at Waddington until June 22) and Richard Long (at Auctions of Art until June 29). The first is recommended them to you, for I have written about them several times before and at some length, and both their shows consolidate rather than challenge their established positions. Flanagan, especially, seems presently bound up with fey and teasing variation upon his animal familiars, his hare dancing upon the elephant's head; but his simpler pilgrim motif, linear symbol or badge more than actual image, is an elegant and poetic development, however familiar the hoops it also must jump through.

Finally, a word on an admirable collaboration between two disparate institutions of higher education. The sculpture school of Kingston College of Art now has an arrangement by which the work of those associated with it is given regular exhibition space and time in the courtyard of the new buildings of the London Business School in Regent's Park.

This time the work is not out in the open, but under the arcades: four primitive, somewhat Polynesian mask-like heads by David Mach, made of matchsticks that once were red and blue but are now seared and scorched by their firing; and small bronze reliefs by Colin Nicholas. One might be strange trophies or votive objects for all that they are cast from modified squeeze bottles and plastic cups. All in all, there might be hope for us yet.

It so happens that three of the more distinguished and successful of our middle generation of sculptors are showing their recent work in London; and again it is no accident that they are hardly public figures, nor that one of them should now make his life abroad. Michael Sandle (at Fischer Fine Art until June 21) is the incumbent professor of sculpture at the Akademie der Bildenden Künste in Karlsruhe; and, more and more, his work seems to be rooted in the experience of his self-imposed exile, with all the shifts and nuances of memory and attitude and cultural predisposition that it entails.

Sandler is a wry observer and a dispassionate and somewhat black ironist, ever in complete with the common experience and receding memory of World War II as seen from his unique position. The memorials he makes are oblique and ambiguous in their implication and affiliation, dwelling not so much on the horror as on the implacable fact of war.

The more recent work is more abstract and general in its symbolism, though memorials still—to the victims of a helicopter crash in Mannheim; to George Orwell a whole series of competition maquettes; and maquettes, too, for a nameless project in Euston Road, London,



Carol Farley and Boris Bakow.

Voice and piano/Aldeburgh

Max Loppert

Peter Pears, senior figure of the Aldeburgh Festival, will be 70 on June 22. He is, of course, the most important and influential English tenor produced this century; and his artistry, though no longer expressed in the medium of song, is still perceived in every corner of festival planning. A "Birthday Choice" concert is timed to mark the exact occasion; and to a similar end, Faber has published a *Festschrift* (edited by Marion Thorpe; £14.95) in which admirers of the order of Janet Baker, Lord Harewood, Hans Keller, and Rostropovich and Vishnevskaya (in a particularly vivid joint tribute) attempt to recapture in words the sound and sense of Pears' singing.

The Sunday afternoon recital at Oxford Church, subtitled "Voices of War" and given by John Shirley-Quirk and Stuart Bedford (piano), bore the fine Pears imprint. It was a carefully planned material to fit the sombre qualities of war. What — to the composers and poets cut off before their prime or else damaged beyond recovery. The composers whose songs were given were (in the words of Pears' programme note) "not great composers — but composers of promise who were not allowed to live long enough to show maturity." Sir Peter also intervened between musical items to read from Brooke, Owen, Sassoon and Hardy, in a manner of eloquent frailty that proved deeply moving.

Mr Shirley-Quirk's warmly patinated baritone and Mr Bedford's admirably sensitive accompaniment of it combined to similar effect in *Lights Out*, a cycle on Edward Thomas poems by Ivor Gurney. In Gurney's musical impressions, each one small of scale but deftly judged in every poetic

inflection, the recital theme found its most substantial example.

A group of songs by Finzi, Farrar, Frederick Kelly and W. Denis Browne was of more desultory interest; Butterworth's *Housman* cycle *Breton Bill* kept too continuously to one rather mild, slow mode. It was also an instructive idea to place Frank Bridge's lengthy Piano Sonata (played by Philip Head) as the concert centrepiece: a post-war work, it signalled the radical change in Bridge's musical language, for reasons easily understood in this context. But it seemed to me a work of prolonged confusion and crabbled clutter, hard to follow even from sentence to sentence.

On Sunday evening at the Maltings, Mieczyslaw Horowitz gave an Aldeburgh recital for the third successive year. The celebrated pianist and pedagogue will be 83 on June 23. As the concert bore out, the miracle of his pianistic wisdom continues undimmed — the listener may be in danger of sentimentalising his great art before he arrives on the platform, but once he sets his hands to the keys, The Beethoven Pastoral Sonata stretched out into an infinity of golden time and space: marvellous subtleties of articulation may have been noted in the process, but the larger impression of distilled benefice and serenity answered for every detail. Bach (the C minor Partita) and Mozart (K570) shed a comparable glow; in the Chopin C sharp minor Polonaise and B minor Scherzo, some of the bravura flourishes were sketchily dispatched, yet the spirit of the playing — chivalrous, romantic, aristocratically broad — rendered the failings unimportant.

Bernstein's Mahler/Barbican

David Murray

Maggio musicale/Florence

William Weaver

Like its illustrious predecessors, the 48th Maggio musicale has a highly various calendar, events great and small, solo recitals alternating with grand choral-symphonic concerts. But this, after all, is Italy; and inevitably what the festival's opera productions attract the most attention. After the inaugural "Don Carlo" last month, the second opera on the programme (except for a single matinee performance of a little Cherubini intermezzo) was *Alban Berg's "Lulu."*

The Berg opera is not unfamiliar in Italy. Over the past decades there have been performances in all the major Italian houses, at regular intervals. But until last year the opera was always heard in Germany, and without its third act. For the first performance in Italy of the three-act version, the Geneva opera commissioned an Italian translation from Fedele d'Amico, who has produced excellent singing versions of a number of operas, ranging from Mussorgsky to Menotti. As he is at present the guest artistic director of the Maggio, it was logical for him to schedule another production of his "Lulu."

Eric Crozier has presented 100 letters from E. M. Forster, many about their collaboration on *Billy Budd*; Janet Baker a mother-of-pearl card case given to her by Pears; Peggy Ashcroft her portrait by Henry Lamb; and much more.

What began as the local fancy of two musicians is now an international festival of strange charm. Much of what happens at Aldeburgh is familiar only to its fans—the Rostropovich Festival in August; the Proms in September—but the more that is known the more worthwhile Aldeburgh seems.

A drive is underway to persuade musicians involved with Aldeburgh to offer musical manuscripts and, by October, the auction should be a fascinating cross-section of a chunk of British cultural history

of the middle 20th century. It should also break the back of the appeal.

Aldeburgh has had its problems—the Maltings destroyed by fire; some unsuccessful artistic ventures—but now seems set fair. It is immensely cheap on the public purse, receiving only 16 per cent of its revenue from the Arts Council and local authorities (the cash from the former has been pegged at £42,000 for three years, while Suffolk has given more this year, perhaps in recognition of the £500,000 tourist revenue that the festival brings to the county). Sponsors, notably Jaguar, provide £70,000; the rest is box office.

So it was this time, and the Concergebau was in sumptuous form. A catalogue of the orchestral glories would be impossibly long; it would include unlikely things like the bassoon trio near the end of the Landler movement, at once

comic and chilling, faultlessly balanced. Bernstein drew out the close of the final Adagio to extraordinary length (something possible only in live performance, but entirely convincing and moving here), and even under that relentless exposure not a player wilted.

Bernstein began the Andante slowly, seemed painfully, as if he had to collect it self with a weary effort. The momentum grew naturally, and later the desperate climaxes crashed and broke as only a thorough Mahlerian can make them do.

Only the Ronde-Burleske was fast, so swift as to lose some detail; within the outer sections, the necessary moments of lightening were achieved without varying the tempo by a notch. Then the Adagio was unfolded on a majestic scale, with the Concergebau's own long experience of Mahler revealed in all the intricate cadenza-writing — not a phrase of it sounded stiff or tentative.

If such music, of course, Bernstein's embracing warmth carries everything before it.

Peter Lieberson/Radio 3

Andrew Clements

Peter Lieberson is a 30-year-old American, son of the distinguished record producer Goddard Lieberson. His music is hardly known in Britain, and on Thursday evening Radio 3's *Musica in Time* was devoted to two of his works, introduced by Oliver Knussen. Lieberson studied with Charles Wuorinen, and began his career as a committed serialist, as the earlier piece in the concert, the *Concerto for Four Groups* (1971), demonstrated. There seemed little that was identifiably personal about it: a slightly dry, densely argued eight minutes which clearly owed a good deal to the example of Milton Babbitt and of his teacher, save for a curiously memorable welling up of the instrumental lines just before the end.

Very much more impressive and substantial was Lieberson's *Piano Concerto*, written in 1981 and 1982 for Peter Serkin, and played by him on the broadcast, with the Boston Symphony Orchestra conducted by Seiji Ozawa. In the mid-1970s the composer temporarily abandoned composition to study Buddhism, and his music since he resumed seems to have gained a much wider emotional range, and a willingness to admit more rhetorical gestures.

The style of the concerto would I imagine be classified as neo-romantic: there are well-defined tonal centres, with the pitch F sharp playing the prominent role, though Knussen maintained that it was still organised on the strict premises. It is a big piece, some 40 minutes long, clearly conceived in the tradition of the symphonic concerto from Brahms onwards.

Blanca Uribe/Elizabeth Hall

Andrew Clements

Miss Uribe produced a most satisfying and consistently interesting programme at the Elizabeth Hall on Friday evening. But the major weight came in the first half: two Beethoven sonatas, one of them the *Hänsel und Gretel*, were followed by a Chopin group which, though it contained the F minor Fantasy and the C sharp minor Scherzo, inevitably seemed more relaxing.

I suspect it was not just the programming that brought the decrease in tension after the interval. For while there was very little amiss in Miss Uribe's Chopin playing — indeed, much of it was surely elegant — neither was there an impression of original thought, of the works being approached with freshness and new ideas. In contrast, both Beethoven sonatas contained thoughtful and considered touches, even if not all of them were successfully realised.

Her performance of the Hammerklavier was let down by the finale, which after a bracing beginning to the fugue lagged in the middle as rhythms lost their profiles. Miss Uribe had an impressively clean and fluent technique, though not without a quota of mishit octaves, and the vital way in which punctuated all the figures in the first movement gave it refreshing buoyancy. It was by no means self-consciously profound treatment, but one which took each movement on its merits, and sustained even the Adagio in neatly rounded paragraphs.

The E flat sonata Op. 27 no. 1 compared very favourably with Pollini's account in the Festival Hall a few weeks ago, when contrasts were pushed too hard.

Here, everything was highly civilised: a svelte scherzo, and finely judged transition to the finale, while the Adagio really did seem as if setting itself for a major climax. Hardly

Beethoven red in tooth and claw, but rewarding nevertheless.

Arts Guide

Opera and Ballet

PARIS

Anne Teresa de Keersmaeker, the Belgian choreographer, combines her classical training with American-inspired post-modernism. *Théâtre de la Ville* (2742277). *Hindemith's Hindemith*, co-produced by the TMF, Orchestre de Paris and the Teatro Romolo Valli di Reggio Emilia is conducted by Sir Charles Mackerras/Nicholas Kramer, produced by Pier Luigi Pizzi, the title role sung by Teresa Berganza/Eduardo Podles. TMF/Chichester (233444).

WEST GERMANY

Berlin, Deutsche Oper: This week's highlight is Tosca with Luciano Pavarotti and Raina Kabaivans. Carmen, sung in French, features Julia Varady and Vladimir Atlantov. Tristan und Isolde is of respectable standard with Katarina Ligendza, Spas Wenkoff and Martti Talvela. Also Die lustigen Weiber von Windsor (34381). Munich, Bayerische Staatsoper: La Bohème is steer to triumph by Mirella Freni, Hindemith's Hercules in concert version is sung in English and conducted by Nikolaus Harnoncourt. Manon Lescaut has again Mirella Freni. Further performances are The Magic Flute and Madama Butterfly (21851).

Venice

Globe Opera, Covent Garden: The 15-year old John Copley production of Così fan tutte, now rather faded, returns with an attractive and interesting cast (including Margaret

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Ballets Verdi-Renzi/Vittorio Biagi (Fri, Sun, Wed). (564334).

NETHERLANDS

Amsterdam, RAI Congress Centre: *Alceste*, one of the ENO's less-distinguished attempts at Verdi grand opera, has at least an unfamiliar cast (including the Australian soprano Marilyn Horne) making her London debut in the title role) to recommend it. Further performances of the company's bold, imaginative reworking of Madam Butterfly and of The midsummer Marriage disappointingly insipid in its production ideas but musically full of feeling for the radiant lyricism of Tippett's wonderful score. (336316).

VIENNA

Staatsoper: Richard Strauss's *Salomé*. Walküre with Janine Jansen, Fassbender, Lotte Rydmark; Piltz's *Pagliacci*; Madama Butterfly; La Norma de Figaro with Janine Jansen, Matthias Hintermüller. (5324/2655). Amsterdam, Belcanto Theatre: Modern Canadian dance from the Groupe de la Place Royale (Wed, Thur). (247245).

NEW YORK

Metropolitan Opera: The 19th annual free park concerts begin Tuesday with Adriana Maliponte in the title role of Manon Lescaut, with Callas, Domingo, Pavarotti and Domingo. *La Traviata* conducted by Daniel Oren and directed by Mauro Bolognini with Diana Vishneva and Nazzareno Amato (Tue). (548000).



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FINANCIAL TIMES

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Tuesday June 11 1985

More haste, less radical

THE CABINET appears to be caught in the tails of its own would-be radicalism. Its most important proposal, the overhaul of social security, has been presented in an unfinished state, since the essential numbers which would give it colour as well as structure, are still in contention between the Treasury and the Departments of Social Security. The future of wage councils is still being hotly debated, while one clean-break proposal, the decontrol of new private-sector tenancies, has been postponed sine die.

All these issues will remain contentious, whether they are brought forward or shelved. Opposition threats to reverse these policies which they find most objectionable will at first inhibit the working of any changes that are enacted—and witness the reluctance of the life assurance industry to gear up for a pensions market which it fears may be snatched away. Where action is postponed, the Government risks fighting the next election under the suspicion of a "secret agenda" of measures thought too unpopular to offer at present, not to mention the suspicion of lacking the courage of its convictions. These are the dangers which beset any government, whether of the right or of the left, which allows a general impatience with the status quo to take the place of a clearly thought-out strategy.

Achievement

It is interesting to contrast these arguments with the steady progress of trade union reform under the present government, and the rapid progress of privatisation. The strategy is clear, popular support has been enlisted, and each step has been more or less carefully planned and assessed.

Here the cumulative achievement is large, and still growing, and what is more striking, the Government really does seem to have achieved. Mrs Thatcher's aim of shifting the centre ground of the policy debate. Not even Labour any longer talks of reversing the steps which have been imposed to make trade unions more representative, or of knee-jerk re-nationalisation.

Sanctions against South Africa

AS THE U.S. moves closer to selective economic sanctions against South Africa, both President Reagan and Mrs Thatcher face a quandary. For the former the mounting pressure from Congress suggests that his policy of "constructive engagement" with Pretoria has not satisfied his own electorate and that he is driven to use stick rather than carrot.

For Mrs Thatcher, who has endorsed the President's policy and set her face against sanctions, there is the embarrassing prospect that the very articulator of the policy will have to shift his stance, leaving the UK almost isolated in Europe—where France and the Scandinavian countries are adopting an increasingly tough position—and in the Commonwealth.

Veto unlikely

It now looks more and more likely that President Reagan will have to respond to a Bill banning new U.S. bank loans to the South African Government, as well as new investment in the republic, imports of Kruger rands, sales of computers and nuclear fuel, equipment and technology.

The strength of political feeling is clear: the vote in the House of Representatives for this particular set of measures was 285 to 127, while the Republican-dominated Senate foreign relations committee approved a similar Bill by 16 votes to one. With that degree of bipartisan support and the growing strength of the sanctions lobby in cities, campuses and church groups across the U.S., a presidential veto seems unlikely when and if the House and Senate present an agreed version of the Bill to Mr Reagan.

The irony is that more reform in South Africa, however obvious its shortcomings, has taken place in the past two years than in the past two decades, ranging from an end to the ban on inter-racial marriage to greater residential rights for urban blacks. But it has been overshadowed by a series of South African Government actions which demonstrate, at the very least, appalling misjudgment and insensitivity to their impact on Western voters.

In Langa, last March, 19 blacks died when police opened fire on mourners marching to a funeral. Top leaders

It is against this general background that the current contentious should be judged. The argument over wages councils has a clear context of strategies for the labour market and for the support of low-income families. The issue still raises difficult questions, which divide employers as well as Ministers—how far the councils do protect good employment practices, and how far the Government wishes to be drawn into supplementing very low earnings through the welfare system; but these are practical as much as ideological issues.

The rent control question, on the other hand, seems to raise passions out of all proportion to its likely impact on the real world; and this is precisely because it is not part of a strategy for housing and mobility as a whole.

Argument

The British housing market, as we have argued for many years, is a fiscal and economic mess, beset with a tax system which favours ownership over tenancy, with planning and rent restrictions, protected tenancies, and until very recently with a feast-and-famine cycle of mortgage finance. Almost any change here would probably be for the better, yet the Cabinet has twice retreated from worthwhile measures—to reduce the tax privileges of ownership, and now to decontrol new lettings.

Though the apparent reason for retreat—simple fear of unpopularity—does Ministers little credit, some good may yet come of it. It is clear, for instance, that the rent measure would have offered more mobility and less rent inflation if tax treatment for tenants and occupiers had first been made more equal. The desirable end—a market in which all rents could be freely negotiated, and no squatting rights protected—would obviously be easier to achieve if a strategy to liberalise the supply of building land were also in place; and the present argument over local taxation is clearly relevant, too. If the new Government Ministers to think in such strategic terms, the result could be much more radical than any hasty action.

BP goes into the banking business

SIR PETER WALTERS, chairman of British Petroleum, was in Hong Kong last week attending the International Monetary Conference—an exclusive event to which only bankers are usually invited.

But Sir Peter had a special claim to be there: apart from being a big banking customer, BP is now in the banking business itself. In January it launched its own in-house bank, initially to handle the huge oil group's finances but maybe later on to offer banking services to outsiders as well.

If the bank evolves as planned, its balance sheet will consist of virtually the entire financial assets of BP, over £1bn, which would put it among the 100 largest banks in the world, and create a formidable competitor to established banking institutions.

The apparent novelty of BP's move was re-inforced in April when Volvo, the Swedish car manufacturer, also unveiled plans for an in-house bank that would rank among the largest financial institutions in Sweden, and again challenge the borders of the conventional banking business.

Despite the publicity both companies received, neither was actually breaking new ground.

ICL, Dow Chemical and even the Co-operative Wholesale Society have nurtured banks which evolved over time to stand on their own feet. And earlier this year BP's Volvo did in the wake of the recent collapse of one of the most notorious industrial company-owned bank of all, Johnson Matthey Bankers, they could also have been better timed.

Nonetheless, the initiative by these companies indicates two things: the close resemblance of the treasury departments of large multinationals to those of the days of the financial services market as an extra profit-making outlet for an industrial company's financial strength and skills, which can be considerable. Both Volvo and BP have huge cash resources and turn over billions of dollars in the foreign exchange markets each year, all of it needing tight co-operation to avoid waste.

Most large companies are already in the banking business to some extent, particularly if they are active in the \$250m U.S. commercial paper market, which is where corporate treasurers trade their IOUs directly, without going through banks. Some people believe that companies will also start trading directly in other financial instruments normally handled by banks, like interest rate and currency swaps, and options.

Whether a company need go the extra step and set up a bank with its own capital and staff depends on other considerations. And many financially strong companies have chosen not to get too deeply involved in the esoteric and highly regulated world of banking.

Most large U.S. corporations, for example, have confined themselves to finance subsidiaries, like General Motors Acceptance Corp or General Electric Credit Corp whose main function is to raise finance in the markets for their parents rather than handle their banking relationships or deal in foreign exchange.

General Electric Co of the UK, an obvious candidate with its £2.6bn cash mountain, has chosen to plough some of its surplus resources into new

When a company turns into a bank as well . . .

David Lascelles reports on the implications of multinationals managing their own finances

companies instead. Last month it launched GEC Finance as an investment vehicle, though a move into banking services later on has not been ruled out.

An important motive for creating a bank is the expectation that a well-defined banking operation with its own staff and profitability targets will yield something extra.

The classic example is Dow Banking Corp, the Swiss bank set up in 1965 by Dow Chemical

of the U.S. to handle the \$23m it had accumulated in overseas earnings and peddle some of its international financial expertise.

Twenty years later after some ups and downs, Dow still owns 75 per cent of the bank. But it has matured into an extensive international banking network under a new subsidiary established last year, Dow Financial Services, which also owns 52 per cent of Dow Scandia and is about to participate in the City revolution through its stake in Arbutin Letham, the merchant bank and Savory Millin, London stockbrokers.

What started as an in-house bank has become, for Dow, a diversification into financial services from which it now reaps dividends.

At BP, the idea of a bank had been under consideration for some time. The group has an annual cash flow of \$40bn, a huge exposure to foreign currencies and liquid assets of some \$2.5bn. According to Mr Robert Horton, the managing director for finance and planning, "organisational cleanliness" was an important motive, though that only became possible when new technology permitted the group's entire

finances to be gathered on a single electronic screen 18 months ago.

"It was a question of how to manage our finances creatively and not just sit

on an increasing pile of cash."

'It was a question of how to manage our finances creatively and not just sit on an increasing pile of cash'

out of that business."

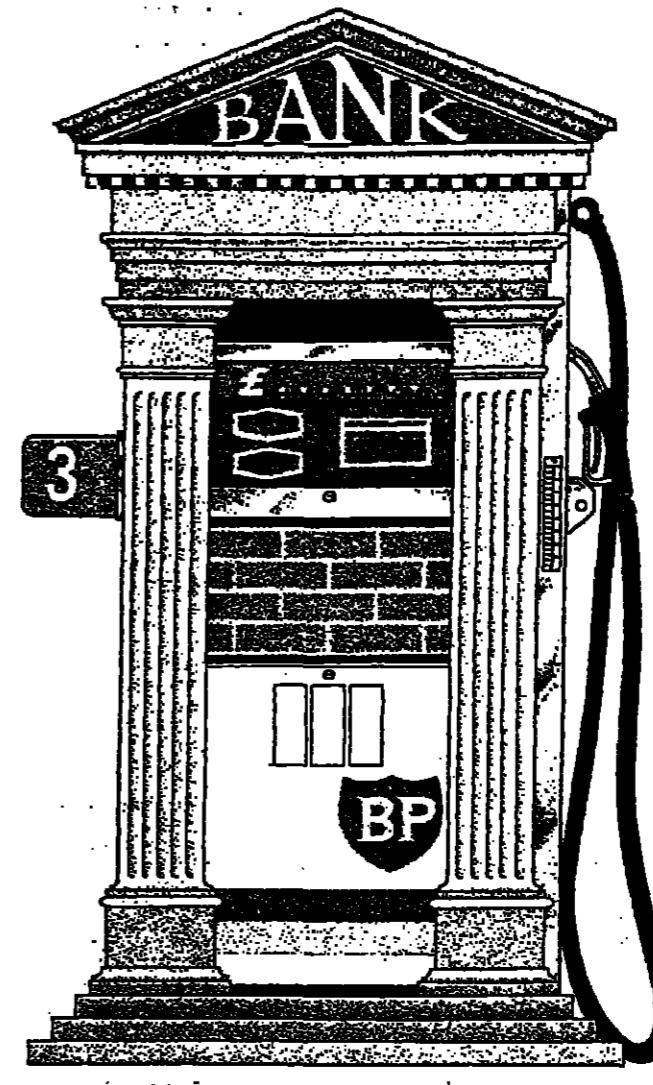
BPFI has four parts: a treasury responsible for BP's money and foreign exchange trading, and its bank accounts; a corporate finance section which handles activities in the debt and equity markets, and other merchant banking-type work like mergers and acquisitions, and project funding; commercial banking which looks after relations with banks and investors; and a planning and systems group to take the long view.

Many multinationals already do this, of course. But BP has gone one stage further by setting BPFI up like a bank with its

balance sheet of \$1.3bn, is less ambitious than BP's. Its main tasks are to act as a central clearing house for the group's finances, deal on the UK and foreign exchange markets, and factor the receivables of other parts of the group (that is buy the debts of ICI's trading divisions at a discount, and collect them).

The key point about in-house banks, though, is that they should deal at arm's length with their parents and charge commercial rates. Both BPFI and ICI are supposed to compete against outside banks for their groups' financial business, though in practice that is not always possible. (BPFI does not charge in cases where a BP group cannot do business outside). At ICI, according to Mr Trevor Harrison, a director of ICI, "there is an unwritten law that ICI divisions buy

BPFI is not a corporate



Michael Daley

not something the ICI has found easy. In 1982, pretax profits were £14.5m. They soared to £181.6m in 1983 and then plunged again to £89m last year, largely because the company was absorbing the shocks of the wide fluctuations of the foreign exchange markets in behalf of the whole ICI group.

A moral about the dangers of excessive profit expectations and the need for tight and expert control of in-house banks lies in the Johnson Matthey Bankers saga. The bank was part of the Johnson Matthey precious metals group, and existed principally to handle gold transactions. But after the collapse of the gold market in 1980, it was encouraged to seek new loan business outside the group—which it did with disastrous results. The directors of the parent knew little about banking and were unaware that their bank's impressively good profits came from highly questionable loans.

Although neither ICI nor BP need a banking licence since they do not take deposits from the public, they keep in touch with the Bank of England, which is understandably a little nervous about the growth of quasi-banks within non-financial groups, and they operate a careful system of controls.

If any of these companies were to branch out into the banking business proper, they would have to satisfy the Bank that they had the financial resources to do it, and the management skills.

But Mr Harrison says ICI has no wish to involve itself in a highly regulated industry. BP is "agnostic" about the value of diversifying into the finance industry, according to Mr Horton. However, a decision on whether to start offering banking services to outsiders will be taken once BPFI is properly established, probably next autumn.

The impact of such a move would be considerable. Apart from lending to other corporations and dealing in the markets, BP could be offering companies advice on takeovers, arranging their financing in the capital markets and, at the retail level, running credit schemes at the petrol pump.

However, BP is keen to dispel ideas that it poses a threat to other banks, if only to safeguard its relationships with them and ensure that they continue to supply it with bright ideas. "It's not in our interests to destroy our banking relationships or damage the banking system," said Mr Horton. "We view this as a way of strengthening ourselves to take on our real competitors, who are Shell and Exxon."

Other companies will doubtless be watching BP carefully. But it does not seem likely that there will be a rash of new in-house banks. As one corporate treasurer said: "the basic business of BPFI—in treasury management and market operations—is a formalisation of what most multinationals do informally already. And few will want to go to the next stage of marketing their financial expertise within the group anyway."

But commercial principles must apply in the in-house bank if it is to generate real profits of its own, rather than simply collect a surplus that would appear elsewhere in the group anyway.

During the planning for BPFI according to Mr Browne, BP discovered that its treasury operation was very undergeared by banking standards: nearly 50p of capital for every £1 on the books. That has been cut right back to 7p per £1, giving BPFI much greater profit leverage and enabling it to aim for a return on total assets of 1 per cent, more than most banks can manage. (BPFI has set itself as a model one of the few major banks that can, Morgan Guaranty of New York).

But steady profit growth is

probably the only hope the council has of persuading the government to bring the line through the capital would be to persuade MPs and ministers that it would offer them an even quicker way out of the place.

Insider dealing

Whoever said that stone walls do not a prison wall was probably right. Mail-order organisations in the U.S. are discovering this to their cost. It seems that the companies are losing out on orders placed by inmates of prisons, who under their regimes do not need to name the jail with the return address and have the right to unrestricted phone calls and uncensored mail. So they can order merchandise and charge it to phonny credit card numbers.

To the rescue comes Larry Schwartz a member of a Florida company called the Fraud and Theft Information Bureau, who has compiled an unusual new business book—the Directory of Federal and State Prison Addresses and Zip Codes.

It will enable mail order people to screen addresses and block orders from behind the wall. The cost is \$39 for the book version, \$350 for a computer disk and \$300 for tape.

And with ever more accounting to Schwartz. "The loss to direct marketers on prison sales is in the tens of millions of dollars."

Bondsmen

I do not know what it has done for our film critic, but the latest James Bond film, *A View to Kill*, is working wonders for the popular image of the FT reporter.

Roger Moore, as Bond, introduces himself on five occasions during the film as reporting for the London Financial Times on Silicon Valley where much of the action is set.

Observer

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Letters to the Editor

British monetary policy

From Mr J. Dow
Sir—You note (June 5) that British monetary policy is in a state of transition, and comment on unsatisfactory features of where we are now. You offer, however, little guide to where we should now go—a subject, since the debate is closed, well worth discussing.

You attack over-funding. "It was invented (you say) to enable the authorities to pursue monetary control without changing interest rates, which is a travesty of monetarism." It might be better described as broad-money monetarism carried to its logical conclusion.

The policy of controlling the growth of broad money by raising short-term interest rates through the Bank of England's operations in the money markets proved ineffective because: (a) a change in relative interest rates is required to induce both holders of broad money to move to holding non-monetary financial assets; and borrowers to move from borrowing in other ways, such as equities or debt; (b) reduce the stock of broad money, both types of switch have to be placed); and (b) though direct or short rates, such official operation tend to raise the whole yield curve, and so have little effect in increasing the relative cost of bank borrowing, and clearly not enough to induce financial directors to pay off bank debt by raising finance on the Stock Exchange.

Over-funding accomplishes half that process. It does not make companies fund bank debt: the authorities in effect do it for them. But it is effective in controlling broad money—the public is induced to move from holding broad money to holding public debt (even if only nationalised instruments). It may well be the only effective way of controlling broad money—short of leading controls or the Corset, which understandably you also do not like.

To reject overfunding is perhaps thus to say that one cannot work out a desirable target for broad money; that bank lending

An international outlook

From the Secretary General,
The Uranium Institute

Sir—I was surprised to read (June 4) that the name of the organisation I administer has been changed to the Uranium and Plutonium Institute. I can only assume that something has gone wrong with the sub-editing. The error is perhaps understandable—since we are interested in the whole range of nuclear fuel activities, and our international membership—which is corporate rather than personal—covers the entire spectrum from uranium mining to fuel preparation, its use in reactors, and its eventual reprocessing, storage or disposal. As the article correctly states, 60 organisations, most of them major entities, are members. One third are public sector bodies.

The article also appeared to imply that anti-trust considerations are a factor inhibiting U.S. membership. This I am glad to say is not the case. Since 1979 the institute has held a business review letter from the U.S. Justice Department, which in effect endorses our procedures and anti-trust safeguards. These were most carefully set up with advice from

Possibility of higher rates

From the Conservative
Spokesman, General Purposes
Committee,
Birmingham District Council

Sir—The subject of parish councils is hardly likely to set hearts fluttering or cause demonstrations in the streets, but what is happening in Birmingham could become the most costly extravagance since Greater London Council and West Midlands County Councils were established.

The Labour city council has proposed to the Local Government Boundary Commission that the whole of the city should be parished. This entails the establishment in each parish of a council with staff and officers and powers to acquire land, provide community halls, conference facilities, car parks, litter bins, encourage tourism and so on and so on. What is not generally known is that these councils can levy a rate without any financial limit. They will merely precept on the city council who will have no powers under present legislation to challenge the expenditure which will be passed on to the ratepayers of that parish via the city's rate demand.

The Boundary Commission has already suggested the establishment of 13 parishes for the

Definition of capacity

From Mr E. Cowie
Sir—How refreshing to read the sense of Sir Ian Murray's letter (June 4), which throws light on the problems of measuring capacity.

If I might add my own half-new pennorth, it seems that industrial commentators ignore another problem of defining capacity. Does one give the same weighting to the capacity to produce an obsolescent pro-

Stock Exchange reform

From Mr A. G. McIvor

Sir—The circumlocutory nature of Sir Nicholas Goodison's reported response (June 6) to the loss of the second resolution does little to penetrate the fog that has surrounded the issue of reform for too long. Indeed the whole campaign has been notable more for the flabbiness of the views expressed both privately and publicly than for their contribution toward clarity.

The plain fact is that, as the voting shows, there are no Luddites in the Stock Exchange. None of us is implacably opposed to change and most of us welcome the essential influx of new capital and new trading facilities. Of course we have reservations about a number of peripheral factors, particularly, for example, about the conflict of interests inherent in dual capacity. (The Lloyd's of worms is alone enough to justify the groans that so many of us share.)

But it is quite wrong for the media to suggest that the protesting element among the membership represents just a bunch of economic illiterates intent on raising interest rates. It is true that I recently been growing relatively slowly, probably as a result of innovations that have been improving the relative attraction of bank (and building society) accounts; but that does not make it controllable.

The second approach would be to make the exchange rate a more explicit target for monetary policy. That is not the same thing and would not necessarily imply adherence to the European Monetary System exchange rate arrangements. This course would only be sensible if one believed it had independent advantages more substantial than merely finding an object for monetary policy. There are a number of arguments for this approach. These I will not enumerate here, my concern being merely to sort out the options for monetary policy.

From Mr R. Dow

Reform Club,
104, Pall Mall, SW1.

Nodding donkeys in Dorset

From Mr E. Potts

Sir—it is interesting to note that oil companies are confident that substantial reserves of cheap oil lie beneath Poole Harbour and the hinterland of Dorset and Hants.

We are reliably informed (over recent months) by many of your staff writers in erudite articles that the focus of wealth creation has now moved to this area of England.

May I ask why the residents of extensive estates should object to the proximity of low cost energy? If any of them studied economics at University they would surely recognise the bounty of nature in providing this scarce resource to hand. It is obviously vital to the increasing prosperity of the area.

Moreover it may serve to remind many of the so-called wealth creators in the UK who may reside in the area and travel up to London each day that there may be certain costs attached to economic develop-

ment. As I write I am aware of the huge machines being set to work by Durham County Council to landscape for agricultural and forestry purposes an immense spoil heap from a post-industrial area close to my home.

I anticipate with some pleasure returning in future years from a continental holiday through a south coast port and setting off for the north along the threelane motorway.

One will be able to observe the ceaseless activity of drillers, nodding donkeys, the gas combustion dairies and all the paraphernalia of oil and gas recovery. There will be orders for pumps, valves, compressors and the great manufacturing areas of the north will benefit!!

One even looks forward to trying for a pint of Bathsheba Everdene's best bitter with the local roustabouts!

Eric Potts
13 High Street,
Bishop Middleham,
Ferryhill, Co. Durham.

The mysterious Al-Fayedys

From Mr J. Rhye-Burgess

Sir.—The vulnerability of the House of Fraser to a bid from a third party was openly acknowledged ever since the referral of the original Larouche bid to the Monopolies Commission. Then along came the Al-Fayedys with their £15m offer. This was higher than anybody else was obviously prepared to pay. Why, therefore, should the Al-Fayedys bid have been regarded as Mr Campbell-Smith says (May 31) as dramatic or audacious?

In the final analysis the only question a House of Fraser shareholder had to ask himself was whether the price was right. Shareholders after all, are the proprietors of the company. Of what possible interest is it to those where the Al-Fayedys obtained the money for the bid, or whose money it actually was, just so long as the price was right and the money paid over?

The most respected merchant banks in the City are of comparatively recent origin; the backgrounds of many of their founders just as obscure and enigmatic as that of the Al-Fayedys. Harrods is, in a sense, a national institution. But it is hardly a matter of vital national importance as to whether the new owners are of foreign extraction or of a certain origin or means. There are many examples in different industries where ostensibly "British" household names are in fact foreign controlled.

Surely two fundamental principles of one property-owning democracy are a respect for individual privacy and a recognition of individual rights in property. Mr Campbell-Smith's article grossly violates both of

Subcontinental nuclear field

From the Minister (Information)
Embassy of Pakistan

Sir—I refer to Mr Alan Cass's article and Mr John Elliott's report from New Delhi (June 6) in which Pakistan's nuclear programme and India's apprehensions are mentioned.

The President and the Government of Pakistan have repeatedly and most categorically declared that Pakistan will not make nuclear weapons and that the nuclear fuel we produce in a small quantity is not weapon-grade.

India has made tremendous advances in the nuclear field since 1947-48. It exploded in 1974 an atomic bomb, euphemistically called a nuclear

device. Pakistan has never

carried out any such nuclear explosion nor is it preparing to do so. New Delhi's allegation that Pakistan is making an atomic bomb or has already made one is baseless.

Pakistan has offered to India mutual inspection of each other's nuclear facilities. It is prepared to sign the NPT if India also does so. Pakistan has been for years piloting resolutions in the UN General Assembly for making South Asia a nuclear-weapon-free zone.

Our nuclear programme is on a very modest scale and it is for peaceful purposes only.

Qutubuddin Aziz,
35 Lounges Square, SW1.

President de la Madrid in Europe

Sober message from Mexico

By Robert Graham and David Gardner



Mexico's President makes clear that the debt crisis is not yet 'overcome'. During his visit, he seeks more European investment to offset dependence on the U.S.

with private investment increasing almost nine points after stagnating in the previous two years."

President de la Madrid is concerned by the trend in oil prices since oil provides \$16bn of the country's \$23bn exports, but he believes Mexico has the capacity to react and recover. A vital element here, he acknowledges, has been the backing of the PRI controlled trade unions that have accepted a stricter wages ceiling. Adjustments need to be made in the economy, especially an acceleration in the sliding devaluation of the peso. These are expected after the congressional and state governor elections next month.

The elections come at the half-way stage in President de la Madrid's administration and will determine the strength of his government for the remaining three years. His critics feel he is still too closely tied to the oil wealth of Mexico.

This does not stop him being critical of President Reagan's policies in Central America. We believe that political negotiations are the most effective means of securing peace in the area. We do not believe that violent acts or military manoeuvres can help resolve the problem." During his European trip he will seek more forceful backing for the Contra peace process and will continue to display Mexico's concern over the U.S. trade embargo on Nicaragua.

President de la Madrid's obviousness contrasts starkly with the flamboyant tone of foreign trips made by his predecessor, President Lopez Portillo, who travelled in Mexico's oil wealth.

Si de la Madrid comes from the same political establishment, the semi-official Partido Revolucionario Institucional (PRI). But not only is he presiding over an economic crisis rather than a boom, his personality is wholly different. To the presidency by Sr Lopez Portillo's profligacy, Sr de la Madrid, a Harvard-educated technocrat, has consciously gone out of his way to be almost self-effacing.

Since taking office in December 1982 he has been wholly absorbed in the economic crisis, tidy up the debris of an ill-planned bank nationalisation, instilling budgetary discipline, rooting out ingrained corruption and trying to prevent social stability at a time of declining incomes.

Mexico conducts two-thirds of its trade with the U.S., but Europe is seen as an important political-economic balancing factor. Nevertheless, foreign investment is at times confused by a combination of Mexican nationalism and the vagueness of existing regulations. The President admits: "Historically we have sought to ensure basic control so that the Mexican economy is in Mexican hands." Foreign investment represents no more than 12 per cent of total investment in the country. "We ended 1984 with several economic worries basically that inflation could not come down more in line with government projections. We lowered the rate from 80 to 60 per cent and we would have liked to have lowered it more. The public sector deficit was not on target and economic recovery generated pressure on imports and weakened exports." In the first quarter of the year Mexico's trade surplus was halved and on the present projections the country will be hard put to achieve its \$1bn projected current account surplus for 1985.

Despite friction with the U.S. over issues that range from protectionism to narcotics, President de la Madrid takes a philosophical view. "Just as our collaboration has increased so has the potential for conflict."

The matter is now dead but all eyes are on the Government to see how it permits the PRI to control next month's elections. The President rejects opposition claims that the results are already being fixed and is concerned that certain political parties are already preparing for the election.

In Mexico everybody knows the PRI's history of vote fixing, "alchimy" as it is known. But if large-scale fraud is employed, this will reflect on Sr de la Madrid's democratic legitimacy and undo much of his hard work in cleaning up the presidency's image. It will also make tough economic decisions much harder.

can foresee Mexico not enjoying the same exceptionally high level of oil receipts which we had in the past. At the same time Mexico cannot expect to tap large amounts of external finance, since our existing debt is high and its service is one of the principal constraints on the economy. Thus we have to make a big effort to raise oil exports and of course earnings from tourism."

The soberness of his message contrasts starkly with the flamboyant tone of foreign trips made by his predecessor, President Lopez Portillo.

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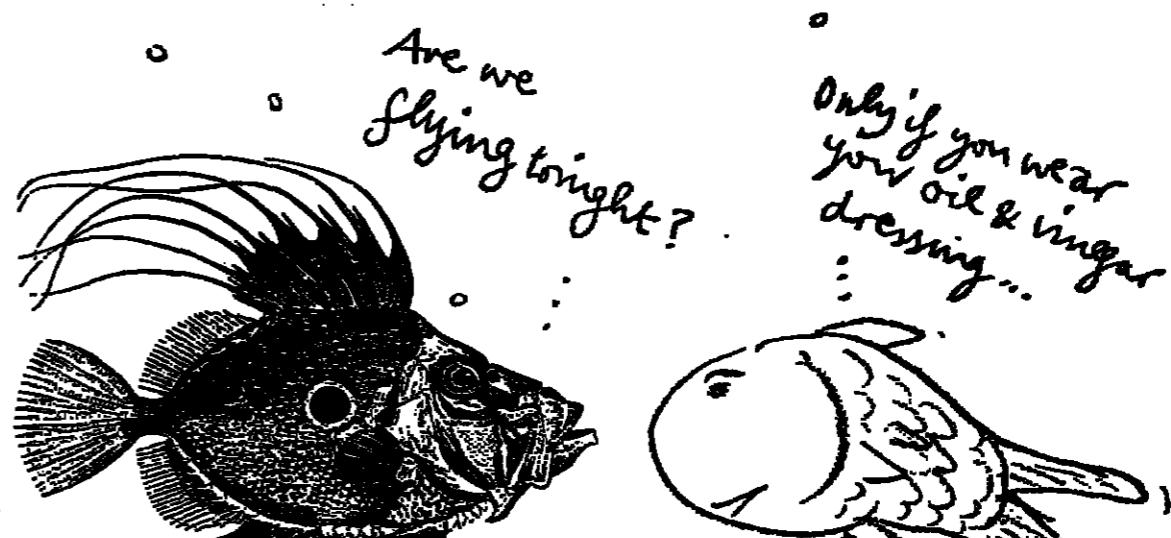
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Despite friction with the U.S. over issues that range from protectionism to narcotics, President de la Madrid takes a philosophical view.

"It is vital to increase foreign exchange earnings from the sale of goods and services in the coming years because we have the potential for conflict."



Somehow the first guppy in space (courtesy of Russia's Soyuz 21) didn't quite capture the imagination. The British have always taken their fish a little more seriously.

Mobil too. We purveyed vegetable frying oil to the fish parlours of Manchester 80 years ago. Today it's the live ones around our North Sea platforms and in the Thames by our refinery that excite our interest. We make sure that every drop of water we use is thoroughly cleaned before it's put back. (In fact it's even cleaner than when we took it out).

That keeps our piscine neighbours swimmingly fit and healthy, even if they're not high fryers.

Mobil



FINANCIAL TIMES

Tuesday June 11 1985



Lear Fan rescue scheme grounded by hoax

By Paul Taylor in New York

MRS Moya Lear's hopes of restarting the stalled Lear Fan aircraft project collapsed again yesterday as it emerged that she, and a group of other backers, had apparently been the victims of an elaborate hoax.

Yesterday, in the latest bizarre twist to the Lear Fan tale, Mr George Washington Upton was behind bars in a Reno jailhouse charged with being a "fugitive from California justice." Mr Upton had allegedly promised in bankroll a new Nevada-based company to restart the project, which had received \$50.2m (\$70m) of UK Government backing and was at one time hoped to create 2,800 jobs in Northern Ireland.

The news appears to dash hopes of restarting production of the controversial Lear Fan turbo-prop aircraft in Belfast, and Reno, Nevada, where employees were abruptly thrown out of work when funding for the seven-year-old project ran out more than two weeks ago. It had consumed about \$20m in venture capital, including the British government money.

Hopes for salvaging the project, devised by Mrs Lear's late husband, Mr William Powell Lear, were boosted at the end of last week when Mrs Lear and a group of U.S. investors announced that they had formed a new company, Lear Aerospace, backed with \$25m in capital, to restart the venture.

It now emerges, however, Lear Aerospace's chief financial backer was Ms Upton, who posed as a Milan investment banker called Mr Dominique Ferretti.

"Mr Ferretti" promised to put up the whole \$25m in new capital for the project, including a \$16.5m slice from one of his companies. His wife, Mrs Janet "Ferretti," whom he apparently married just three weeks ago, was named as chairman and president of Lear Aerospace, a private partnership comprising Mrs Lear, members of her family and close colleagues.

According to Mr John Aycott, Lear Aerospace's newly appointed director of communications, and a limited partner in the group, "Mr Ferretti" staged elaborate telephone conversations in front of the group to substantiate his promise that the venture would be restarted. Among the phone calls he staged were ones to the British Government, Boeing, Fiat-Aallis and Porsche. "He was a smooth talker," Mr Aycott said.

W. German GNP falls 1%

Continued from Page 1

While capital spending climbed by 2.5 per cent in the first quarter of 1985, both state and private consumption were down on the final three months of last year. The last dovetails with the gloomy interim reports from the leading retail chains in West Germany.

According to the Ministry, exports grew by 1.5 per cent in real terms in the January-March period, while imports rose by 2 per cent. Even so, the five leading West German economics institutes predicted in May that the trade surplus would jump from DM 54bn (\$17.4bn) in 1984 to possibly DM 75bn this year, while the current surplus might double to DM 35bn.

Despite such apparent leeway, the Government - and in particular Herr Gerhard Stoltenberg, the Finance Minister - is refusing to adopt major inflationary measures. Some action is promised by the end of this month, but primarily to help the building industry. Herr Kohl refused again at the weekend to bow to pressure and push through the scheduled DM 20bn tax cuts all at once next year instead of, as planned.

Hanson Trust to raise £519m in rights issue

BY STEPHEN WAGSTYL IN LONDON

HANSON TRUST, the acquisitive British industrial holding group, is raising £519m (\$845m) from shareholders in the largest rights issue ever by a UK company wholly in the private sector.

It exceeds Barclays Bank's £513m issue earlier this year and falls short only of BP's £624m cash call made in 1981 when the company was nearly 50 per cent owned by the Government.

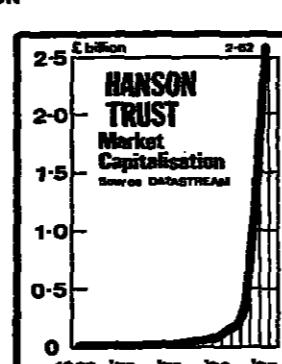
Yesterday's announcement immediately provoked speculation about when and where Hanson trust might make its next acquisition, bringing price increases in the shares of several companies in which Hanson is rumoured to be interested.

City analysts calculated that the group is now in a position to spend £500m or more. "Hardly anyone's safe now," said one.

Lord Hanson, chairman, said that the share issue would "provide a strong stable platform for internal growth from which future major acquisitions can be contemplated."

The company's strategy of expanding in both the UK and the US, followed since the early 1970s, would be unchanged. "We believe that our commitment to investment in basic industries on both sides of the Atlantic ensures that our growth will continue into the future," Lord Hanson said.

The group agreed that it was now



in a position to buy companies larger than any of its five most recent big acquisitions - Barco Group (£55m), UDS (£255m) and London Brick (£247m) in the UK, or McDonnell (£180m) and US Industries (£53m) in the USA.

Group borrowings of £600m net

would be eliminated once the proceeds of the rights issue are collected.

Shareholders are being offered one new ordinary share at 185p for every six held to raise £70.2m. In addition, the company is raising £148.7m from 15% per cent cumulative convertible preference shares.

These will be offered on a one-for-one basis to shareholders, and on the basis of one for every £1.70 of 8

per cent unsecured loan stock. Shareholders can choose to take one or both of the issues, which have been underwritten by merchant bank N.M. Rothschild. And, in a move designed to make such a large issue more acceptable to investors, the group is offering both the new ordinary and the preference shares in a partly-paid form, with payments due in two instalments.

Hanson also forecast a final dividend of 2.7p for the year to the end of September, making 4.2p, an increase of 26 per cent. Hanson shares fell 11p to 21p yesterday.

Hanson Trust has recorded continuous growth since it joined the stock market in 1984. Its expansion in both the UK and the US has been particularly rapid in the last five years when pre-tax profits have leapt from £39.1m in 1980 to £169.1m last year. Last week, the company announced increased interim profits of £10.1m pre-tax.

Since the company's last rights issue - £42.7m in 1981 - the market capitalisation has grown from £301m to £2.5bn, making Hanson Trust the UK's 16th largest group.

Yesterday's cash call takes the amount raised in rights issues so far this year to a record £3.2bn, against £1.5bn for the whole of last year.

Lex, Page 16; Background, Page 20

BIS chief calls for continued economic growth

By Peter Montagna in Basle

MAINTAINING the momentum of recovery is now the most important task of economic policymakers in the industrial world, Jean Godet, president of the Bank for International Settlements (BIS), said in Basle yesterday.

"Last year saw a continued upswing with growth in the Group of Ten industrial countries reaching an average 5 per cent, a rate reached only once before since the first oil shock of 1973," he told the bank's annual meeting.

But several problem areas remain, including unemployment and inflation, exchange rate volatility, external payments imbalances and the international debt situation.

The BIS annual report, published yesterday, again stresses the need for an orderly reduction in the U.S. budget deficit as a central plank in steering the U.S. economy towards a soft landing with a gentle moderation in growth and declining interest rates.

"We have not abolished the business cycle and I don't believe we can abolish it," Prof Alexander Lamfalussy, the bank's general manager, said yesterday.

Details, Page 4; Argentine debt rescue, Page 7

Blueprint for the European Architect

By Paul Cheeswright in Luxembourg

TRADE ministers yesterday gave birth to the European Architect. And they gave themselves a hearty round of applause to celebrate the end of 17 years of discussion on how to give each other's architects the right to work in any EEC country.

The "birth" announcement weighed in as a 32-article directive with two annexes plus a series of statements in the minutes and justified by the use of "whereas" 30 times.

European Architect will have at least four years' full-time study or six years' study of which three must be full-time. In the case of West Germany, he or she can have three years of study plus four years' experience.

The next big event in this summer of voting is the start on June 24 of elections by both houses of parliament of the next president of the republic. The seven-year term of 88-year-old Sig Sandro Pertini expires early next month.

The result of the referendum may reduce their bargaining power over the choice of the new president of the republic, and give the Christian Democrats and Socialists a free hand. But it is still anyone's guess who will finally emerge as president.

Once the new president has been elected, Sig Craxi will formally offer his resignation.

Our Markets Staff writes:

Trading on the Milan bourse was strong in advance of the outcome of the referendum. The Banca Commerciale index added 2.83 to 314.30 while key indices in other European stock markets generally lost ground.

Craxi wins vote on wage indexation

Continued from Page 1

That is widely seen as a bargaining tactic to oblige unions and government to reach agreement on a substantially reduced level of wage indexation for next year.

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Lonrho threatens to sue BA over Laker

Continued from Page 1

were in the court to hear the judgment, which ended with a clear direction from Mr Justice Leggett: "It were better to leave such litigants to the consequences, in terms of litigation, to which the international character of their trade or business has rendered them vulnerable."

Sir Freddie said afterwards that he was "very pleased" with the outcome but expected an appeal. Midland Bank confirmed that it would indeed be appealing the judge has granted it an extension of the injunction for a maximum of 14 days, during which it intends to seek leave to appeal and will also be asking the Court of Appeal for another injunction pending the final result.

Sir Freddie and Mr Beckman were also present at the afternoon meeting in the offices of Lomro between Sir Edward du Cann, Mr Howland and BA's lawyers. BA has laid down as a condition for any out-of-court settlement in Washington that no further litigation should be launched against it on the basis of Sir Freddie's affairs either before or after the Laker Airways' collapse.

Yesterday's meeting with Lonrho was BA's first attempt to discuss this condition with Lonrho, which

was Sir Freddie's partner in Skytrain Holidays and People's Airline, both launched in the autumn of 1982.

BA's lawyers are believed to have indicated the possibility of a nominal compensation figure for Lonrho - Sir Freddie has accepted the principle of a \$5m payment for himself - but the group's chairman objected that this took no account of the lost potential of the airline. Lonrho claims it had projected profits of \$10m a year before running foul of an alleged conspiracy by the international airlines.

Meanwhile, it has emerged that the contingency fee contract between Sir Edward du Cann, Mr Howland and BA's lawyers BA has laid down as a condition for any out-of-court settlement in Washington that no further litigation should be launched against it on the basis of Sir Freddie's affairs either before or after the Laker Airways' collapse.

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SECTIONS II & III - COMPANIES & MARKETS FINANCIAL TIMES

Tuesday June 11 1985

IVECO
 International
 Truck Technology

goes
nting
TWA may
seek
friendly
merger

By Terry Dodsworth in New York

TRANS WORLD Airlines, the U.S. transatlantic carrier, was in hectic negotiations yesterday on a series of possible alternatives to the hostile takeover proposal from Mr Carl Icahn, the Wall Street investor.

The company refused to give details of its discussions, but it is believed to have considered a variety of approaches, including mergers with two other U.S. airlines, Eastern and Texas Air, and a bid from Resorts International, the hotel and casino operator.

In addition, TWA has also looked at the feasibility of a leveraged buyout by its own management, a manoeuvre frequently used by companies that want to remain independent. Under a leveraged buyout, senior management borrows heavily to finance the acquisition of the equity in a company.

TWA shares rose by 5% on Friday to \$19½ but remained unchanged in early trading yesterday, with Wall Street speculation mainly centring on a bid from Resorts International, a secretive Atlantic City-based group.

Resorts International made a loss last year of \$47m on revenues of \$484m and has a strong balance sheet, with substantial cash in hand.

Mr Icahn already has a strong position in TWA, after acquiring 22.8 per cent of its shares over the last few weeks. His proposed offer, at \$18 a share, would value the airline at \$621m.

Shell Oil buyout completed

By Our Financial Staff

SHELL OIL of the U.S. has become a wholly owned subsidiary of SPNV Holdings, which itself is a wholly owned company of the Royal Dutch/Shell group, thus completing the bid to buy out the minority shareholders.

SPNV said the present directors, officers and managers of Shell Oil would continue in office and that "the business and affairs of Shell Oil will be operated under their control in the same manner as before."

Completion of the deal comes despite continuing litigation from some of the minority shareholders.

Gulf Canada to sell drilling fleet,
Page 18

THE Supreme Court decision yes-

terday upholding the constitutionality of regional banking compacts represents a monumental decision which could reshape the face of U.S. banking, according to Wall Street analysts.

Ever since Citicorp, the world's largest banking group, challenged the first of these regional banking agreements in New England last year because it feared it would be prevented from obtaining a foothold in one of the more attractive banking markets, the rest of the banking community has awaited the Supreme Court decision with bated breath.

The ruling is crucial both to the major money centre banks and their regional counterparts. The big

banks are anxious to expand into faster-growing markets, such as the south east, and reduce their over-dependence on Third World lending and limited local deposit bases.

But rapidly-growing regional banks have been guarding their turf jealously. With Congress unable to make up its mind on the issue of nationwide banking, the states, pushed by local bankers, have seized the initiative. Up and down the U.S., local legislation has been passed which allows mergers between banks in states with similar laws in the same geographic region - but excludes the major money centre banks. Effectively, the trend towards regional banks has been a defensive strategy.

A total of 22 states have passed

some form of reciprocal banking legislation - and 13 of them have specifically excluded New York, the financial centre of the U.S. from their plans. The general purpose of these regional banking compacts, most of which have been passed in the last two years, is to give local banks time to consolidate their resources ahead of any wider move towards nationwide banking.

A handful of regional banks, such as Sun Banks in Florida and First Company in Georgia, have already put together multi-billion dollar merger plans, but most have waited for the Supreme Court decision.

Prices of regional bank stock, particularly in the south east, had risen dramatically as investors bet on the pacts generating a wave of

takeovers. Most money centre bank stocks, meanwhile, have been weighed down by credit quality problems at home and abroad.

The regional banks' current strength is reflected in their stock market capitalisations. NCNB of North Carolina, for example, with \$15.7bn in assets, is valued at \$1.3bn, while Manufacturers Hanover, which is more than four times the size of its assets, is capitalized at just \$1.0bn.

Yesterday, following the Supreme Court decision, regional bank shares soared in heavy trading. The sharp spurt in share prices reflects Wall Street's conviction that the decision will precipitate a flood of

takeovers at premium prices among regional banks, and spur other

states to follow the example set in New England and the south east.

Mr Mark Alpert of Bear Stearns said yesterday that he believed the decision "could lead to the emergence of more than half a dozen regional banking companies with assets of between \$30bn and \$40bn".

Among the regions which could emerge as major rivals to the money centre banks over the next few years are NCNB National Bank, Barnett Banks of Florida, Wachovia Corporation and Sun Trust Banks.

All are primarily domestic banks with above average growth and vastly superior profitability compared with most of the bigger

majors, which have tried various methods to circumvent the general federal barriers to interstate banking, now appears to lie with Congress.

Although Congress has failed

repeatedly to grasp the thorny issue of interstate banking, a strong lobby is emerging supporting a comprehensive bill which would address this and other issues. Earlier this year Mr Paul Volcker, chairman of the Federal Reserve, added his weight to the push for Congressional action, laying out a blueprint for the phased introduction of nationwide banking within three years. His plan would use the regional agreements as an interim step in the move towards full interstate banking.

By Fay Gjester in Oslo

KOSMOS, the Norwegian industrial, offshore and shipping group, still wants to buy the shares of another large industrial group, Borregaard, with which it would like to arrange a merger. Its continuing interest pushed Borregaard price up to Nkr 442 per share on Friday.

Kosmos' drive to acquire a major stake in Borregaard appeared to have been thwarted about a fortnight ago, when three of the latter's largest shareholders refused an offer for their shares. Kosmos continued buying, however, and by the weekend had moved into second place among Borregaard's share holders, with a stake of just over 10 per cent.

Kosmos and Borregaard are involved in many of the same activities - forest products, including production of sulphite cellulose and magazine paper, forestry and production of refined edible fats. Kosmos' management believes that a merger could offer important synergistic advantages.

• A Nkr 178m (\$30.1m) share issue by Bergen Bank, Norway's third largest commercial bank, attracted subscriptions totalling Nkr 206m. Priced at 125 per cent of par, the issue will raise share capital to Nkr 630m. It has increased the number of Bergen Bank's shareholders, individuals, companies and institutions - by 7,000 to 49,000.

Payment for the new shares, which will get full dividend for 1983, is due by June 17.

• Norsk Hydro, the Norwegian industrial and energy group, has secured government approval for its scheme to build a Nkr 650m new fertiliser facility at its industrial complex at Porsgrunn, eastern Norway. The new factory will boost fertiliser capacity at the Porsgrunn complex by 550,000 tonnes annually to more than 2m tonnes.

William Hall and Paul Taylor in New York assess the impact of the Supreme Court's ruling

Marriage licence for America's little banks

Tuesday June 11 1985

Nuovo Ambrosiano earns the Vatican's blessing

BY ALAN FRIEDMAN IN MILAN

Sig Giovanni Bazzoli:
NBA chairman

THINGS appear to be coming right at Nuovo Banco Ambrosiano (NBA), the Milan-based successor to the late Roberto Calvi's failed Ambrosiano group. This week should see the completion of a £150m (£57m) capital increase, achieved through the conversion of warrants held by 35,000 former shareholders of the Calvi bank.

The net effect of "operation warrant" is that something like 75 per cent of NBA will be in private hands. Only two state banks remain shareholders, and the bank is poised to go ahead with plans to seek a share quotation on the Milan bourse, an indication that the trauma of the Calvi years is finally coming to an end.

The warrant exercise raises NBA's capital from £600m to

subscribe in May 1985 for shares in Nuovo at £1,000 each. The only condition imposed was that the shareholders maintained a deposit account with the new bank.

The buoyant response from old shareholders suggests that Nuovo Ambrosiano is a respectable institution which can attract investors. More specifically, however, the success of the warrant exercise is a logical shareholders' response to two factors; the £1,000 price per share available with the warrants is less than the £1,300 paid in February when Istituto Mobiliare Italiano (IMI), the state corporate finance institution which was part of the seven-bank rescue pool in 1982, sold its 17.7 per cent stake in Nuovo to a consortium of private banks from the Veneto region. Anyone holding shares in NBA stands to gain when the bank is finally quoted on the Milan bourse, probably towards the end of this year.

The warrant exercise raises NBA's capital from £600m to

£750m. But its real importance is that it is another step towards the rehabilitation of the bank, which in 1982 was reconstituted with four private bank and three state bank shareholders. At the time the state-private split was 50-50.

NMB plans West German foothold

BY LAURA HAUN IN AMSTERDAM

NMB (Nederlandse Midden-
landsbank), the third largest

Dutch commercial bank, plans to enter the West German market through a takeover of Nederlandse Creditbank (Deutschland) of Hamburg, a subsidiary of the Amsterdam-based NCB.

NCB Deutschland had a balance sheet total of DM 260m (£44m) at the end of last year and 36 employees. Staffing at the Hamburg bank is not expected to be affected by the

takeover, according to both NMB and NCB.

NCB was completely acquired last year by Chase Manhattan, which has a number of branches in West Germany, including Hamburg. Chase Manhattan has been aggressively reorganising NCB, including the closure of 18 branches in the Netherlands last year and an integration of foreign operations into Chase's network.

NMB, meanwhile, has been ex-

panding its international network of branches, with the takeover last year of Inter-Alpha Asia of Hong Kong and Singapore and plans for a branch in Tokyo. NCB Deutschland will open the door to West Germany, which is the Netherlands' largest trading partner.

NMB, which has 30 offices worldwide, had a balance sheet total of £19.6m (£19.6m) at the end of 1984. NCB had a balance sheet total of £15m.

Although Nuovo lost £24.9m in its first 11 months of its life, it broke even in the year to June 1984 and even achieved a modest £1.1m (£563,000) net profit for the six months to December 1984.

NBA's total deposits have climbed from £1.900m in August 1982 to £3.900m as at last December, a reasonable achievement even if the bank remains relatively small.

The next key step for Nuovo Ambrosiano comes in July, when the bank is to announce details of a plan to merge itself with its 47 per cent owned and listed subsidiary - the La Centrale financial holding company. This merger, a complicated transaction because it involves taking the unquoted NBA and combining it with a quoted subsidiary, was made necessary last year when the Bank of Italy blocked the proposed sale of La Centrale to a group of Veneto banks (mainly the same ones who bought IMI's 18.7 per cent stake in February).

Following the merger, NBA

should have total capital of at least £1.000m plus close to 50,000 shareholders. The rehabilitation will have been more or less completed.

The only vaguely contentious issues remaining concern the role of the Veneto banks and the news that

the Veneto banks and the news that

Istituto per le Opere di Religione (IOR), the Vatican bank, has become a shareholder in Nuovo Ambrosiano. Some Italian analysts suggest that the real goal last year of the Veneto banks in seeking to acquire La Centrale was its lucrative Banca Cattolica del Veneto subsidiary. Having failed to get their hands on the Cattolica deposit base in the Veneto region, the Veneto banks took another route, buying IOR's 18.7 per cent stake in NBA and a further 5 per cent held by the private Credito Emiliano.

All in all, Italian bankers say that

NBA is not only back in the private sector, but also partly back in its roots as a Catholic bank. As if to emphasise this, it emerged last week that the Vatican bank has be-

come a Nuovo shareholder. The Vatican, using warrants-for-shares, is back only one year after paying Nkr 241m "in recognition of moral involvement" to creditors of the collapsed Calvi bank. The Vatican bank was the direct and indirect owner of 10 of the overseas dummy companies to which the Calvi bank lent.

Does the Vatican's return as an Ambrosiano shareholder matter? Probably not, but given its past association with the shady activities of Calvi, some bankers in Milan reckon the return of the IOR as a shareholder "is not in the best taste."

Meanwhile, Nuovo Ambrosiano is putting its house in order. Gone are the intrigues of the Calvi era and instead the successor bank is plotting along, doing the right things in the eyes of the Italian financial community. As the Italians would say, *meno male*, or "finally it is done."

By BERGEN BANK

6th June, 1985

This advertisement appears as a matter of record only



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Citicorp International Bank Limited

Credit Suisse First Boston Limited

DG BANK Deutsche Genossenschaftsbank

Griegeson Grant and Co.

Mitsubishi Finance International Limited

Morgan Stanley International

Sumitomo Finance International

Innovative structure for BNP credit

BY PETER MONTAGNON, EUROMARKETS CORRESPONDENT, IN LONDON

BANQUE NATIONALE de Paris yesterday launched a \$600m, 10-year facility in the Euromarkets with an innovative structure combining features of a standby credit with a floating-rate note.

The deal is believed to mark one of the first formal attempts to securitise a standby facility, adding additional flexibility to this growing sector of the Euromarket.

Led by Credit Suisse First Boston, it involves the issue of \$600m nominal value of floating-rate notes, of which only \$100m will initially be paid in. Unusually in the Euromarket this first tranche will be in registered form and man-

keted only to a select group of up to 250 authorised banks.

The registered tranche will also carry an obligation on holders to subscribe to subsequent calls on the remainder of the issue by the borrower. Later calls will, however, take the form of bearer notes which can be broadly distributed.

"We've designed the deal as a conscious effort to create a securitised standby," Mr Philip Collebatch, a senior executive of Credit Suisse First Boston, said. He pointed out that both participants' commitments to provide money embodied in the registered tranche and any subsequent actual loans had been made marketable by the structure.

Both the registered floating-rate note issues will bear interest at a margin of 5 basis points over Libor, but holders of the registered notes will also receive the margin on the uncalled portion giving an effective total margin of 30 basis points on the first \$100m tranche.

Additionally, subscribers to the first \$100m registered tranche

would receive commissions totalling 27½ basis points on the full \$600m CSFB said, while calls on the facility would be made at a 1 per cent discount in 1986, narrowing in stages to 10 basis points in 1991.

Bankers believe that,

Svenska Handelsbanken

US\$ 100,000,000 12½% Notes 1989

NOTICE IS HEREBY GIVEN that pursuant to Condition 4 (b) of the Notes, US\$1,600,000 principal amount of the Notes has been drawn, for redemption on 11th July, 1985, at the redemption price of 101% of the principal amount, together with accrued interest to 11th July, 1985.

The serial numbers of the Notes drawn for redemption are as follows:-

8	1805	4835	7748	10118	12416	14695	17729
104	1812	4885	7792	10151	12422	14888	17769
105	1902	4927	7810	10167	12461	14894	17793
132	1953	4942	7858	10180	12475	14950	17818
205	2012	4998	7870	10356	12546	15038	17858
312	2124	5079	7889	10394	12731	15068	17915
373	2416	5128	7895	10454	12755	15061	17938
523	2499	5150	7918	10458	12763	15211	17969
528	2577	5227	7941	10474	12766	15213	17972
541	2581	5282	7954	10487	12774	15215	18015
549	2604	5284	8139	10571	12875	15349	18730
615	2809	5448	8192	10687	12879	15922	18073
646	2863	5540	8235	10711	12890	15421	18162
691	2912	5538	8255	10820	13062	15497	18184
733	2951	5643	8280	10889	13255	15498	18234
749	2964	5792	8393	10901	13381	15507	18289
818	3017	5808	8433	11127	13427	15533	18343
840	3020	5815	8521	11121	13438	15538	18344
871	3141	5100	8574	11221	13504	15594	18582
899	3438	5134	8707	11346	13555	15707	18620
904	3479	6184	8785	11395	13612	15972	18656
1053	3490	6241	8843	11513	13686	15936	18704
1124	3526	6561	8852	11530	13640	16040	18847
1153	3542	6616	8951	11561	13788	16187	18965
1233	3570	6707	9159	11785	14023	16258	18985
1252	3702	6919	9159	11785	14041	16255	18985
1256	3765	6963	9248	11813	12268	16388	19024
1406	3808	7136	9260	11852	14208	16649	19112
1495	3857	7147	9336	11867	14304	16848	19258
1504	3960	7182	9495	11885	14379	17000	19302
1515	3969	7194	9530	11895	14615	17014	19371
1536	3973	7244	9542	11919	14456	17038	19375
1543	4083	7315	9543	12087	14777	17145	19375
1547	4137	7383	9547	12097	14797	17205	19385
1612	4205	7449	9720	12234	14538	17282	19484
1622	4495	7458	9721	12253	14564	17292	19586
1640	4594	7590	9911	12321	14615	17421	19614
1649	4663	7616	10011	12364	14625	17578	19679
1653	4794	7667	10071	12372	14636	17588	19695

On the 11th July, 1985, the said redemption price will become due and payable upon each Note to be redeemed, together with accrued interest from 20th February, 1985 to 11th July, 1985 amounting to US\$24.34 per US\$5,000 Note. On and after that date, interest on the said drawn Notes will cease to accrue.

Payment of the Notes to be redeemed will be made on or after 11th July, 1985 upon presentation and surrender of the said Notes, with all coupons appertaining thereto, at the office of any of the Paying Agents mentioned thereon.

Banker's Trust Company, London
Principal Paying Agent

11th June, 1985

BANQUE PARIBAS

U.S. \$200,000,000

Undated Floating Rate Securities

In accordance with the provisions of the Securities notice is hereby given that for the three months interest period from 11th June, 1985 to 11th September, 1985 the undated Securities will carry an Interest Rate of 7½% per annum. Interest due on 11th September, 1985 will amount to US\$20.28 per U.S. \$1,000 undated Security.

Morgan Guaranty Trust Company of New York
London
Agent Bank



THE MORTGAGE BANK AND FINANCIAL ADMINISTRATION AGENCY OF THE KINGDOM OF DENMARK
(Konigerget Danmarks Hypotekbank og Finansforvaltning)

U.S.\$80,000,000

Guaranteed Floating Rate due 1990, Series 84

Unconditionally guaranteed by

The Kingdom of Denmark

Notice is hereby given that the Rate of Interest has been fixed at 9½% and that the interest payable on the relevant Interest Payment Date December 11, 1985 against Coupon No. 5 in respect of US\$10,000 nominal of the Notes will be US\$40.84.

June 11, 1985, London
By Citibank, N.A. (CSSI Dept), Agent Bank CITIBANK

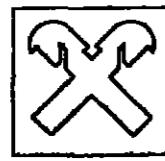
CORPORATE FINANCE

The Financial Times proposes to publish a survey on the above subject on Wednesday 3rd July 1985.

For details of advertising rates please contact:

NIGEL PULLMAN,
BRACKEN HOUSE,
10 CANNON STREET,
LONDON, EC4P 4BY
TEL.: 01-248 8000, EXTN 4063

Publication date is subject to change at the discretion of the Editor.



GENOSENSCHAFTLICHE ZENTRALBANK AKTIENGESSELLSCHAFT
Vienna

U.S. \$50,000,000 Floating Rate Subordinated Notes Due 1992

For the three months 11th June, 1985 to 11th September, 1985 the Notes will carry an interest rate of 7½% per cent. per annum.

Interest payable on the relevant interest payment date, 11th September, 1985 against Coupon No. 16 will be U.S. \$59.83.

Listed on the Luxembourg Stock Exchange.
By: Morgan Guaranty Trust Company of New York, London
Agent Bank



Credito Italiano
Incorporated as a Societa per Azioni in the Republic of Italy.

U.S. \$100,000,000

FLOATING RATE DEPOSITORY RECEIPTS DUE 1992

Issued by The Law Debenture Trust Corporation p.l.c. evidencing entitlement to payment of principal and interest on deposits with Credito Italiano London Branch

This announcement appears as a matter of record only.

Mr Theodore Nanz, vice-president and general manager of Mitel's Florida-based U.S. subsidiary, said that his departure was the result of "recent organisational changes" in the parent company.

Mr Nanz, who joined Mitel five years ago, was apparently referring to last month's appointment of Mr George Gilmore to the new post of executive vice-president with responsibility for worldwide operations. Mr Gilmore joined Mitel last year from management consultants McKinsey and Co., with a brief to tighten the company's operating procedures.

Mr Nanz's position in Florida has been taken by Mr Thomas Mayer, formerly vice-president for U.S. operations.

Mr Nanz's departure comes as Mitel's European telephone equipment unit, British Telecom, plans to take a 51 per cent stake.

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Mr Nanz's position in Florida has been taken by Mr Thomas

INTL. COMPANIES & FINANCE

Carla Rapoport reports on a leading Japanese watchmaker's ambitions

Citizen aims for the big time

ONE OF the major reasons for the success of Japanese companies in world markets is that they endure in their home market. In watches, the battle for number one has long been between Hattori Seiko and Citizen.

Only 55 years old, Hattori Seiko's 100-plus years, Citizen has long been the Avis to Seiko's Hertz. This year, for the first time, however, Citizen claims to have surpassed Seiko to become the world's largest manufacturer of watches. Hattori Seiko flatly says this is not true. Even so, the claim highlights the fact that Citizen still aims to be number one and will not rest until it achieves this goal. Whether it becomes number one is almost irrelevant. Its efforts, in the meantime, remain impressive.

The company is pursuing its strategy on a number of fronts. In watches, it is using its knowledge of machine tools to automate fully its assembly lines from start to finish, including case assembly. It is boosting spending on advertising in Europe and the U.S. to keep exports moving. And significantly, it is funding a move

away from watches to protect its margins and to insulate itself from the difficulties of the mature market.

"The watch business' profits, as a percentage of overall profits, are still greater than watch sales as a percentage of the total, but we do not know how long that will last," says Mr Norihiko Yoshikawa, manager of marketing for Citizen Trading, the company's sales arm.

Expertise

Indeed, despite a 20.6 per cent rise in watch production last year — against a 9 per cent increase in production worldwide — Citizen's pre-tax profits went up by just 13 per cent to Y120m (\$48m) on sales of Y157.5bn. And the company said the increase was largely due to "higher profits from financial deals," a term meant for improved asset and portfolio management, as opposed to higher operating margins.

Next year, the group projects similar profits. In 1987, however, Citizen predicts that sales will exceed Y200bn and pre-tax profits will hit Y17bn, which would push the group past its peak, reached in 1981. The key

to this achievement will be to bring down watches' from their current 78 per cent of total sales to just 57 per cent by 1987.

The hopes for this diversification are pinned on Citizen's move into industrial machines and information equipment. In the first category, Citizen has drawn heavily from its expertise in watch manufacturing. Not surprisingly, the group is already selling abroad its computer-driven lathes, machining sensors, automated assembly machines, automated parts feeders and assembly robots. It specializes in machines which automatically fit electronic parts into mechanical products.

Last November the group linked up with Marubeni, Japan's huge trading company, to gain a sales and technical service system in North America. Never a company to be satisfied, having set its ambitions, Citizen says it hopes to become "the leading manufacturer in the precision factory automation field."

The group has also moved into information equipment. Last year it built capacity for the production of large-sized liquid crystal displays, 3.5 inch

floppy disc drives, and other office automation equipment. It also brought out a pocket-sized television. Though not before Seiko had done so.

Citizen remains largely unconcerned about competition from the recently reorganized Swiss watch industry. "It may be safe to say that the Swiss watch industry is halfway to reconstruction," says a Citizen executive.

Competitor

"Seiko is our number one competitor and we want to be number one in everything," says Mr Yoshikawa.

Citizen's diversification has not lessened its concentration on watches. It hopes to double watch sales in the next three years and to reap higher margins from its fully automated lines. The company's attention to detail has reached even to the near-dormant mechanical watch market. Citizen discovered that African and Middle Eastern customers prefer the ticking watch, which can be wound up. As a result, sales of mechanical watches jumped by 14 per cent last year, their first increase since the beginning of the decade.

HK police raid headquarters of Overseas Trust Bank subsidiary

BY DAVID DODWELL IN HONG KONG

OFFICERS OF Hong Kong's Commercial Crimes Bureau yesterday raided the headquarters of the Hong Kong Industrial and Commercial Bank (HICB), the subsidiary of Overseas Trust Bank (OTB) which has been rescued from insolvency by the Hong Kong Government at a cost to local taxpayers of at least HK\$257m.

The raid came shortly after news that Hong Leong, the Malaysian-controlled finance group, has cancelled plans laid just a month ago to acquire control of HICB for just under HK\$257m.

While Hong Leong's move was not unexpected, it underscores fears that this 62 per cent-owned subsidiary of OTB faces difficulties linked with the collapse of its parent. However, since the Government has taken complete control of OTB, guaranteeing its debts against the territory's exchange fund, it is assumed that there is no risk that HICB will fail.

News of HICB's problems came as the staff in OTB's 44 local branches reopened their doors for the first time since last Wednesday night. While it remains unclear how large OTB's liabilities are, most observers said the Government's prompt action in coming to its rescue averted the very real possibility of a major banking crisis in the territory.

OTB is one of Hong Kong's largest locally-incorporated banks, with about 120,000 depositors accounting for deposits of around HK\$47.4bn. It is understood that the government's prompt action was due as much to fears that alarmed depositors would riot as to fears of the financial implications of a collapse. Police were despatched to guard all OTB branches on Thursday last week, when it

was realized that the bank's insolvency was unavoidable. Calm seemed to prevail yesterday, with no pressure reported at any OTB branch. The Hang Seng index, the territory's most widely followed economic indicator, recovered almost 30 points to close at 1571.87 after dropping by more than 80 points on Friday.

A fourth OTB executive was charged yesterday in connection with the failure. Mr George Leow Tshui-L, the

threat of a banking crisis has receded following the Hong Kong authorities' prompt bail-out last week of Overseas Trust Bank — the second such action in less than two years. Yet fundamental questions remain to be answered about the adequacy of prudential supervision in the Colony, and officials are likely to turn once again to outside financial experts for advice.

Singaporean Head of OTB's credit card operations, was charged in a local magistrate's court with conspiracy to defraud. He was refused bail.

The Government is studying how it was possible for OTB's auditors to have approved the bank's accounts without qualification when they were last prepared in the autumn.

OTB's auditors are Sanford Yung, the local arm of Coopers and Lybrand of the UK.

It is understood that a major cause of OTB's problems was bad loans to the former head of a small deposit-taking company, Dominican Finance, owned by Mr Simon Yip. Mr Yip, who was also Dominican

honorary consul in Hong Kong, disappeared early this year, shortly before Hong Kong's Banking Commissioner suspended Dominican Finance. Loans from OTB since 1980 amount to about HK\$900m.

Mr Patrick Chang, a senior OTB executive, who was arrested last week while trying to leave Hong Kong with over US\$1.5m in his suitcase, was using a Dominican passport at the time. OTB loans outstanding to directors of the bank are understood to amount to about HK\$2bn.

The Government insists that no other banks are immediately vulnerable, though a number are at its "intensive care" list. It has at the same time made available money to rescue any other bank that fails — a move which most banking analysts predict will result in a "fight to qualify" among depositors.

Banking reforms are already under discussion, but there is likely to be increased pressure for tighter regulation. Fresh calls for deposit insurance, long opposed by the big banks in Hong Kong, will receive fresh government attention in the weeks ahead.

Meanwhile, Sir John Brearley, Hong Kong's Financial Secretary, has said the government is to call upon a "world-class banking adviser" to consider the rationalisation of OTB and the best way of paving the way for the Government to recall it.

Mr Charles Perrin, from the London merchant bank, Hambrus, was called in days before OTB collapsed, and is seen as a frontrunner to fill this longer-term role. He would also be asked to prepare Hang Lung Bank — which the Hong Kong Government acquired in similar circumstances 20 months ago — for resale.

All of these Securities have been sold. This announcement appears as a matter of record only.

U.S. \$100,000,000**Nissho Iwai Corporation****10 3/4% Guaranteed Notes Due 1992**

Payment of principal and interest unconditionally guaranteed by

The Sanwa Bank, LimitedMORGAN STANLEY INTERNATIONAL
NOMURA INTERNATIONAL
YAMAUCHI INTERNATIONAL (EUROPE)BANK OF TOKYO INTERNATIONAL
BANQUE NATIONALE DE PARIS
KLEINWORT BENSON
ORION ROYAL BANK
THE TAIYO KORE BANK (LUXEMBOURG) S.A.BANKAMERICA CAPITAL MARKETS GROUP
SANWA INTERNATIONAL
SWISS BANK CORPORATION INTERNATIONALBANQUE INDOSUEZ
CREDIT LYONNAIS
DAIWA EUROPE
NIPPON KANGYO KAKUMARU (EUROPE)
TOYO TRUST INTERNATIONAL

June 11, 1985

U.S. \$100,000,000**Allied Irish Banks Limited**
(Incorporated in the Republic of Ireland under the Companies Acts, 1963 to 1983)Floating Rate Notes 1995
Subordinated as to payment of principal and interest

In accordance with the provisions of the Notes, notice is hereby given that for the six month Interest Period from 10th June, 1985 to 10th December, 1985 the Notes will carry an Interest Rate of 7 1/2% per annum. The interest amount payable on the relevant Interest Payment Date which will be 10th December, 1985 is U.S. \$403.49 for each Note of U.S. \$10,000.

Credit Suisse First Boston Limited
Agent Bank**U.S. \$600,000,000****Malaysia**

Floating Rate Notes Due 2009

In accordance with the provisions of the Notes, notice is hereby given that for the six month Interest Period from 10th June, 1985 to 10th December, 1985 the Notes will carry an Interest Rate of 7 1/2% per annum. The interest amount payable on the relevant Interest Payment Date which will be 10th December, 1985 is U.S. \$403.49 for each Note of U.S. \$10,000.

Credit Suisse First Boston Limited
Agent Bank**SONATRACH**

Societe Nationale pour la Recherche, la Production, le Transport et la Transformation des Hydrocarbures

U.S.\$50,000,000 Guaranteed Floating Rate Notes due 1986 to 1992

For the six months
11th June 1985 to 11th December 1985
the Notes will carry an interest rate of 8 1/2% per annumListed on the Luxembourg Stock Exchange
By: Bankers Trust Company, London
Agent Bank**BANCO DE LA PROVINCIA DE BUENOS AIRES**

U.S. \$30,000,000 Floating Rate Notes Due 1986

For the six months
7th June 1985 - 9th December 1985
the Notes will carry an interest rate of 8% per annumBankers Trust Company, London
Fiscal Agent**CAISSE NATIONALE DE CRÉDIT AGRICOLE**

US\$250,000,000

Floating Rate Notes due 1995

In accordance with the provisions of the Notes, notice is hereby given that in respect of the Interest Period from April 9, 1985 to July 9, 1985 the Notes will carry an interest rate of 8% per annum. The interest rate for the period Sub-period from June 9, 1985 has been determined at 7 1/4% per annum and the coupon of interest accrued is US\$27.80 per US\$10,000. The interest rate for the Sub-period US\$27.80 per US\$10,000 has been accrued from the first Interest Sub-period and US\$27.80 has been accrued from the second Interest Sub-period. The total amount of interest accrued on the Notes will be US\$215.70. The total amount of interest against Coupon No. 5 per US\$10,000, amount of interest accrued on the Notes for the period of the interest period amounts to US\$215.70, will be payable on 9th December 1985.

Listed on the Luxembourg Stock Exchange
Bankers Trust Company, London
Fiscal Agent**THE CHASE MANHATTAN CORPORATION**

(Incorporated in the State of Delaware)

U.S. \$250,000,000

FLOATING RATE SUBORDINATED NOTES DUE 2000

CHASE MANHATTAN CAPITAL MARKETS GROUP

CREDIT SUISSE FIRST BOSTON LIMITED

SHEARSON LEHMAN BROTHERS INTERNATIONAL

GOLDMAN SACHS INTERNATIONAL CORP.

MERRILL LYNCH CAPITAL MARKETS

MORGAN STANLEY INTERNATIONAL

SALOMON BROTHERS INTERNATIONAL LIMITED

UNION BANK OF SWITZERLAND (SECURITIES) LIMITED

BANKAMERICA CAPITAL MARKETS GROUP

BANQUE BRUXELLES LAMBERT S.A.

BANQUE PARIBAS CAPITAL MARKETS

CREDIT AGRICOLE

CREDITANSTALT-BANKVEREIN

CREDIT COMMERCIAL DE FRANCE

CREDIT LYONNAIS

DAWA EUROPE LIMITED

FIRST INTERSTATE LIMITED

GENOSSENSCHAFTLICHE ZENTRALBANK AG Vienna

GIROZENTRALE UND BANK DER ÖSTERREICHISCHEN SPARKASSEN

IBJ INTERNATIONAL LIMITED

KLEINWORT, BENSON LIMITED

LTGB INTERNATIONAL LIMITED

MITSUBISHI FINANCE INTERNATIONAL LIMITED

SAMUEL MONTAGU & CO. LIMITED

MORGAN GUARANTY LTD.

NIPPON CREDIT INTERNATIONAL (HIO LTD.)

ORION ROYAL BANK LIMITED

POSTIPANKKI

SANWA INTERNATIONAL LIMITED

SOCIETE GENERALE

SUMITOMO FINANCE INTERNATIONAL

SUMITOMO TRUST INTERNATIONAL LIMITED

SVENSKA HANDELSBANKEN GROUP

SWISS BANK CORPORATION INTERNATIONAL Limited

S. G. WARBURG & CO. LTD.

WESTDEUTSCHE LANDES BANK GIROZENTRALE

MAY, 1985

UK COMPANY NEWS

Research activities boost Amersham to record £17m

Amersham International recorded its fifth successive year of uninterrupted growth in 1984-85 by raising both sales and pre-tax profits by 24 per cent.

A strong performance by the research division together with some assistance from favourable exchange rates saw profits surge from £13.73m to £17.07m.

With increased sales in all sectors group turnover showed an improvement of £20.61m at £108.2m.

Looking ahead Dr Stuart Burgess, group managing director and chief executive expects further progress.

More than the final dividend is being stepped up from 3.1p to 3.8p giving shareholders 1p more on their total at 6p net per 25p share.

Amersham, a producer of radioactive materials, was sold off by the Government early in 1982 at 142p a share amid strong criticism from the opposition. Initial dealings saw the shares soar to 180p. Yesterday they closed at 368p, a fall of 5p on the day.

A divisional breakdown of group turnover and operating profits (£18.57m against £14.6m) for the past 12 months to March 31, 1985 shows medical £48.65m (£42.07m) and £5.17m (£8.91m), research £41.4m (£31.45m) and £11.75m (£8.11m) and industrial £10.2m (£14.07m) and £4.27m (£2.63m).

A geographical analysis of turnover shows UK £14.83m (£13.69m), Rest of Europe £37.93m (£30.2m), The Americas £31.87m (£24.97m) and rest of the world £23.57m (£18.2m).

Dr Burgess says the results represent substantial progress by the group, assisted in part by favourable movements in exchange rates. He adds that a



Dr Stuart Burgess, managing director

further all-round improvement in productivity helped fund additional investment in future research.

In line with Amersham's declared policy of investing heavily in research, spending on R&D with a 24 per cent rise to £10m net of Government grants. This expenditure represents 9.3 per cent of sales and an even higher proportion in real terms.

During the year a further £13.3m was invested in capital projects. At the start of the financial year the company announced plans for a major manufacturing capacity expansion at Cardiff to cater for increased demand for research products.

The medical products division maintained its rate of growth in turnover despite severe competition and continued governmental

restraint on health care spending worldwide.

Dr Burgess explains that profits from the medical business were again affected by a heavy commitment to research and development principally in the new and enhanced immunoassay system. Since the end of the year, this new system has been unveiled and production is on schedule for introduction to the market beginning this autumn.

In research products increases in sales and profits flowed from the programme of rapid new product introductions, directed equally towards non-radioactive and radioactive items. Most new research products launched during the year were for biomedical research.

The improved sales and profits from industrial products were stimulated by the consolidation and extension of the economic recovery in its markets first noticeable towards the end of 1984.

Although Dr Burgess is looking for further progress in 1985 he points out that exchange rates generally have reversed their favourable trend and their overall effect on the year is uncertain.

Interest charges for 1984-85 rose from £879,000 to £952m. Tax accounted for £8.52m (£4.66m) of which the UK share of £2.1m (£1.21m). Minorities took £931,000.

Earnings per share emerged at 21.3p, compared with 16.4p.

The directors point out that over the past five years the increase in sales has averaged 21.7 per cent and pre-tax profits 34 per cent.

See Lex

Harris nearing 5% in Debenhams

Harris Queensway, the stores group headed by Mr Phil Harris, confirmed yesterday that it has built up a stake of "under 5 per cent" in Debenhams, which is facing a £475m takeover bid from Burton Group and Habitat Mothercare.

Harris last year acquired a controlling stake in Debenhams furniture, electricals and carpets operations and is therefore seen to have a 2 per cent stake in the group. Similar motives lie behind the 5.1 per cent stake in Debenhams built up recently by rival stores group House of Fraser.

Harris said yesterday that it had held talks with Burton, but denied there had been detailed discussions on the possible flotation of Welbeck Finance,

Winter months contribute to Caffyns' downturn

FOLLOWING disappointing figures for December, January and February, pre-tax profits at Caffyns, the Eastbourne-based motor vehicle dealer, fell from £614,000 to £255,000 in the year to March 31, 1985. The final dividend is again held at 2.25p for an unchanged total of 4.5p.

The recovery seen last year continued through the first half of the year under review, with pre-tax profits pushing ahead from £474,000 to £654,000.

The directors point out that strongly improved trading in March and these enabled the company to achieve a record monthly turnover of £419,000. Following a revaluation of the freehold property on an existing use basis, £3.9m has been transferred to the revaluation reserve.

The pre-tax profit was after interest charges slightly higher than £1.20m against £1.15m. Tax was unchanged at £101,000.

Stated earnings per share fell from 13.02p to 10.28p—there was an extraordinary credit last time of £76,000.

During the year, say the directors, two properties were sold, realising a surplus of £419,000. Following a revaluation of the freehold property on an existing use basis, £3.9m has been transferred to the revaluation reserve.

DAVIES & NEWMAN HOLDINGS PLC

Group activities include shipbroking and ships' agency, airline operating and aircraft engineering, production and workover oil drilling.

SUMMARY OF RESULTS	1984	1983
	£'000	£'000
Turnover	242,846	196,127
Profit before taxation	3,107	4,314
Profit after taxation	2,334	2,464
Shareholders' funds	17,612	15,906
Dividend per share	10p	10p
Earnings per share	36.6p	38.6p

Copies of the Directors' Report and Accounts may be obtained from the Secretary, Davies & Newman Holdings P.L.C., Bilbao House, 36-38 New Broad Street, London, EC2M 1HN.



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Preliminary Announcement

Year ended 31 March 1985

"Record profit and increased dividend, strong progress continues in current year"

DAVID RHEAD, CHAIRMAN

Trading Profit Whitlock USA	Investment Property	Group Trading Profit	Group Profit before tax	Net Earnings per share	Dividends per share
1983 £4.2m	£3.0m	£10.6m	£4.1m	4.2p	3.4p
1984 £4.4m	£3.1m	£11.9m	£6.1m	5.4p	3.8p
1985 £6.3m	£3.5m	£13.5m	£7.5m	5.9p	4.2p

Copies of the 1985 Annual Report and Brochure "The First 25 Years" can be obtained from the Group Secretary, as from 1st July, 1985:

LCP HOLDINGS plc

The Pensnett Estate, Kingswinford, West Midlands DY6 7LZ

Selincourt forecasts 34% profit increase

By Andrew Arden

Sir David Nicolson, chairman of Selincourt, the fashionwear and fabrics group fighting off a £20.3m takeover bid led by Mrs Jennifer D'Abo, head of the Ryman office equipment chain, yesterday forecast a 34 per cent increase in its pre-tax profits "to at least £2.55m in the financial year to January 31 1986."

As one stockbroker said: "Somebody had better watch out."

Tate and Lyle, Boots and Coats Patents were just three companies whose shares rose on the stock market and rumours that Hanson might bid.

The company itself said it had no particular target in mind. But it made clear that the acquisitions which have multiplied the group's market value capitalisation from £100m to about £22.9bn in 21 years will continue.

The company itself said it had no particular target in mind. But it made clear that the acquisitions which have multiplied the group's market value capitalisation from £100m to about £22.9bn in 21 years will continue.

In a letter to shareholders, Sir David also claimed an increase in the group's market value capitalisation from £100m to about £22.9bn in 21 years will continue.

Lord Hanson, the chairman, said that while the company's cash resources were enough for the needs of its current business, the group's market value capitalisation was "still too small."

"We believe that our commitment to investment in basic industries on both sides of the Atlantic ensures that our growth will continue into the future," said Lord Hanson.

For the City, however, these acquisitions are far from a 21-year history of unbroken profits growth culminating in an 88 per cent increase to £169m pre-tax for the year to £23.88m. This year a further jump is expected, following the announcement last week of a 34 per cent increase in pre-tax profits up 65 per cent to £21.05m.

But, as Mr Haville would be the first to admit, Hanson Trust has got it right on most occasions as far as its 21-year history of unbroken profits growth culminating in an 88 per cent increase to £169m pre-tax for the year to £23.88m. This year a further jump is expected, following the announcement last week of a 34 per cent increase in pre-tax profits up 65 per cent to £21.05m.

Moreover, these acquisitions are far from a 21-year history of unbroken profits growth culminating in an 88 per cent increase to £169m pre-tax for the year to £23.88m. This year a further jump is expected, following the announcement last week of a 34 per cent increase in pre-tax profits up 65 per cent to £21.05m.

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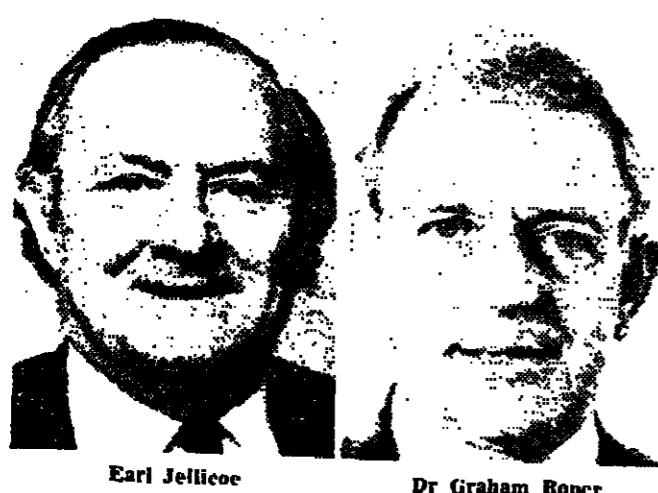
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Exco set
comfortable
increase
first half

APPOINTMENTS



Earl Jellicoe

Dr Graham Roper

Top Davy posts announced

Lord Jellicoe has been appointed to the Board of CORPORATION and elected deputy chairman from July 1. He will succeed the present chairman, Mr Peter Benson, when he retires at the annual meeting on October 2.

Dr Graham Roper has been appointed chief executive of Davy Corporation from July 1. Lord Jellicoe is at present chairman of the British Overseas Trade Board and a director of S.G. Warburg, Sotheby Holdings, Wat and Lyle, Smiths Industries and Mond Crucible. Dr Roper joined Davy in 1966 and is a deputy chairman of Davy Corporation and managing director of Davy McKee, engineering and construction division of Davy.

Mr G. E. Hall and Mr C. Michael Hughes have resigned from the COUNCIL OF FOREIGN BONDHOLDERS. The London Chamber of Commerce and Industry has appointed Mr G. C. Nield to the council to replace Mr Hughes.

Mr David Bailey and Mr Simon Woodroffe have been appointed directors of HAMBROS BANK.

Dr Robin Brooks, formerly with Glaxo, has joined VISMED as a director, with special responsibility for developing applications of information technology.

Mr W. T. White has been appointed to the board of HAWKER SIDDELEY DYNAMICS ENGINEERING as production director.

Mr Arthur Dav, former director-general of the Institute of Export and General Executive of the World Trade Council, Commonwealth Secretary, advised to foreign governments on overseas trade has returned to the field of imports and exports. He has been appointed director of the UNITED KINGDOM TRADE AGENCY, which helps developing countries to promote exports. It currently operates as a department of the London Chamber of Commerce and Industry and is funded by the Overseas Development Administration of the Foreign Office.

Mr David Rix has been appointed manager of the London office of AMCA NETHERLANDS B.V.

Mr G. L. Williams has been appointed to the board of CHANDOS INSURANCE CO, a Bass subsidiary, as a non-executive director.

Mr R. B. M. Hurley has joined the AUTOMOBILE ASSOCIATION and on July 1 will become director, insurance. Mr Hurley was previously with the Sentry (UK) Insurance Co.

FORBES PUBLICATIONS has appointed Miss Marie Jennings to the board as development director. She was head of the information unit of the Unit Trust Association.

Mr Bill Stead has been appointed managing director of COMPASS VENDING, a member of the Grand Metropolitan Group. He replaces Mr Antony Ward Lewis who has been appointed with Compass Services. Mr Stead has been marketing director of Grandmet International Services.

Mr Julian Bray has joined EXTEL PUBLIC RELATIONS financial division as an account director. For the past two years he was consultant/director with KII Publicity.

At ELDER'S FINANCE UK operations the following appointments have been made: Mr David Warrington, previously an area director with Balfour Williamson and Co, has been appointed as marketing director. Mr Francis Grunwell, formerly chief accountant with Royal Bank of Canada Trade Finance, has been appointed group financial controller. Mr David Wilford, previously with Morgan Grenfell, has been appointed credit administration director. Mr John White has been appointed London senior regional director for a five year term from October 1 at PEAT MARWICK.

Mr Peter Love has been appointed chairman and managing director of IMPACT INFORMATION

PUBLIC RELATIONS, Shrewsbury. Mr Love, who is one of the agency's principals, has acquired the business from the current company IMPACT INFORMATION, of which he will continue to be a director.

Mr P. A. Greenwood and Mr T. W. Parkes as directors; Mr P. A. Greenwood as executive director of Needler Heath (Overseas); and Needler Heath (Marine); and Mr P. Lasher as associate director of both companies. Following the formation of McKECHNIE LTD, Mr G. K. Bradshaw has been appointed chairman. Mr A. C. Kingsnorth, managing director and Mr T. W. Parkes a director. Mr M. A. Guinane has been appointed an associate director. Mr P. Golding has joined the group and been appointed an associate director of Needler Heath (Overseas).

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THE MANAGEMENT PAGE: Small business

EDITED BY CHRISTOPHER LORENZ

Why creativity must be encouraged but contained

William Dawkins on a dichotomy at Applied Telematics

HOW IS it possible to grow while at the same time retaining all the advantages associated with being small?

That balance is a hard one to achieve for any company, but it is particularly difficult in a complex and fast-moving industry like telecommunications, where the competition is intense and technology is changing fast.

Applied Telematics Group, a 15-strong telecommunications consultancy and producer of computerised information systems, is a prime example of the problems of handling growth without losing direction.

This Tunbridge Wells-based venture illustrates how important it can be for small high-technology concern to resist the temptation to grow too far from its main area of expertise—especially if it is competing against larger groups with much broader skills. It also demonstrates that it is possible to give creative staff enough independence to allow them to be fully productive, but not so much that they lead the company into wasteful dead-ends.

Ultimately, the greatest challenge facing Mike de Smith, Applied Telematics' 33-year-old chairman and one of its two founders, is how to finance and manage diversifications without losing control of the group's mainstream activities.

"One of my most important jobs as a manager is to stop things being done as well as to facilitate things being done," says de Smith.

Applied Telematics has grown steadily in the six years since de Smith and Richard Clark, a former British Telecom engineer, set up a consultancy in a basement behind Selfridges in London. During that time, it has seen its taxable profits climb to £100,000 on sales of £750,000 in the year to March, spun off a separate company producing private videoconferencing systems (interactive videodata systems, the best known public version of which is Prestel) and picked up an impressive list of blue-chip customers like British Telecom, Citibank Europe, Volvo Concessionaires and the British Airports Authority.

In the process, it has snatched contracts... from beneath the noses of larger and



Roger Taylor

Mike de Smith: spins off good ideas into separate companies

for more experienced players like Logica in consultancy and Baric Computing Services (ICL's computer bureau) and Redifusion in videotex.

Applied Telematics owes much of its growth to the contracts acquired by Clark in his early days at British Telecom and by de Smith during his research on electronic communications at London's University College.

But now the group stands at an important crossroads in its fortunes. To maintain its growth and spread its risks, Applied Telematics needs to spin-off more products, but the videotex offshoot, Viewtext, is already about to spin-off again—it's 12 staff have £100,000-worth of electronic gadgetry sitting on their desks—that the group cannot afford to diversify.

"We are substantially under-financed in the sense that we are missing an enormous amount of opportunity," says de Smith, who is currently looking for a finance director to help him raise money in the City. Applied Telematics has already developed several new products, including a powerful office automation system and a device for creating computer applications, but it lacks the cash to market them.

While diversification is important for Applied Telematics, de Smith has always been keenly aware that the only way he can hope to hold his own against more powerful players is to focus his company's skills very narrowly in one area; elec-

tronic message and information systems.

The diversifications, into Viewtext and Applied Telematics Services—a smaller offshoot specialising in setting up and running electronic information equipment—have been kept self-contained.

"It's not possible for a group of our size to be really expert in more than one area of telecommunications. If a problem lies outside our scope, we believe we should not tackle it. On the other hand, if we conceive of a product that looks sufficiently strong, then we spin it out to a separate company," says de Smith.

Like many technical consultancies, Applied Telematics has sought to cultivate an atmosphere in which staff can give full rein to their creativity by organising them into informal semi-independent groups of two or three.

The dangers of that approach became apparent in February last year, when de Smith noticed that sales at Viewtext were beginning to stagnate and margins were slipping. "There was a lack of profitable contracts and the business just was not being tightly enough managed. It needed much

Viewtext's biggest problem was that all of its sales were going through distributors, who were failing to push its products as hard as Applied Telematics would have liked. De Smith promptly abandoned his old arms-length attitude to Viewtext, took full charge of the operation and switched to direct selling.

As a result, Viewtext's profits rose from £20,000 to £80,000 in the year to last March. However, de Smith is still having to devote most of his time to managing the concern. Although it is bigger than the original consultancy business, employing 80 per cent of the group's staff, de Smith's efforts as group chairman could arguably be better devoted to raising the finance Applied Telematics so badly needs and considering how to launch the next diversification.

In that sense, de Smith is a classic example of a manager who finds that handling an expanding group is just as challenging—if not more so—than getting his business off the ground in the first place.

Your turnover comprises all the taxable supplies you sell. Anything you go in the course

of your business for money or money's worth is a supply, although business gifts may also be included. Not every supply is, however, taxable. Some are exempt from VAT mainly land and financial services.

If you only sell exempt supplies, your turnover does not count for VAT purposes and you do not have to register. If you sell both taxable and exempt supplies, you must register if the former exceeds the £19,500 annual turnover limit.

Taxable supplies are subject to VAT at the standard 15 per cent, or the zero rate, which applies to food, transport and exports. If all your supplies are zero rated, you charge no output tax, but you get your input tax back in full. You must know whether your supplies are taxable or exempt and if taxable, whether at the standard, zero rate. Customs and Excise issue detailed guidance on this, as on other aspects of VAT. If you seek Customs' advice, they must be given the full facts and their views should be recorded in writing just in case there is any dispute.

Many traders have used VAT to fund their businesses by delaying payments to Customs. Legislation now in the Finance Bill will make VAT an expensive source of funds by introducing a system of penalties and surcharges for late payment. While the crack-down probably will not come into force until next year, you need to review your VAT systems now to ensure that you do not fall foul of the new rules later.

If you are not registered or liable to be registered, you do not charge VAT. Neither can you recover input tax, which merely becomes an extra business cost.

Malcolm Gammie is director of national tax services at KMG Thomson McLintock.

The implications of VAT registration

VALUE ADDED TAX is charged on the cost of supplies and sales... just like other taxes on profit. You the businessman are responsible for recording and collecting VAT and the administrative costs of doing so form an important part of your overheads.

If your business is VAT-registered, the price you charge your customers automatically includes VAT. So if you sell something for £100, that includes £15 of VAT. You cannot go back later and say that you meant to sell the goods for £100 plus VAT. You must, therefore, always be clear whether or not your prices include VAT.

The VAT you charge to customers is called "output tax" while the tax you pay to a registered supplier is called "input tax." You deduct input tax paid from output tax received and pay the difference to Customs and Excise. If, however, your input tax charge exceeds your output tax receipts, Customs will repay the difference.

You must issue an invoice to your customers showing the VAT you have charged, and you will need a VAT invoice from your suppliers to enable you to deduct input tax. The invoice normally determines when you must account for VAT. Correct records and procedures are absolutely essential.

Once your turnover exceeds the current registration limits—£19,500 annually or quarterly sales of £5,500—you must register for VAT. You therefore need to keep up to date on your turnover, as once you pass these levels you are obliged to notify Customs within ten days of the end of the current quarterly accounting period.

You must also register if your turnover for the coming year can reasonably be expected to exceed the limit. Once you have to account for VAT, whether or not you do register immediately. Failure to register may mean that you have to hand over tax which you have not charged your customers and which you cannot recover from them.

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If you only sell exempt supplies, your turnover does not count for VAT purposes and you do not have to register. If you sell both taxable and exempt supplies, you must register if the former exceeds the £19,500 annual turnover limit.

Taxable supplies are subject to VAT at the standard 15 per cent, or the zero rate, which applies to food, transport and exports. If all your supplies are zero rated, you charge no output tax, but you get your input tax back in full. You must know whether your supplies are taxable or exempt and if taxable, whether at the standard, zero rate. Customs and Excise issue detailed guidance on this, as on other aspects of VAT. If you seek Customs' advice, they must be given the full facts and their views should be recorded in writing just in case there is any dispute.

Many traders have used VAT to fund their businesses by delaying payments to Customs. Legislation now in the Finance Bill will make VAT an expensive source of funds by introducing a system of penalties and surcharges for late payment. While the crack-down probably will not come into force until next year, you need to review your VAT systems now to ensure that you do not fall foul of the new rules later.

If you are not registered or liable to be registered, you do not charge VAT. Neither can you recover input tax, which merely becomes an extra business cost.

Malcolm Gammie is director of national tax services at KMG Thomson McLintock.

In brief...

HENLEY DISTANCE LEARNING claims to have devised a solution for small business managers who want to learn about marketing but cannot afford the time to go away on a course.

It has just launched a self-study programme entitled Marketing for Managers, which consists of a series of five workbooks backed up by videos and audio cassettes, including contributions from management stars like ICI's John Harvey-Jones and Jaguar's John Egan. Details from Henley Distance Learning, Greenlands, Henley-on-Thames, Oxon, RG9 3AU.

More advice on marketing is available in the recently published book, Marketing for the Small Firm, by Rick Brown, lecturer in marketing

at the University of Bradford Management Centre. It contains practical guidance, based on case studies, on a range of marketing techniques, including pricing, product management, advertising, selling and distribution.

The book costs £5.95 for 154 pages and can be obtained from Holt Saunders Publishers, 1 St Anne's Road, Eastbourne, East Sussex, BN21 3UN.

THE EXTENT of the last minute rush by Business Expansion Scheme funds to invest their money before the end of the tax year is revealed in a report published this week.

The latest issue of Investment and Tax Planning Services' outline guide to the BES estimates that 71 per cent of almost £50m invested

by funds and open-ended EIS schemes in 1984-85 was placed with small companies in the final three months of the tax year from January 1 to April 5.

The rush happens because BES funds have to be fully invested by the end of the tax year if they are to enter shareholders' funds tax-free. But they often find it difficult to collect subscriptions early because many investors want to wait until their tax position is clear before deciding whether to take a stake in the BES.

Several funds have, however, already opened their doors to investors in the hope of avoiding a scramble at the end of this tax year. Full details are available in the guide, cost £5, from John Harrison, 1 Regent Lane, London, NW1 7TH.

He makes it, she leases it

Nobuko Hara on a Japanese husband and wife venture

SCULPTURES WILL become as common a sight in Japanese offices as the ubiquitous leased plants if Muneki Ueda, of Temporary Center, has his way. For Ueda's company, a temporary staff agency which has also established a venture business financing scheme, has backed a sculpture leasing company which within nine months of its formation found itself facing competition from three companies in a hitherto untouched market.

No word was heard from Temporary Center for months. "I could not believe that such a good idea could be rejected," she says. Ueda, however, had written off the idea for two reasons: difficulty in ensuring supply and a seeming lack of demand.

On hearing the negative decision, Oga went out conducting market research on her own. The response she received from restaurant managers and business corporations was more than encouraging.

Armed with statistics, she appealed to Ueda, and explained to him the financial hardship suffered by sculptors in Japan. In the end it was the emotional argument, as can often be the case in Japan, which won the day. "If it means helping the development of arts in Japan, why not?" said Elizaburo Namba, president of Temporary Center.

So in August last year, six months after Oga first submitted her proposal, the leasing company was set up with capital of Y 8m (£20,000)—Y 1m of which came from Oga's savings.

Oga has gathered a huge variety of sculptures, of all sizes—ranging from what looks like a replica of a Greek goddess to futuristic brass work. With the help of three artistic directors—one of whom is her husband—she selects the sculpture that suits a given environment.

The minimum leasing-charge is £5,000 a month, going up to Y 50,000, depending on size.

Every three months, a different sculpture is split down the middle with the artists.

Initially, Oga had only 12 contracts, but today it has grown to some 250, using 70 sculptures. In addition to restaurants and companies, she now supplies to estate agents showing housing models. "A few people have asked for the sculptures with the house they are buying," says Oga enthusiastically.

Some of her sculptures have found permanent homes—seven have so far been purchased.

Before the end of the year, Oga is aiming to find customers for 300 sculptures—a more than 200 per cent growth in seven months.

Oga feels her company has brought sculptures close to people and helped develop a market for the artists. "I really am not doing this entirely for money," she maintains. "I want to provide more opportunities for sculptors to present their works."

Temporary Center is not too anxious to make quick profit either. Ueda says the plant-leasing business took three years really—to take off in Japan. "It may happen sooner with the sculpture trade."

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TECHNOLOGY

EDITED BY ALAN CANE

The thinking automobile prepares to take to the road

IN THE car of tomorrow, the driver can almost take a back seat.

Computers will be able to change gear, adjust the heating, turn on the lights and perform many other tasks.

Under the bonnet, many mechanical systems will disappear and a microcomputer will continuously tune the engine, adjust the suspension and monitor the exhaust to prevent pollution.

The volume-produced car that can think will appear much sooner than the setting up by General Motors of a \$12.5m European Technical Centre in Luxembourg.

The centre will operate as an independent business unit within the corporation and will offer its services to all Europe's car makers.

It will develop computer systems for engine management, emission control, transmission management, suspension control, instrumentation and air conditioning. Such systems, integrated so as to be able to "talk" to each other, will probably be in European cars within the next year or two.

A 50-strong team will be able to draw on technology already developed in the U.S. by AC Spark Plug, three Delco companies and other divisions in the GM Electrical Components Group.

Much emphasis is being placed on integration at the centre—the process of making the various car systems communicate to produce the best overall result.

According to Mr Edward Capor, vice president in charge of the Electrical Components Group, there has so far been no serious regard for how the parts fit into the whole. "Today Germany seems to be giving up what we must view the entire vehicle in its fight to make Europe fall in

as an entity," he says.

This means, for example, that an electronic ignition system should not be designed without considering the design of the fuel injection system, since the provision of a spark at the right moment and the delivery of the fuel and air mixture are part of the same problem. Gear ratio and the demand being made by the driver are similarly related while at the same time—in the U.S. at any rate—exhaust emissions have to be minimised.

It was U.S. emission control standards imposed 10 years ago that provided GM with the incentive to put a microcomputer in each of its vehicles. It also

line with U.S. standards, except perhaps for larger cars.

But lead-free petrol—a prerequisite for efficient emission control according to the GM specialist—seems unlikely to be available in the EEC within four years.

So the Luxembourg centre might seem something of a gamble.

On the other hand, computer control can improve performance and fuel economy, and is already in use in less expensive European cars.

In addition GM has formidable experience of vehicle computers and has even sold vehicle electronics to Suzuki.

"If we can sell to Japan we

Geoffrey Charlish on GM's bid to bring computers to Europe's cars

developed catalytic converters which, given unleaded fuel, have cut emissions to five per cent of the previous levels in some areas.

GM's catalytic converters are installed in over 80m vehicles in the U.S. Although Europe has no California smog problems, few emission regulations and little unleaded fuel, GM clearly feels that eventually, the EEC will follow the U.S.

However, a major stumbling block to putting catalytic converters and computer controls in Europe's small-volume-produced cars is the cost as a percentage of the car's selling price.

Furthermore, there is no agreement among European governments, and West Germany seems to be giving up what we must view the entire vehicle in its fight to make Europe fall in

can sell anywhere," claims Mr Capor.

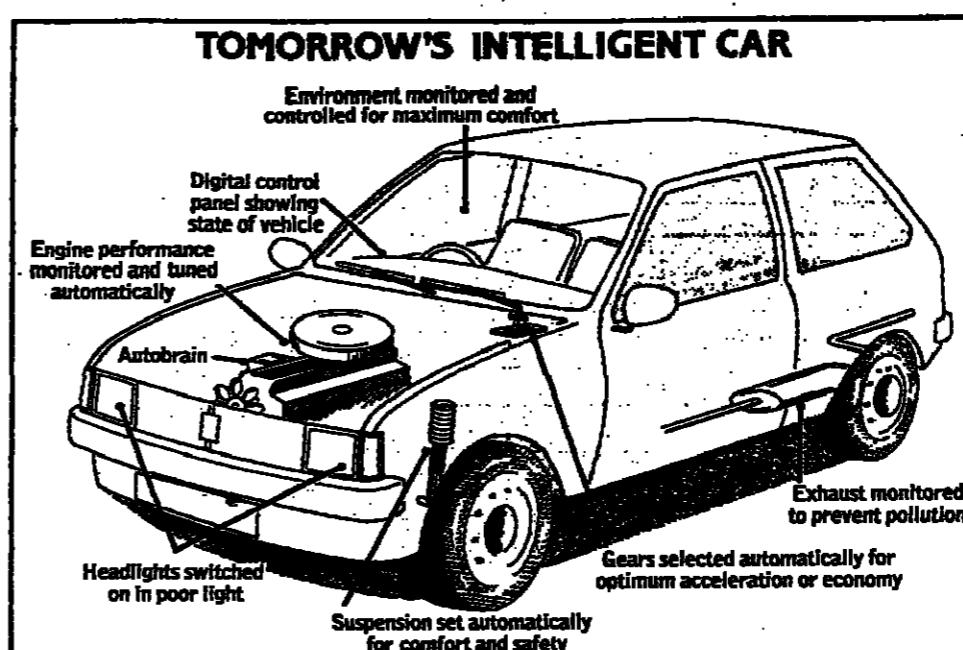
In Indiana and Wisconsin, GM's Delco Electronics division, with offshore plants in Mexico and Singapore, is using a computer and silicon chip technology to give best operation of the vehicle.

"If we can sell to Japan we

are constantly monitoring both itself and the operation of the vehicle (against a pre-determined calibration), it can immediately signal to the driver if a problem is developing with a "check engine" dashboard light. This same display shows diagnostic codes to the service engineer who then knows what actions to take.

The engine management computer is able to communicate over a data link to other computers that may be in the car, and with a assembly line diagnostic computer that allow assembly errors or faulty components to be detected before the vehicle goes to the customer.

Future work will be aimed at integrating gear shift with engine management. Later, Kerruish expects to achieve an electronic integration and control level that will eliminate most of the controls not concerned with immediate driver demand



Why the euphoria over satellite television may be misplaced

PEOPLE in the U.S. last year spent nearly twice as much on cable television for their entertainment viewing as they did at the cinema box office.

With statistics like that from the land of liberalised television, it is easy to understand why cable TV has been the big white hope of the media business in Britain. And why the recently-announced relaxation of satellite TV reception regulations has caused a wave of euphoria in the business.

The new rules will allow anyone to apply for licences to receive, via dish aerials, satellite transmissions from programme suppliers such as Screen Sport, Sky Channel and the Premiere movie channel. More significantly, licences will be available in hotels and blocks of flats in the so-called satellite master antenna television systems (SMATV).

Such installations, with large dishes aimed at the low-powered satellites now used for relaying cable services, differ from the planned direct broadcasting by satellite (DBS) services causing such a dilemma for the BBC, ITV and others. DBS relies on more expensive, high-powered satellites so that individual homes can receive adequate signals on smaller and relatively cheaper dish aerials.

A larger SMATV installation may cost a hotel anything from £2,500 to £10,000, but Thorn EMI's new Galaxy Television will be offering leasing arrangements—a welcome extension to the ailing TV rental business. Other companies moving in to supply hotels and apartment blocks include SatTel, which is supplying up to 100 satellite receivers per month to 500 Master Antenna Systems (Rental) and Megastar—a market leader in dish serials which is even offering systems for the domestic viewer to put in his

garden for between £1,200 and £1,700.

The easing of restrictions still leaves, however, quite a few hurdles for the aspiring hotel operator or the householder who wants to keep ahead of the Joneses. Apart from the licences and cable authority approval, planning permission may be needed for the siting of the dish.

With only 650 hotels in the UK with more than 100 rooms, the initial market is hardly

Video & Film

huge, although apartments and clubs will extend the opportunity.

In any event, the assumption that satellite and cable viewing is the future growth area for programme suppliers could be wrong. Hollywood's revenue from pay cable viewers in the U.S. last year grew only 6 per cent, against almost 30 per cent growth in video revenue. Some 21 per cent of the world revenue for feature films now comes from the home video market, according to one American study—and this market is still far from reaching a plateau.

Even more significant, the National Video Corporation—a major producer of opera and ballet programmes—now reckons its revenue from video

is about to equal its income from television sales. This surprising statistic underlines another point that some in the cable business are beginning to take seriously—that the mainstream of the movie business, the feature film, is losing out to other kinds of material.

Further evidence of this comes from the rapid growth of music video. It has four cable channels in the U.S. and is becoming a major industry in the UK, where some video technical facility houses now rely on pop music productions for most of their work.

Industrial and management training has already demonstrated the potential for minority audiences paying high prices. When the first British-made commercial training films appeared in the 1960s, few believed this would become a significant industry.

Companies such as Rank and Video Arts have shown otherwise, and now it seems that everyone is making films and video programmes for the training market.

Cost and audience profiles are now overriding considerations. The vicious paradox is that as methods of distributing moving pictures proliferate, the demand for quantity increases as the audience becomes fragmented and smaller.

But with the means of reaching the right audiences now available, the specialist producers are discovering something generally denied to broadcasters—that audiences will pay for what they want to see, tired of being offered an abundance of free programming over which they have little control.

The need for producers may thus see the mass appeal of broadcasting and the cinema give way to the selective appeal of satellite, cable and video—but with video in a better position to offer almost infinite choice at a premium price.

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Airlines hit by volcano nuisance

THE ERUPTION of two volcanoes in North America in 1980 and 1982 has proved to be a nuisance for airlines on the North Atlantic routes and a money earner for a small West Midlands company.

The debris from the eruption of Mount St Helens in Washington State and El Chichon in Mexico is still in the upper atmosphere, and is likely to remain there for some time.

It has resulted in damage to airliners' paintwork and rapid deterioration to the optical finish on acrylic plastic passenger windows, which have to be removed and polished more frequently. Previously, this was done every 15,000 to 20,000 hours but must now be carried out about every 2,000.

Harper Canning, a Birmingham-based finishing company, is now selling an increasing number of Unilux polishing systems, one of which is used by British Airways.

Outer windows are first abraded on the grinder to remove crazing, scratching and other marks, then polished on the Unilux to restore clarity.

This has replaced hand-polishing methods on the thousands of windows handled at Heathrow. They are now polished automatically on a conveyor system.

Harper Canning says the scratches are a safety hazard, since they can develop into stress cracks unless removed.

Baking a better pie

MANUFACTURERS of pies, pizzas, sausage rolls and Cornish pasties can improve quality and increase throughput with a new food processing machine built by Rijkart of Asperen, Holland.

Called a Multi Trio Laminator and Sheeter, the machine takes a block of laminated dough and, acting like a massive rolling pin, reduces it to the correct thickness.

According to the makers, it does this by carrying the block up to and under a revolving drum consisting of 12 stainless steel rollers which revolve against the direction in which the block is travelling.

The rollers press the block of dough onto a second stainless steel roller, revolving in the same direction of travel as the pastry.

The machine can be built for working widths of between 200 mm and 1,200 mm and will reduce pastry to a tenth of its original size. The machine's gentle handling properties guarantee excellent baking results, the makers say.

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FT COMMERCIAL LAW REPORTS

English jurisdiction supported by option to sue in the U.S.

STOLT ARGOBAY
Court of Appeal (Lord Justice Ackner, Lord Justice Goff and Lord Justice Browne-Wilkinson); May 23 1985

appeared to have obtained the remainder from insurance companies overseas, through placing brokers.

The Italian insurers were approached by Italian brokers and the offer was made and accepted in Italy. There was no dispute that the contracts were made by convention.

It followed that the case did not come within Order 11 rule 1 on the ground that the contracts were made within the jurisdiction.

(2) *Governing law.*

Cantieri contend that the contracts were governed by English law.

Mr Justice Mustill held that the Lloyd's SG form had been made redundant by the American Institute Hull clause; and that there was no need to construe the policy in the light of the Fenton policy in that the incorporated clauses were identical to those in the Fenton policy.

The conditions were made subject to the American Institute Hull clause and other clauses, including clauses incorporated by Crow Dalton Lambert ("CDL" clauses).

Those included a New York subable clause which provided:

"The place of actual and physical issue and delivery of this policy in London. Nevertheless, at the option of assured . . . shall be considered to be . . .

"Any suit . . . may be brought . . . within the U.S. . . . by implication, governed by English law, or . . . (e) the claim is brought in respect of a breach committed within the jurisdiction."

At the bottom of the document was written: "All claims to be collected through Crow Dalton Lambert."

In September 1983 the Italian insurers started proceedings in Italy claiming a declaration that they were not bound by the representation on the ground of misrepresentation. In December Cantieri were granted leave to serve writ on the insurers out of the jurisdiction.

Mr Justice Ackner gave leave. On November 20 1984 Mr Justice Mustill ordered that leave be set aside. Cantieri appealed.

The first question was whether the case fell within Order 11 rule 1.

(1) *The place where the contracts were made.*

Cantieri submitted that having regard to the opening words of the New York subable clause ("the place of issue and delivery . . . is London"), either the parties had agreed the contract was deemed to have been made in London; or the provision gave rise to an estoppel by convention whereby the insurers were estopped from contending otherwise.

There was no substance in either submission. The words did not provide that the place of

making the contract should be deemed to be London; they simply recorded that place of issue and delivery was London.

Also, there was no common assumption of fact or law to found the basis of any estoppel by convention.

It followed that the case did not come within Order 11 rule 1 on the ground that the contracts were made within the jurisdiction.

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Mr Justice Mustill held that the Lloyd's SG form had been made redundant by the American Institute Hull clause; and that there was no need to construe the policy in the light of the Fenton policy in that the incorporated clauses were identical to those in the Fenton policy.

The proper law of the Fenton policy was determined by the insurers having agreed to all terms wording and conditions" as in that policy.

The contract with Fenton must have been made in London. Too close a connection with the U.S. law must not be attributed by reason only of the fact that the terms of the contract were established by American institutions.

Those clauses were the most important of the conditions subject to which the insurance was written, but they contained no express reference to U.S. law.

Other conditions were not so important, but they had been made in London by brokers and had no American connection.

Furthermore, the New York subable clause was the nearest choice to a choice of law clause.

The clause was intended to confer on the assured an option to decide that all matters arising should be decided in accordance with American law and practice.

Any suit . . . may be brought . . . within the U.S. . . . by implication, governed by English law, or . . . (e) the claim is brought in respect of a breach committed within the jurisdiction."

Features of that case were absent from the present case, and it therefore did not provide any direct authority. It might be said that in practice claims would be referred to the brokers in England, but there was no evidence of any binding contract, and it could not be said that there was a contractual term requiring it to be done.

It followed that Cantieri failed to establish a good arguable case on that point.

There must be a strong likelihood that the insurers pursued the point that none of the damage to the ship was not caused by insured perils, other underwriters would take the same point.

If so, all the claims should be dealt with in one jurisdiction.

England was the most appropriate forum. The appeal should be allowed.

Lord Justice Ackner and Lord Justice Browne-Wilkinson agreed.

For Cantieri: Jonathan Gaisford (Richard Butler and Co.).

For the Italian insurers: Iain Milligan (Clyde and Co.).

a policy incorporating provisions introduced by brokers accustomed to working in accordance with English law and practice.

The strong English connection was supported by the New York subable clause which contemplated that if the option were not exercised, the contract was governed by English law and practice.

Those factors outweighed the American connection derived from some of the American insurance clauses.

If the contract with Fenton was governed by English law, it must follow that the contracts with the Italian insurers were likewise governed by English law.

Cantieri had therefore established a good arguable case that the contracts were governed by English law.

(3) *Place where the contracts were broken.*

The court supported its contention that the contracts were broken in England. Cantieri had no more than a notice to insurers that the assured had authorised Crow Dalton Lambert to collect claims.

In *Citadel* [1982] 2 Lloyd's Rep 543 it was held that a failure to pay under a policy brokered through London brokers constituted a breach within the jurisdiction.

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By Rachel Davies
Barrister

LORD JUSTICE ROBERT GOFF said that during 1976 Cantieri carried out substantial repairs to a ship called the Stolt Marmaro, formerly Stolt Argobay.

The repairs cost about \$3m. Cantieri and the owners conceded that the damage was caused by insured perils, namely heavy weather and crew negligence. The owners did not have the financial resources to pay for the work so they assigned to Cantieri a substantial proportion of their insurance claim.

In the present proceedings the claim is made by Cantieri as assignee against Italian insurers who had underwritten 10.58 per cent of the risk.

The insurance was handled by London brokers, Crow Dalton Lambert (now being wound up). Forty-four insurers had been named as bearing varying proportions of the risk. Of the first four named three at least (Fenton Insurance, Walbrook Insurance and Drake Insurance) were English companies.

Having obtained 1.5 per cent cover from the first four claimants, Crow Dalton Lambert

underwrote the rest of the risk.

The insurance was handled by

London brokers, Crow Dalton

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COMMODITIES AND AGRICULTURE

U.S. suffers 12% dive in farmland values

By IAN HARGREAVES

By Nancy Dunn in Washington
THE VALUE of farmland in the U.S. has suffered its steepest decline in value since the great depression, according to the U.S. Department of Agriculture (USDA).

The government's index of farm real estate values plummeted 12 per cent from April 1984 to 1985. The drop would be 16 per cent if inflation, figured at 4 per cent for the year, was considered in the estimates. The last time the index sank so precipitously was in 1932 and 1933 when values dropped 17 and 19 per cent, respectively.

The decline in land values has raised great concern in Washington about the stability of many U.S. farm banks, which have made loans on what are now inflated assets. There are fears that a rising number of farm bankruptcies will spur new bank failures, leaving even healthier farm interests with a limited number of credit institutions.

Mr John Block, U.S. agriculture secretary, has been predicting recent trends will end to the fall in land values. At some point, it is believed, today's creditworthy farmers will find the lower land prices attractive and decide to expand.

The largest annual drop in land prices regionally, 25 per cent, was reported in the corn belt states of Ohio, Indiana, Illinois, Iowa and Missouri. Of these, Iowa was hardest hit with a 29 per cent drop.

In Oklahoma land values actually rose 19 per cent, and were up in many north east states, as well as in areas where land is desirable for real estate development.

But values were mostly down considerably below last year. They dropped 21 per cent in the Great Lake states; 10 per cent in the Pacific states; 11 per cent in the Rocky Mountain states; 8 per cent in the Appalachian states; 5 per cent in the southeast; and 9 per cent in the southern Delta states.

Oil continues sharp decline as Opec meeting looms

By IAN HARGREAVES

OIL PRICES continued their recent sharp downward trend yesterday, amid a growing belief in the oil market that the Organisation of Petroleum Exporting Countries will be forced to cut prices when its ministers meet in Geneva on June 30.

Forward positions for Brent, the main North Sea crude, were expected to fall, trading as low as \$32.45 a barrel for September delivery, compared with \$35.55 a barrel at the end of last week.

In New York a similar pattern occurred in the futures market, with light crude prices trading down to \$25.12 a barrel for the December position, compared with \$26.74 for July.

Traders are betting that Opec ministers will be forced to cut the price not only of heavy oil, as Saudi Arabia has already proposed, but also of light grades.

It is widely believed, however, that the June meeting will

be the first of a series this summer as Opec attempts to re-establish a workable pricing and production structure in the face of weak demand and rising output from non-Opec countries.

The market has been further unsettled by reports at the end of last week that Abu Dhabi, an Opec member, had offered a 5 cents a barrel price discount to Japanese oil customers.

Although the United Arab Emirates oil ministry has firmly denied reports that this constitutes an official price cut, there was further confirmation yesterday that discounts have been made available to Japanese customers. Saudi Arabia is under strong pressure to make similar concessions to its customers.

Although the oil industry is deeply nervous about the outlook for oil prices this summer for repairs, Phillips yesterday denied that this would be necessary.

may have overdone its decline in the last few days. Spot crude prices were also firm yesterday, indicating a shortage, especially of Brent, for immediate delivery.

They pointed out that product prices have not been as weak as crude prices and that most of the recent trading action has been in the notoriously volatile forward Brent market.

There was another piece of bad news for Opec yesterday, however, when Phillips Petroleum said there was no danger that output from its large Ekofisk field in Norway would be affected by maintenance problems.

The Ekofisk platform have been sinking, because of subsidence problems on the seabed, and there has been speculation that the field may have to be shut down this summer for repairs. Phillips yesterday denied that this would be necessary.

Cash call to prop up rubber price

By OUR COMMODITIES STAFF

THE International Natural Rubber Organisation has called up an extra \$16 million (\$52m) to help finance more support buying by its buffer stock to sustain market prices.

The Organisation has asked the 33 member countries of the International Natural Rubber Agreement to provide the additional money required within 14 days from June 14.

The extra \$16m will raise total contributions by members to about \$890m since 1981. The decline in the natural rubber market during the past few months has pushed prices below the buffer stock's "buy back" level of 177 Malaysian Singapore cents a kilo (it is currently just above 173 cents). As a result the buffer stock has been forced to resume support buying. It is estimated that the buffer stock has bought some

11,000 tonnes in recent weeks raising total holdings to over 280,000 tonnes.

If buffer stock holdings of surplus rubber go above 300,000 tonnes a special meeting of the International Natural Rubber Organisation has to be called to review the market situation.

In theory the Council could then decide to lower the Agreement's "floor" and "ceiling" price range, but this would be strongly opposed by producer countries, who already maintain that the existing range is far too low and has not kept up with the increases in production costs.

Meanwhile a special meeting of the International Natural Rubber Organisation is being held this week to decide on the extension of the Agreement for another two years, and the appointment of a new buffer stock manager.

Wong Suieng in Kuala Lumpur writes: Consumer members of the organisation are still in dispute over the choice of the new buffer stock manager.

Traditionally, the job is reserved for an American, but the two nominees put forward by the U.S.—Mr Robert Sanders, the Intra-hubstock representative in New York and Mr John Stenger, a New York rubber dealer—were rejected at the last meeting in April.

It is believed the U.S. intends to submit the same two names at this week's meeting, while some European consumers feel they should be allowed to nominate fresh candidates. Producers are said to be agreeable to any candidate the consumer members may come up with.

Falls in stocks fail to rally aluminium

By JOHN EDWARDS
Commodities Editor

ALUMINIUM prices eased on the London Metal Exchange yesterday in spite of continued declines both in world stocks and in LME warehouse holdings.

Figures issued by the International Primary Aluminium Institute showed that stocks of all kinds of aluminium, primary and secondary, fell in the non-

LME warehouse stocks (Changes during week ending June 6)

	tonnes
Aluminium	-1,500
Copper	+5,700 to 110,175
Lead	+125 to 4,902
Nickel	-318 to 4,902
Steel	+745 to 22,630
Zinc	+125 to 41,250 (ounces)
Silver	-610,000 to 49,900,000

Communist world in April to 4,278m tonnes compared with 4,295m in March and 3,947m in April last year. Primary metal stocks declined to 2,457m against 2,457m in March and 2,075m tonnes a year ago.

Traders said the stocks decline was largely in line with expectations and therefore did little to reverse the present downward pressure on the market. The continued fall in LME warehouse stocks of aluminium had the same effect.

In contrast copper prices gained ground, although the increase in LME warehouse stocks was larger than generally anticipated. The market was boosted by the weaker trend in sterling and a firmer than expected opening trend in New York.

Reuter reported from Lusaka that the long-term strike on the Zambian copperbelt has officially ended.

Amer announced yesterday that it was lowering its domestic selling prices in the U.S. for zinc by 2 cents to 44 cents a lb and for lead by 1 cent to 19 cents a lb.

Mr McIntyre, the deputy secretary general who has been

Farmer's viewpoint by John Cherrington

Surplus problems keep growing

I MAKE no apology for returning to the question of food surpluses once again. I have just driven to Scotland and all along the road the grain crops looked very good and the grass was growing well. Fine crops for silage were being cut and there appeared to be an abundance of lambs. It all looked set for another record production year, certainly such a ban brought into effect in the EEC, their main competitor. New Zealand farmers also rely on nitrogen, but theirs is induced by a combination of clover—whose growth is stimulated by the use of phosphates for silage—and the higher intensity of sunlight in their country. In the same way much of Australian grain receives its nitrogen through the use of other legumes and clovers in the ground. Temperatures rise to about 45 deg F.

It is quite possible that the availability of plentiful nitrogen has made some farmers careless in its use, just as they were in the provision of compound feed for their cows. Since milk import quotas came in a year ago they have been much more careful in the production of milk, certainly through the use of other legumes and clovers in the ground, cost have actually improved. There are also other systems of providing fertility. For instance, many farmers don't make the fullest use of clovers and other rotational systems. The provision of ample nitrogen by present processes removes the need for this by presenting farmers with the finished product in bags.

A tax on nitrogen would weigh heavily on those who are farming (and of inherently low fertility). At present they can get almost as good results as those farming the best land, thanks to the provision of cheap nitrogen. In the numbers game which is passed for democracy in the EEC, the poor land farmers often the smallest agricultural exporting countries would, of course, like to see

as recently as 50 years ago very little nitrogen was used in British farming, except on a Community basis. The idea being that as a great deal of production is due to the use of this fertiliser, a sizable increase in cost would deter farmers from its excessive use and so the mountains of food would gradually cease being added to, and their costs would be met by proceeds from the tax.

This suggestion has been made before several times, but is an unlikely event. Most farmers, even quite small ones, do rely on nitrogen for their basic production these days.

New Zealand and similar agricultural exporting countries would, of course, like to see

against any scheme which seemed to work unfairly against their vital interests.

As our climate inorganic nitrogen was earlier in the growing season than that provided by clovers or which occurs normally in the soil as part of a general break down of crop residues. Fifty years ago for instance my early grass began to grow in late April. Now stimulated by nitrogen the grass will grow as soon as

the finished product in bags is charge of Unctad since January 1, denied that the staff changes, which are expected to be announced this week, were related to criticism from Washington.

They would involve the "re-assignment" of more than 20 staff in response to new needs which had appeared at a crucial stage in the organisation's life, he said.

A new secretary general is expected to be appointed in the autumn.

Unctad's trade and development board will consider a report from an independent group of experts this week, recommending that a new financial facility be established to provide compensation for shortfalls in the exporting earnings of developing countries.

Ceylon met improved demand with brighter teas firm to dearer.

Quality teas stay at 205p

By Our Commodities Staff

TEA PRICES showed little change at the London weekly auction yesterday. Indicative prices for quality teas were the same as last week at 205p a kilo nominal; medium and low medium were also unchanged at 160p and 118p respectively. The London Tea Brokers Association reported that 29,250 packages were offered, including 6,360 in the offshore section.

The final end of season North Indian teas on offer met selective inquiry and tended lower. Best and good medium East Africans again came in for keen competition and often put on 5p to 10p.

Ceylon met improved demand with brighter teas firm to dearer.

U.S. MARKETS

BY WILLIAM DULFORCE IN GENEVA

A SHAKE-UP of senior staff at the Geneva headquarters of the United Nations Conference on Trade and Development (Unctad) is imminent. Mr Alister McIntyre, the acting secretary general, has confirmed.

The organisation, the main purpose of which is to contribute to the economic development of the third world, has recently been severely criticised by the U.S. and other developed countries for inefficiency and political bias.

It has also been without a secretary general since the beginning of the year.

Mr Gmani Corea, who had become a controversial figure after 10 years at the helm of the organisation, resigned last year.

Mr McIntyre, the deputy secretary general who has been

SOYABEANS and maize reacted to the weekend rains with strong profit taking, reports Heinold Commodities. Last week's rally attracted more redemptions from Government programmes and outright sales by producers, putting more pressure on old-weather futures. Wheat closed marginally higher as forecast of additional moisture indicated further harvest delays.

Precious metals attracted light selling on weakness in oil prices and a study by the market found technical support and remained in a narrow range.

Copper and aluminium weakened in reaction to S movements and also in sympathy with precious metals. After achieving new contract lows on weak cash sales, sugar uncovered light support. Cane lost ground initially on S strength but remained in a narrow range as manufacturer buying interest checked declines.

Coffee was lower on disappointed liquidation when freeze damage in Brazil failed to materialise. Cotton traded featureless as the market lacked fresh fundamental future. Heating oil continued its decline on pessimism over OPEC's pricing structure particularly since a Japanese customer of Abu Dhabi confirmed its report price cuts.

GOLD 20,000 lb. cents/lb

	Close	High	Low	Prev
June	615.0	612.0	612.0	613.3
July	617.5	615.0	609.0	616.0
August	614.0	612.0	609.0	616.7
September	615.0	612.0	609.0	616.7
October	617.5	615.0	612.0	616.7
November	617.5	615.0	612.0	616.7
December	617.5	615.0	612.0	616.7
January	617.5	615.0	612.0	616.7
February	617.5	615.0	612.0	616.7
March	617.5	615.0	612.0	616.7
April	617.5	615.0	612.0	616.7
May	617.5	615.0	612.0	616.7
June	617.5	615.0	612.0	616.7
July	617.5	615.0	612.0	616.7
August	617.5	615.0	612.0	616.7
September	617.5	615.0	612.	

Financial Times Tuesday June 11 1985

INDUSTRIALS—Continued

1985	High	Low	Stock	Price	+ or -	No.	Yr.	PE
101	181	176	Stalco	197	-7%	54	23	16.2
110	176	171	Merci Metals	405	+1	120	32	5.3
117	9	9	Metal Source	113	-7	29	45	16.5
123	68	68	MetLife Corp	1042	-1	14	55	13.2
129	182	178	Metronet Computer	211	-1	14	54	14.6
130	51	48	Metronet Corp A	708	-2	14	54	14.6
140	61	58	Metronet Corp B	1077	+2	32	25	8.0
140	267	267	Metrocom	332	-3	34	47	14.5
142	32	32	Metro Net	33	-2	12	25	10.8
144	44	44	Metroplex Corp	102	-1	14	54	14.6
145	145	145	Metroplex Corp Pl	202	-2	102	102	10.0
147	57	51	Metroplex Corp Pl	107	-2	102	102	10.0
148	51	47	Metroplex Corp Pl	107	-2	102	102	10.0
149	149	149	Metroplex Corp Pl	107	-2	102	102	10.0
150	150	150	Metroplex Corp Pl	107	-2	102	102	10.0
151	58	58	Metroplex Corp Pl	107	-2	102	102	10.0
152	152	152	Metroplex Corp Pl	107	-2	102	102	10.0
153	153	153	Metroplex Corp Pl	107	-2	102	102	10.0
154	154	154	Metroplex Corp Pl	107	-2	102	102	10.0
155	155	155	Metroplex Corp Pl	107	-2	102	102	10.0
156	156	156	Metroplex Corp Pl	107	-2	102	102	10.0
157	157	157	Metroplex Corp Pl	107	-2	102	102	10.0
158	158	158	Metroplex Corp Pl	107	-2	102	102	10.0
159	159	159	Metroplex Corp Pl	107	-2	102	102	10.0
160	160	160	Metroplex Corp Pl	107	-2	102	102	10.0
161	161	161	Metroplex Corp Pl	107	-2	102	102	10.0
162	162	162	Metroplex Corp Pl	107	-2	102	102	10.0
163	163	163	Metroplex Corp Pl	107	-2	102	102	10.0
164	164	164	Metroplex Corp Pl	107	-2	102	102	10.0
165	165	165	Metroplex Corp Pl	107	-2	102	102	10.0
166	166	166	Metroplex Corp Pl	107	-2	102	102	10.0
167	167	167	Metroplex Corp Pl	107	-2	102	102	10.0
168	168	168	Metroplex Corp Pl	107	-2	102	102	10.0
169	169	169	Metroplex Corp Pl	107	-2	102	102	10.0
170	170	170	Metroplex Corp Pl	107	-2	102	102	10.0
171	171	171	Metroplex Corp Pl	107	-2	102	102	10.0
172	172	172	Metroplex Corp Pl	107	-2	102	102	10.0
173	173	173	Metroplex Corp Pl	107	-2	102	102	10.0
174	174	174	Metroplex Corp Pl	107	-2	102	102	10.0
175	175	175	Metroplex Corp Pl	107	-2	102	102	10.0
176	176	176	Metroplex Corp Pl	107	-2	102	102	10.0
177	177	177	Metroplex Corp Pl	107	-2	102	102	10.0
178	178	178	Metroplex Corp Pl	107	-2	102	102	10.0
179	179	179	Metroplex Corp Pl	107	-2	102	102	10.0
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181	181	181	Metroplex Corp Pl	107	-2	102	102	10.0
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183	183	183	Metroplex Corp Pl	107	-2	102	102	10.0
184	184	184	Metroplex Corp Pl	107	-2	102	102	10.0
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186	186	186	Metroplex Corp Pl	107	-2	102	102	10.0
187	187	187	Metroplex Corp Pl	107	-2	102	102	10.0
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199	199	199	Metroplex Corp Pl	107	-2	102	102	10.0
200	200	200	Metroplex Corp Pl	107	-2	102	102	10.0
201	201	201	Metroplex Corp Pl	107	-2	102	102	10.0
202	202	202	Metroplex Corp Pl	107	-2	102	102	10.0
203	203	203	Metroplex Corp Pl	107	-2	102	102	10.0
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212	212	212	Metroplex Corp Pl	107	-2	102	102	10.0
213	213	213	Metroplex Corp Pl	107	-2	102	102	10.0
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216	216	216	Metroplex Corp Pl	107	-2	102	102	10.0
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222	222	222	Metroplex Corp Pl	107	-2	102	102	10.0
223	223	223	Metroplex Corp Pl	107	-2	102	102	10.0
224	224	224	Metroplex Corp Pl	107	-2	102	102	10.0
225	225	225	Metroplex Corp Pl	107	-2	102	102	10.0
226	226	226	Metroplex Corp Pl	107	-2	102	102	10.0
227	227	227	Metroplex Corp Pl	107	-2	102	102	10.0
228	228	228	Metroplex Corp Pl	107	-2	102	102	10.0
229	229	229	Metroplex Corp Pl	107	-2	102	102	10.0
230	230	230	Metroplex Corp Pl	107	-2	102	102	10.0
231	231	231	Metroplex Corp Pl	107	-2	102	102	10.0
232	232	232	Metroplex Corp Pl	107	-2	102	102	10.0
233	233							

1

Prices at 3pm, June 10

NEW YORK STOCK EXCHANGE COMPOSITE PRICES

Kidder, Peabody International Limited

International Investment Bankers

An affiliate of

Kidder, Peabody & Co. Incorporated

Formulas 1865

New York • London • Paris • Geneva • Zurich • Hong Kong • Tokyo

NYSE COMPOSITE PRICES

AMEX COMPOSITE PRICES

Prices at 3pm, June 11

Continued from Page 26

12 Month	P/ Yld	Stk	Div	Yd.	100s	High	Low	Close	P/ Sis	12 Month	P/ Yld	Stk	Div	Yd.	100s	High	Low	Close	P/ Sis	12 Month	P/ Yld	Stk	Div	Yd.	100s	High	Low	Close	P/ Sis													
High	Low	Sack		Div.	Yd.	100s	High	Low	Close	Prev.	High	Low	Stock	Div.	Yd.	100s	High	Low	Close	Prev.	High	Low	Stock	Div.	Yd.	100s	High	Low	Close	Prev.												
Continued from Page 36																																										
15. 96	Oscill	wt.		10	14	14	14	14	14	14	14	14	450	284	RCA	.104	2.13	13	5439	4476	445	445	+1	126	71	Sumit	.56	296	75	75	75	-	AcmePr	5	3	3	3	3	3	3	3	3
111. 90	Oscill	pe.63.60	3.4	2	107	105	105	105	105	105	105	105	301	71	RCA	.50	5.05	13	539	4476	37	37	-	361	71	Dwrg	.13	5.6	2	2	2	2	2	2	2							
20. 20	Oscill	pe.63.60	11.	1	251	239	239	239	239	239	239	239	304	24	RCA	.21	2.12	13	5271	4476	31	31	-	361	71	Dwrg	.13	5.6	2	2	2	2	2	2	2							
204. 171	Oscill	pe.63.60	12.	10	1	251	239	239	239	239	239	239	304	372	RCA	.36	3.65	10	517	4476	36	36	-	361	71	Dwrg	.13	5.6	2	2	2	2	2	2	2							
57. 45	Oscill	pe.63.60	13.	15	15	15	15	15	15	15	15	15	305	54	RLC	.28	2.27	11	108	75	75	75	-	215	78	Sytron	1.06	5.8	10	206	185	185	185	185	185							
113. 105	Oscill	pe.63.60	14.	15	15	15	15	15	15	15	15	15	305	54	RPC	.56	5.65	10	268	317	55	55	-	1574	78	Sytron	1.15	5.8	10	120	151	151	151	151	151							
108. 101	Oscill	pe.63.60	14.	15	15	15	15	15	15	15	15	15	305	54	RTE	.56	5.65	10	108	105	105	105	-	175	78	Sytron	1.92	3.0	15	15	15	15	15	15	15							
317. 24	Oscill	pe.63.60	15.	15	15	15	15	15	15	15	15	15	305	54	Radico	.9	4.48	15	118	111	111	111	-	381	271	Sytron	.35	1.0	16	250	354	354	354	354	354							
155. 94	Oscill	pe.63.60	16.	15	15	15	15	15	15	15	15	15	305	54	RadiosPr	1	2.2	18	210	45	445	445	-	T T	T T	T T	T T	T T	T T	T T	T T	T T	T T									
311. 22	Oscill	pe.63.60	17.	22	22	22	22	22	22	22	22	22	304	54	RadiosPr	.56	5.65	10	108	105	105	105	-	81	705	Ranco	.84	4.6	10	18	19	19	19	19	19							
375. 25	Oscill	pe.63.60	18.	22	22	22	22	22	22	22	22	22	304	54	RadiosPr	.56	5.65	10	108	105	105	105	-	214	78	Ranco	.84	4.6	10	18	19	19	19	19	19							
377. 26	Oscill	pe.63.60	19.	22	22	22	22	22	22	22	22	22	304	54	RadiosPr	.56	5.65	10	108	105	105	105	-	214	78	Ranco	.84	4.6	10	18	19	19	19	19	19							
57. 45	Oscill	pe.63.60	20.	22	22	22	22	22	22	22	22	22	304	54	RadiosPr	.56	5.65	10	108	105	105	105	-	214	78	Ranco	.84	4.6	10	18	19	19	19	19	19							
31. 21	Oscill	pe.63.60	21.	22	22	22	22	22	22	22	22	22	304	54	RadiosPr	.56	5.65	10	108	105	105	105	-	214	78	Ranco	.84	4.6	10	18	19	19	19	19	19							
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311. 22	Oscill	pe.63.60	25.	22	22	22	22	22	22	22	22	22	304	54	RadiosPr	.56	5.65	10	108	105	105	105	-	214	78	Ranco	.84	4.6	10	18	19	19	19	19	19							
375. 26	Oscill	pe.63.60	26.	22	22	22	22	22	22	22	22	22	304	54	RadiosPr	.56	5.65	10	108	105	105	105	-	214	78	Ranco	.84	4.6	10	18	19	19	19	19	19							
57. 45	Oscill	pe.63.60	27.	22	22	22	22	22	22	22	22	22	304	54	RadiosPr	.56	5.65	10	108	105	105	105	-	214	78	Ranco	.84	4.6	10	18	19	19	19	19	19							
31. 21	Oscill	pe.63.60	28.	22	22	22	22	22	22	22	22	22	304	54	RadiosPr	.56	5.65	10	108	105	105	105	-	214	78	Ranco	.84	4.6	10	18	19	19	19	19	19							
77. 77	Oscill	pe.63.60	29.	22	22	22	22	22	22	22	22	22	304	54	RadiosPr	.56	5.65	10	108	105	105	105	-	214	78	Ranco	.84	4.6	10	18	19	19	19	19	19							
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WORLD STOCK MARKETS

FINANCIAL TIMES

WALL STREET

Job worries cast cloud of uncertainty

THE LATEST statistics on unemployment in the U.S. cast a new cloud of uncertainty over Wall Street's hopes of a cut in the Federal Reserve discount rate yesterday, bringing a downward trend in bond prices and an unsettled picture in equities, writes Terry Byland in New York.

Some analysts believe the increased unemployment in the non-farm sector may have undermined prospects for another cut in discount rate, although others think the Fed is still anxious to stimulate the economy.

At 3pm the Dow Jones industrial average was 2.13 down at 1,315.52.

After an uncertain start, the bond market began to extend the sharp falls recorded on Friday, after the announcement of the unemployment statistics.

In the stock market, the indications that U.S. industry may be turning stronger was seen as a bull sign. But the weakness in bonds encouraged further profit-taking in stocks on the back of the strong rise in the market at the beginning of last week.

Profit-taking in both airline and railroad issues brought a sharp fall in the Dow transportation average.

Among interest sensitive stocks, utilities turned lower in response to the about-turn in rates in the bond market. The money centre banks, with their cost

of funds no longer falling in the money markets, also eased. Manufacturers Hanover at \$387 was down \$4, J. P. Morgan, at \$52 was \$1 lower. BankAmerica was \$4 off at \$19 ahead of a Federal bank regulators meeting which could bring a down-grading of Argentine debt rating. This would require increased reserves by the bank.

But regional banks moved higher after a Supreme Court ruling which significantly strengthens prospects for interstate banking plans. Prominent was Sun Banks of Florida, which is in the process of merging with Trust Co of Georgia. Sun Bank jumped \$3 to \$39, while Trust Co. at \$36 fell \$1. Wachovia at \$33 gained \$4 but Barnett Banks of Florida at \$40 lost \$1.

The much-battered technology sector struggled to rally, but the Dow Average was depressed by a dip of 5% to \$127 in IBM. Also lower was Digital Equipment, IBM's nearest rival in data processing, with a 5% fall at \$974. In a subdued personal computer sector Apple shaded by \$1 to \$164.

Also softer was General Motors, \$4 easier at \$74 as investors absorbed the details of the \$5bn acquisition of Hughes Aircraft. Dole, having lost out in the contest for Hughes, dipped \$1 to \$74 after disclosing that it is considering other defence industry acquisitions.

Other defence stocks also turned easier on the prospect that the Hughes sale means a period of infighting for an industry already beset with cost scandals. General Dynamics dipped by \$1 to \$173, McDonnell Douglas shed \$4 to \$784, and Lockheed at \$50 was \$4 down.

In the airline sector, TWA held unchanged at \$19 as Wall Street awaited a statement from Resorts International, believed to be acting the white knight which will fend off Mr Carl Icahn.

United, still labouring under the strike by the pilots, jumped by \$1 to \$53 after

announcing plans to "recapture" \$960m from an overfunded pension scheme. But the other airline issues were out of favour, with Pan American dipping \$4 to \$84 as profits were taken after the recent upswing in the stock price.

The disarray in the world oil industry after cuts in British North Sea oil brought mixed views on oil stocks. Most of the majors shaded lower but some investors took the view that the slide in Exxon's stock price was unjustified, and the stock rebounded by \$1 to \$51.4, although trading was not heavy.

In the credit markets, turnover was sluggish, with traders cautious ahead of the day's traditional auction of Treasury bills. This week, \$14bn three and six-month bills are on the block and current rates are the lowest for five years. T-Bill rates edged higher in the market, extending Friday's trend.

The bond market was helped by a steadier tone in bond futures and managed to rally from the lowest levels. At mid-session, prices were no more than a shade below Friday's closing levels.

THE RAPID growth since the beginning of this year in the number of companies traded in the Nasdaq national market system (NMS) of quoted stocks has prompted a more selective approach to listings to be included in the Financial Times from today.

The accelerated pace of growth of NMS stocks is the result of an agreement reached last November between the National Association of Securities Dealers and the Securities and Exchange Commission on requirements for listing.

While higher financial criteria were set for companies wishing to be listed, the necessity for minimum trading volume of 100,000 shares a month was lifted. During 1984, membership of the NMS grew from 682 to 1,080 companies. In the wake of the November decision, growth has been more dramatic with a total of 1,933 companies listed by the end of last month.

This compared with 1,539 companies quoted by the NYSE at the end of April and 785 on the American Stock Exchange.

The value of shares traded on the Nasdaq system rose from \$71bn in 1981 to \$153bn last year - \$114bn on the NMS - and is projected by Nasdaq to rise to between \$175bn and \$200bn this year. By comparison, the value of shares traded on the New York Stock Exchange rose from \$289bn in 1981 to \$764bn last year.

To reflect the relative importance of the three markets, the Nasdaq listing is to be limited to the top 1,000 companies, as measured by market capitalisation and trading volume. The Amex listing is to be limited to a selection of leading stocks, while NYSE listings are unchanged.

EUROPE

Rate jitters set peaks trembling

INTEREST RATE jitters and profit-taking knocked prices off their peak levels during trading in Frankfurt yesterday. With foreign investors sidelined, shares eased throughout the day, although price movements were kept between generally narrow boundaries and turnover was relatively light.

The Commerzbank index fell 6.8 to 1,356.6, biting into last Friday's 27.8 climb to a record 1,363.5.

Declines were heaviest among sectors which led last week's rally such as banking, chemical and automotive groups, as investors chose to profit from last week's rise.

Daimler-Benz led motor stocks lower with a DM 9 fall to DM 809, while Volkswagen slipped DM 3.40 to DM 274.60 and Porsche DM 7 to DM 1,243.

The U.S.-inspired concern about the possibility of higher interest rates had most effect on the banking and insurance sectors, which have also been carried forward recently by the market's broad strength.

Among the largest falls, Deutsche Bank eased DM 5 to DM 547, Commerzbank DM 6.50 to DM 203 and Dresdner DM 6

The Sydney Stock Exchange was closed because of a national holiday.

to DM 227.50. Allianz was the largest loser among insurance stocks, closing down DM 30 to DM 1,290.

Bonds closed easier in thin trading following the U.S. dollar's firmer tone. The Bundesbank bought DM 28m worth of domestic paper after selling DM 39.4m on Friday.

Selling also surfaced in Amsterdam, halting a run of record advances in the banking and insurance sectors.

Among the banks most affected by profit-taking, ABN was down Fl 5.50 at Fl 452.00, while NMB lost Fl 2 to Fl 191.50 and Amro shed 90 cents to Fl 80.40.

International stocks were under pressure throughout the day. Royal Dutch/Shell was hit again amid continuing expectation of a cut in the official oil price and finished Fl 2.40 lower at Fl 193.50. Unilever was off 70 cents at Fl 348.50.

The Nikkei-Dow market average shed 33.25 points from the previous week to close at 12,683.34. Trading was slow at 348.11m shares, well down from last Fri-

A retreat developed during trading in Zurich, as investors cut into last week's increases.

Leading industrial issues felt the brunt of the selling. Ciba-Geigy fell SwFr 45 to SwFr 3,165, Nestle SwFr 35 to SwFr 5,270 and Sandor SwFr 100 to SwFr 8,400.

In the banks, UBS eased SwFr 25 to SwFr 3,360, Bank Corp SwFr 5 to SwFr 407 and Swiss Volksbank SwFr 15 to SwFr 1,870.

Interest rate considerations weighed heavily on investors' minds in Brussels and the market closed broadly lower after the recent rise.

Electrical holding group Tractebel fell BEF 175 to BEF 3,363 and Electrotel was down BEF 110 to BEF 8,900. Waggon Lit continued to decline, closing BEF 120 lower at BEF 3,400.

Trading remained thin in Paris with sellers holding a marginal advantage for most of the session.

The automotive sector was weaker with Peugeot FF 22 lower at FF 402 and Michelin off FF 22 at FF 1,051.

Foreign and local institutional support pushed share prices higher in Milan in advance of the outcome of the nation's wages referendum. The Banca Comerzbank index added 2.63 to 1,314.30 compared with its high for the year of 320.01.

Weakness persisted in Madrid, with most bank stocks losing ground in thin trading.

Few major industrial stocks moved in Stockholm during quiet pre-holiday trading. Electrolux firmed a further Skr 2 to Skr 262.

TOKYO

Sanctuary sought on sidelines

THE DECLINE on Wall Street last Friday drove investors to the sidelines in Tokyo yesterday and sent share prices lower for the first time for five trading days, writes Shigeo Nishizuka of *FT* Press.

Large-capital issues such as Mitsubishi Heavy Industries and asset-heavy stocks, which had led the recent bullish market, lost ground under heavy profit-taking.

The Nikkei-Dow market average shed 33.25 points from the previous week to close at 12,683.34. Trading was slow at 348.11m shares, well down from last Fri-

day's 911.94m. Losses outnumbered advances by a narrow margin of 414 to 480, with 141 issues unchanged.

The market had performed well for a couple of weeks as large-capital ship-buildings, steels and electric powers attracted strong buying interest. Investors had hoped that falling U.S. interest rates might prompt the Federal Reserve Board to cut the official discount rate again, which would bring down interest rates in Japan. However, that hope faded when long-term U.S. bond prices dropped on Friday.

Hit by a wave of small-lot selling, Mitsubishi Heavy Industries fell Yen 8 to Yen 298 and topped the active list at 10.13m shares changed hands. Nippon Steel, the second busiest issue with 8.02m shares, declined Yen 13 to Yen 1,855. Tokyo Electric Power lost Yen 50 to Yen 2,100 and Tokyo Gas Yen 10 to Yen 229.

Nippon Yusen, which had been popular on expectations for government deregulation, dipped Yen 11 to Yen 298. Property and transport stocks were lower. Mitsubishi Estate lost Yen 13 to Yen 1,855. Nippon Express Yen 15 to Yen 2,424 and Tobu Railway Yen 10 to Yen 2,424. Construction and housing also eased, with Ohbayashi dropping Yen 14 to Yen 325.

Some blue chips came into favour towards the close. TDK added Yen 170 to Yen 1,720, Pioneer Yen 60 to Yen 1,900, Sony Yen 30 to Yen 1,900 and Hitachi Yen 15 to Yen 1,900. Nevertheless, trading volume of those blue-chip issues was slim, except for Mitsubishi Electric. It was the 10th busiest stock, with 4.43m shares traded as it rose Yen 7 to Yen 3,875. Investment trust buying helped blue chips to gain ground.

Some securities companies moved up on small-lot foreign buying. Nomura Securities jumped Yen 20 to Yen 2,120, with foreign buying orders for around 1m shares. Nikko Securities gained Yen 30 to Yen 1,780 and Yamaichi Yen 4 to Yen 1,782.

Bond prices weakened as investors were discouraged by the probability that the Federal Reserve Board would fail to cut the discount rate again in the immediate future. The yield on the 7.3 per cent government bonds maturing in December 1993 rose only slightly from Friday's 6.505 per cent to 6.520 per cent.

CANADA

A FURTHER sharp decline developed in Toronto, with turnover again high.

Among the most heavily traded losers, Royal Bank traded C\$54 lower at C\$30.00, Inco was C\$5 down at C\$19.00, Noranda C\$5 off at C\$15.50 and Dome Mines eased C\$5 to C\$10.40.

Energy issues stocks were generally easier with Texaco C\$5 down at C\$32.00.

Business was light in Montreal with stocks generally lower.

LONDON

HANSON TRUST'S surprise announcement of a £510m rights issue, which ranks among the biggest cash calls, provided the major source of interest in London. Hanson Trust lost 11p to 211p.

The initial bout of market excitement soon gave way to drab conditions, however. Equities drifted lower and selling pressure on electricals showed few signs of abating. The FT Ordinary share index lost 10.3 to 991.3.

Gifts were unsettled with light selling taking long-dated issues 5% lower and shorts down 4%.

Chief price changes, Page 35, Details, Page 34, Share Information service, Pages 32-33.

HONG KONG

THE Government's takeover of Overseas Trust Bank on Friday restored some confidence in Hong Kong. Stocks rebounded from the previous session's sharp falls, but some gains were pared by profit-taking late in the day.

Jardine Matheson takeover rumours again circulated in the market. Anglo American denied, however, that it was involved in acquisition negotiations. Jardine rose 10 cents to HK\$11.50 and its associate group Hongkong Land added 10 cents to HK\$55.80.

Among blue chips, Hutchinson Whampoa was 6 cents firmer at HK\$24.30. Hongkong & Shanghai Bank rose 10 cents to HK\$7.90 and Swire Pacific ended 5 cents higher at HK\$22.70.

SINGAPORE

A QUIETER mood in Singapore, compared with Friday's wave of selling, left prices mixed in thin trading.

UOB, which during the weekend declared it held a less-than-rumoured stake in Hong Kong's OTB, recovered only 2 of the 20 cents it lost on Friday, to close at \$S3.22.

In other banks, OCBC added 15 cents to \$S3.20 after shedding 20 cents in the previous session and DBS put on 5 cents to \$S3.10.

Short coverings boosted Genting by 10 cents to \$S6.25 and most other stocks closed within one or two cents of their pre-weekend levels.

SOUTH AFRICA

A LACK of buying interest coupled with a low bullion price, took shares lower in Johannesburg.

In gold, Buffels shed R2 to R173, FS Geduld lost R3 to R47 and Vaal Reefs ended R5 lower at R174.

Anglo American Corporation, rumoured to be interested in Hong Kong's Jardine Matheson, drifted 85 cents lower to R28.25.

De Beers, which on Monday reassured buyers that the market would not be flooded by cheaper gems from the Soviet Union, remained unchanged at R10.80.

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8.55 Depart Heathrow	17.50 Taxi to Lyon Airport
11.25 Arrive Lyon (nearest scheduled airport to Dijon)	18.20 Arrive Lyon Airport
11.45 Depart Lyon	19.00 Depart Lyon Airport
14.20 Arrive Dijon Airport	19.30 Arrive Dijon Airport
14.30 Clear Customs	20.10 Arrive Luton
14.50 Arrive Meeting MEETING	20.25 Clear Customs
19.00 Meeting Ends (You've missed the last scheduled flight from Lyon so you've had to book a hotel in Dijon)	21.10 Arrive Central London

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SECTION IV

FINANCIAL TIMES SURVEY

UNITED STATES
FINANCE AND INVESTMENT

THE RAW power of American capitalism has rarely displayed itself more effectively than in 1984. The U.S. economy grew at its fastest pace for more than 20 years, 2m new jobs were created, and the U.S. dollar was propelled to record highs by a wave of foreign confidence in the U.S. system.

A great deal of this buoyancy has faded over into 1985. Since the start of the year the major stock market indices have hit new peaks on several occasions. U.S. interest rates have sunk to cyclical lows and in the corporate sector last year's unprecedented merger boom has continued unabated.

This performance in the face of still sluggish recovery elsewhere in the world has proved a near irresistible attraction for foreign investors and exporters alike. In a very real sense the dynamism of the U.S. economy has pulled along the rest of the world and done a lot to lessen the immediate dangers of the Third World debt crisis.

Yet today the ability of this locomotive to maintain its own momentum, let alone haul along the rest of the international community, is being increasingly questioned. Even as the Dow Jones industrial average burst through the 1300 level for the first time ever last month some Wall Street pundits began warning of the risk of recession and deflation.

Indeed, whole sectors of the U.S. economy have been bypassed in recent years. A 15 per cent increase in real gross national product, energy and agriculture, which account for a much larger slice of the U.S. economy than some foreigners realise, remain deeply depressed. Farmland prices have dropped by more than a quarter from their 1981 peak and the crisis in the energy sector has bruised the reputations of most of the high flying energy banks.

Elsewhere large sectors of manufacturing industry have

been severely hurt by the dollar and a flood of cheap imports. The share of imports in total business spending on durable equipment jumped nearly 30 per cent to reach almost a quarter of the total last year. Despite the recent sharp drop in the value of the dollar, it is still trading some 14 per cent higher against the D-Mark than it was twelve months ago.

In the financial sector, last summer's near collapse of Continental Illinois Bank, the nation's eighth largest banking group, has been followed by the rescue of Financial Corporation of America, parent of the country's biggest savings bank which lost nearly \$600m last year.

The subsequent runs on dozens of smaller savings banks across the U.S. underlines the fact that some parts of the U.S. financial system are in a sur-

prisingly fragile state for this stage in an economic recovery.

There are a number of factors behind this apparently paradoxical mixture of high confidence in the U.S. economic system and the severe plight of some of its constituent parts.

Perhaps the most important of these is the way deregulation has swept through the U.S. in the last few years establishing new competitive ground rules across whole fields of industry, services and the financial sector.

The change in the rules has inevitably had a widely mixed effect as companies adjust to their new situation.

On the positive side, deregulation has unleashed a more entrepreneurial atmosphere in which innovation and inventiveness have flourished.

Among the industries which have responded most vigorously to this new environment have

been the airlines and transportation, banking and financial services, and telecommunications. Energy deregulation has led to massive restructuring, new names and radically new ways of doing business.

In the financial services industry the new ground rules have spawned a flood of innovative products. Among these are an increasingly wide range of tradable paper, including such hybrids as collateralised mortgage obligations (CMOS), which represent a repacking of previously illiquid home mortgage loans, and certificates of automobile receivables (CARS), which at the end of the day are nothing more than old-fashioned car loans. The sale of mortgage backed securities, for example, more than tripled to over \$60bn between 1981 and 1984.

On exchanges from New York

to Chicago and Philadelphia, the hottest financial instruments around are new stock index futures, currency options and other financial futures whose trading volume often overshadows activity in the underlying cash markets.

Many of these new products have grown into multi-billion dollar markets almost overnight.

According to Mr Gerald Corrigan, the new president of the Federal Reserve Bank of New York, the market in interest rate swaps which "hardly existed a few years ago" now exceeds \$100bn.

But to the extent that these changes have created the opportunity for higher rewards, they have also led to a significant increase in the potential risk.

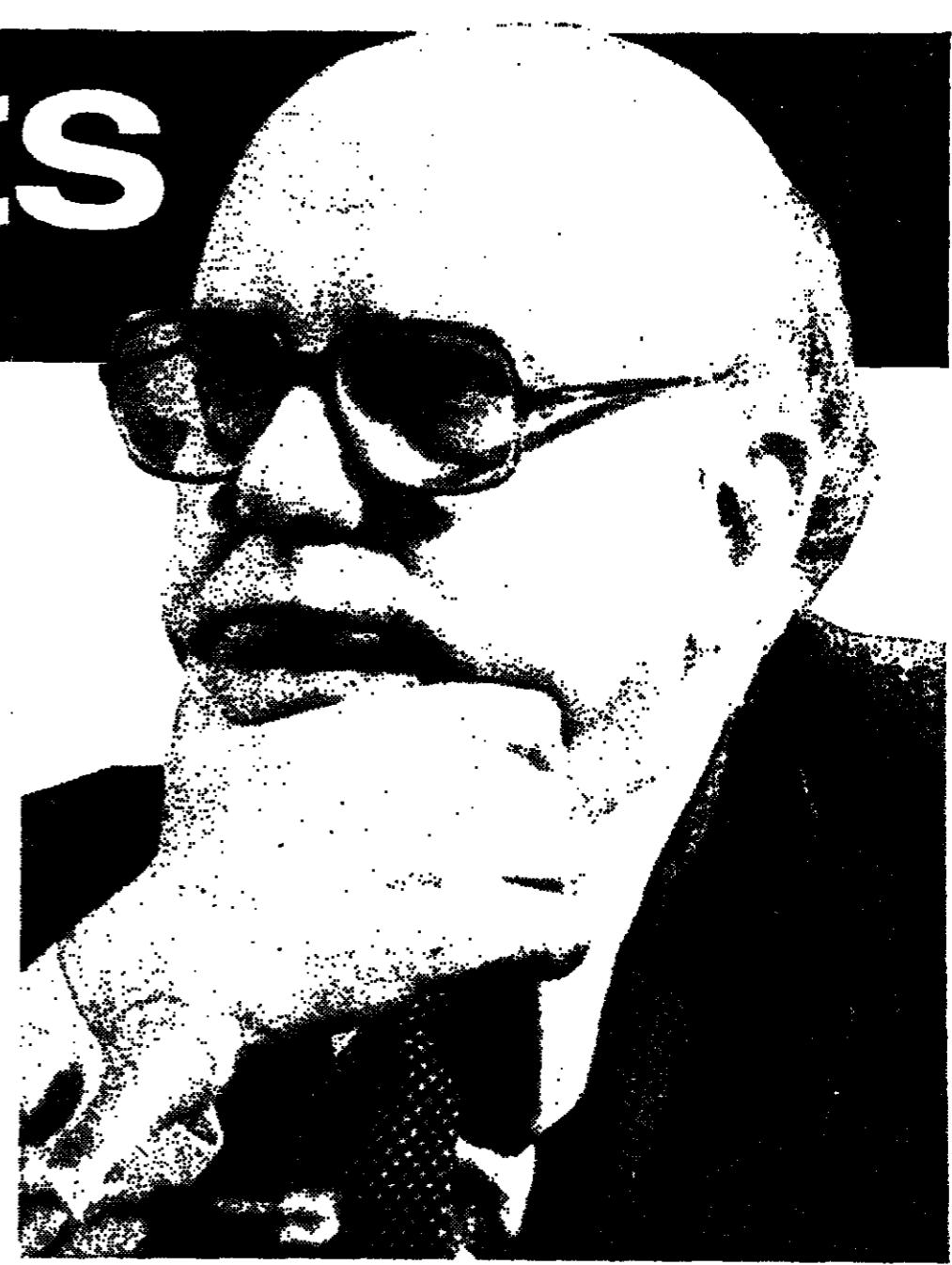
In the airlines the new competition has already bankrupted some familiar names and brought others to their knees.

In the booming bond market the collapse of several small Government securities dealers earlier this year has demonstrated the strains of allowing the markets to expand so rapidly and with the minimum official surveillance.

For example, no one expected that the closure of ESM Government Securities, a small Florida bond dealer, would result in a massive run on a hundred small savings banks a thousand miles north in Ohio.

But perhaps the greatest paradox today is the strength of the U.S. currency. On the one hand the dollar's buoyancy reflects foreign investors' eagerness to participate in the U.S. economy and enjoy the high real returns on their investment. Last year's \$71bn net capital inflow was more than double the 1983 figure, and represented about a quarter of the pool of savings available to finance net investment and the Government deficit.

On the other hand, the over



Mr Paul Volcker, chairman of the Federal Reserve Board. He has backed moves towards interstate banking

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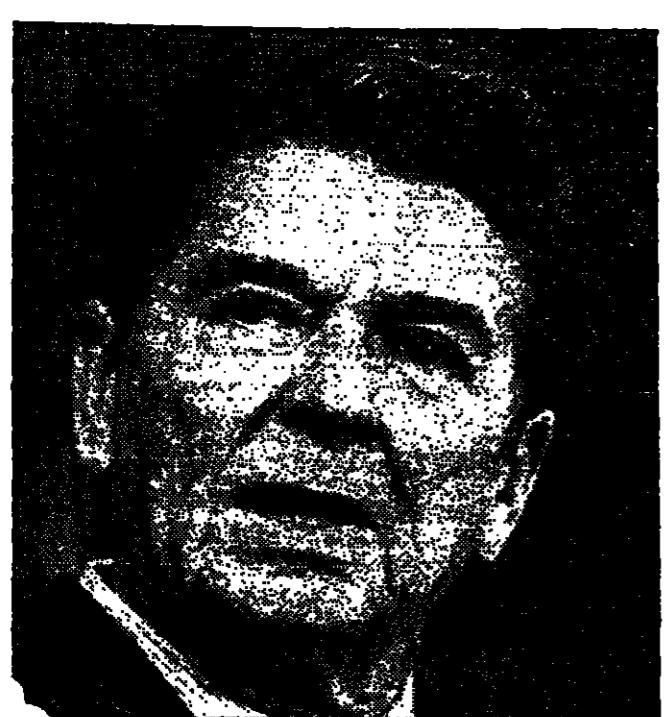
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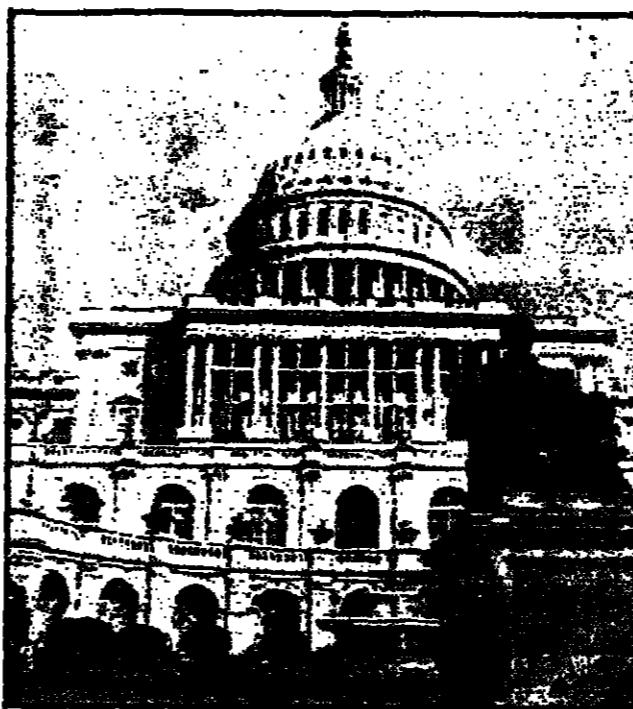
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FDIC



President Ronald Reagan

In making changes to the tax code, Congress will need to be sensitive to effects this may have on the economy. There is a risk that, should reforms simply end up as another tax cut, much effort already expended in reducing the U.S. budget deficit could be wasted.



U.S. Capitol building, home of Congress

Disagreement on implications of tax reform

BY STEWART FLEMING

PRESIDENT Ronald Reagan has injected a new element of uncertainty into the U.S. economic outlook with his plans for far-reaching reform of the U.S. tax code.

There is widespread disagreement among the experts about the economic implications of the blueprint which the President presented to the country last month.

The differing interpretations are all the more difficult to disentangle because nobody can be sure yet which bits of the reform proposals will be approved by Congress and which will be felled in the crucible from hibernal gunpowder to lobby against specific proposals. As Republican Richard Gephardt, a leading tax reform advocate, puts it "the U.S. is about to witness 'the biggest political brawl'". Washington has ever seen.

To compound the problem of assessing the economic implications of what is being proposed, there is the incalculable impact on economic activity of the added uncertainty itself. Will companies rush ahead with new investment plans in order to avail themselves of existing tax breaks or has the "windfall" tax on companies designed to prevent them profiting from the

transition to the reformed tax system blocked off this opportunity? Will consumers respond to the fog surrounding their own tax positions by holding back from purchases?

There are no firm answers to these questions either. What is clear, however, is that large sectors of manufacturing industry and the property sector, the strongest and the weakest areas of economic activity at the moment, are the biggest prospective losers from the tax reform proposal, and that the proposal has been laid on the legislative table at a time when the U.S. economy has run out of steam and could easily be poised on the edge of a mild recession.

In 1983 the U.S. economy showed the impact of easier money and an expansionary fiscal policy positively shot out of the starting blocks, leaving the recession at the beginning of the decade as only a fast fading memory.

Real economic growth in 1984 hit 6.8 per cent, unemployment dropped to just over 7 per cent as over 7m Americans found jobs. Inflation, helped by a strong dollar, rising productivity and low wage settlements, held steady at the 4 per cent

mark to which it had retreated in 1982.

In the campaign leading up to his sweeping re-election triumph in November 1984, President Ronald Reagan was able to take credit for the economic expansion. But even in the months before Americans gave him a second term, the signs of trouble ahead were clearly on the horizon.

In the third quarter of 1984 real economic growth slumped to an annual rate of just under 2 per cent. A mild rebound in the fourth quarter coupled with virtual stagnation in the first quarter of 1985, when real economic growth hit only 0.7 per cent, has confirmed that the vigorous expansionary phase of the cyclical upswing is now over, and recessionary tendencies are gaining the upper hand.

The most visible of these is the fast deterioration in the import and exporting sectors of the economy. Between 1983 and 1984 the U.S. trade deficit almost doubled, rising from \$70bn to a new world record high of \$123bn.

The weakness in the traded goods sector has largely accounted for the slower growth of the economy since the third

quarter of 1984. Industrial production has been flat since the early summer of last year and employment in manufacturing industry has ceased to rise. Employment gains are coming almost entirely from the service sectors and construction.

The surge in imports has been the vehicle through which the U.S. expansion has been transported overseas. Up to half the economic growth experienced in industrial countries over the past two years has been due to increased exports to the U.S. Many developing countries' improved economic performance owes much to increased exports to the U.S.

But there are now serious doubts about whether this trend can continue. Most U.S. economists are still hoping that in the second quarter growth will rebound and the second half of the year will see a more vigorous expansion. They base these projections partly on the belief that the drag of the export sector on the economy will diminish and the decline in interest rates which the Federal Reserve Board (Fed) has helped to engineer.

However the contrary view is that with manufacturing accounting for about 25 per cent of gross national product, corporate profits under pressure, capital spending plans being revised downwards and personal income growth slowing at a time when consumer debt burdens are becoming a problem, the weakness in sectors such as the manufacturing, farming and mining sectors will slowly sap the economy's vitality.

On this view the Federal Reserve's monetary stimulation, since it may not bring the value of the dollar down significantly, will only add to the distortions in the economy, partly by indebting developing countries, but also hard pressed U.S. financial institutions which live in horror of another surge in interest rates.

Tossing an unpredictable and far-reaching tax reform into this already unstable situation could be dangerous. But it is politics, not economics, which is driving President Reagan's tax reform plan.

The House of Representatives and the Senate will be spending part of the summit trying to resolve differences between their plans for cutting up to \$300bn off the deficit between

1986 and 1988. Most economists see progress in reducing the deficit as vital if America's excessive demands on international savings are to be reduced and if the U.S. is to find an alternative path to the one it is currently following with the economy affected by an overvalued dollar.

The SEC authorises trading in individual stock options on the New York Stock Exchange.

The New York Federal Reserve Bank proposes voluntary capital adequacy guidelines for Government securities dealers.

Marine Midland sells the first repackaged auto loans "CARS" to Salomon Brothers for resale to institutional investors.

March 1985

ESM Government Securities, a Miami-based trader, falls, sparking collapse of Home State Savings, in Cincinnati. In the wake of the crisis, the governor of Ohio declares the first extended savings bank holiday since the depression.

April 1985

Bevill, Brear and Schulman Asset Management, a Government securities firm, fails leaving creditors with as much as \$240m in losses, while ESM's losses are estimated at around \$500m.

The SEC authorises six exchanges to trade options on OIC stocks and conditionally allows the NASD to conduct a pilot project in OTC options trading.

Paul Volcker, chairman of the Federal Reserve Board, urges Congress to pass legislation permitting interstate banking.

May 1985

Maryland's governor limits depositors' withdrawals on the state's privately insured savings banks after a massive run on deposits. Subsequently, two banks are placed under the protection of a conservator.

E. F. Hutton pleads guilty to fraud that let the firm use millions of dollars in bank funds without paying interest.

First Boston announces first public offering of "CARS" securities which use automobile receivables as the underlying assets.

Prudential-Beche Securities announces its intention to buy a one-third stake in Clive Discount, a UK discount broker, as a preliminary step to forming a primary dealership in the UK gilt-edged market.

The Philadelphia Stock Exchange announces linkage with the London Stock Exchange primarily for the trading of foreign currency options products.

The U.S. Court of Appeals overturns a landmark Federal Reserve Board ruling that permitted New York-based U.S. Trust Corporation to convert its trust office in Florida to a limited service bank.

Damage done by soaring imports

The Dollar

STEWART FLEMING

DURING the first Reagan administration the extraordinary surge in the international value of the dollar was seen by senior administration officials as a symbol of the virility of the U.S. economy and of the confidence which President Ronald Reagan had inspired in the political as well as the economic future of the U.S.

Officials were quick to stress the safe haven dimension to the dollar's strength. They were quick to contrast the resilience of the American expansion with the weakness of the economies of other industrial countries—particularly in Europe which is seen to be suffering from "Eurosclerosis", an economic malaise easier to recognise than to treat.

When attention was drawn to the pressures the strong dollar was putting on manufacturing companies who were finding it hard to compete with foreign producers both in their domestic as well as international markets, the benefits of a strong dollar were stressed.

The dollar's strength had helped to curb inflation. It was putting pressure on U.S. companies to improve the efficiency of their operations so that when

the dollar did eventually decline they would be even more formidable competitors overseas.

President Reagan asked earlier this year about the high dollar responded that he certainly did not want a weaker dollar, what he wanted was stronger currencies overseas.

It was a formulation which implicitly called on the industrial partners of the U.S. to solve their economic problems while denying that there was anything wrong with U.S. economic policy which contributed to the dollar's strength.

But even as the President was sticking to this line in public, the pressures on the Administration to do something to ease the dollar's strength was growing. Large because of the weakness of U.S. exports and the surge in imports, real growth virtually pattered out.

Domestically the political response to jobs being siphoned off overseas has been the beginning of an even more virulent protectionist backlash. In Europe some opposition parties are beginning to suggest that the same has come to control capital exports to the United States—the response which is the mirror image of the trade protectionism in the U.S.

The threat that unless the

imbalances in U.S. economic policies are corrected the dollar could suffer a "crash landing" are perceived to be increasing, although few are brave enough to put a timing on the turning point.

What is clearer, however, is that American policymakers, not just in the Federal Reserve, but also in the Treasury, are now profoundly concerned about the value of the dollar. Deputy Treasury Secretary Mr Richard Darman told a television interviewer earlier this month that he would like to see the dollar decline and to develop countries which are the dollar's strongest.

The U.S. has become a net debtor nation which means that in time its current account deficit will become larger than its trade deficit, as rising interest payments to foreign investors throws the services as well as the trade balance into deficit.

International Monetary Fund (IMF) has warned that unless the current account deficit—expected to hit almost \$100bn this year—is tackled soon, by 1990 it could become a self-perpetuating.

The Administration has also been pressing its industrial partners to stimulate their economies in the hope that this too will help to correct the overvaluation of the dollar.

Even the President's tax reform plan, by reducing the profitability of U.S. investments, would, if it were enacted in its form Mr Reagan has proposed, fail to make the dollar less attractive as a currency.

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U.S. FINANCE 4

In a bullish frame of mind

Wall St. Firms

TERRY BYLAND

THE WALL STREET securities houses, like the equity market itself, are emerging from a difficult trading period and facing the second half of 1985 in a bullish frame of mind. Results for the first quarter showed a positive recovery from the malaise suffered last year, when the industry's after-tax return on equity dropped to

7.2 per cent, its lowest level for eight years.

Now, with both equity market turnover rising strongly and investment banking activity fuelled by substantial new issue raisings, the outlook for the securities houses is bright.

The industry can expect to benefit significantly if long-term interest rates are indeed headed downwards. However, the division between the wholesale firms, which aim to increase their banking and institutional links and the retail brokerage houses which are more closely tied to equity market turnover, has increased and is likely to continue increasing.

The battle with the discount brokers, which once seemed a mortal threat to Merrill Lynch and the other full-line brokers, is settling down. Market studies have suggested that trades are better executed at full-service rates and that retail brokers may be better off leaving the very small customer to the banks, which act as feeders for the discount brokers.

At the same time, the much-publicised deterioration in institutional rates appears to have slackened, as the major portfolio managers also realise that third party brokers have limited appeal for them.

Commission income, however, is likely to be down again in the second quarter of the year. Retail investors were cautious in April and most of May, and market volume was around 13 per cent under first quarter totals.

Under these circumstances, some retail brokers are finding profit margins under pressure as their clients sit on their hands or put their money into short-term money market instruments. When business recovers, it seems likely to concentrate itself even more in the hands of the big retail houses, like Merrill Lynch.

The New York houses have geared themselves up strongly for this business.

Thus, while Wall Street believes that its own profits will show a substantial recovery this year, it does not believe that the jam will spread evenly. The strongest members of the industry are expected to make the best progress over the next two years. First Boston, Merrill Lynch and Prudential-Webber are all tipped to turn in substantial profit gains this year and next.

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Top 25 underwriters and managers of underwritten issues 1984 (Ranked by \$)

	Public offerings \$	Issues underwritten	Underwritten issues with full credit to book manager \$	Rank	Issues Managed
Salomon Brothers	11,996.6	509	21,222.3	1	136
Drexel Burnham Lambert	8,380.3	543	16,484.8	2	132
Merrill Lynch Capital	8,279.6	553	16,622.2	4	132
First Boston	7,039.7	492	10,620.6	5	129
Goldman Sachs	6,290.4	481	7,908.3	6	97
Shearson/Lehman Bros.	4,817.9	515	6,658.9	7	94
Morgan Stanley	3,565.9	332	4,896.6	8	88
Kidder, Peabody	2,645.8	509	1,932.3	9	45
Prudential-Bache	2,626.3	548	1,776.9	11	24
Dean Witter Reynolds	2,554.6	506	5,978.6	12	24
Bear, Stearns	2,221.2	523	847.8	13	24
Prudential-Webber	2,113.3	522	1,677.3	10	23
E. F. Hutton	1,565.3	500	852.6	14	17
Smith Barney Harris UP	1,316.7	488	715.8	15	24
Donaldson, Lufkin & Jenrette	1,289.5	456	1,288.0	22	8
L. F. Rothschild Unterberg	1,197.4	513	191.3	23	11
Dillon, Read	1,188.8	378	459.7	15	6
Lazard Frères	943.5	385	340.4	16	6
Wertheim	797.6	400	—	—	—
Alex. Brown & Sons	606.8	428	328.7	17	12
Thomas McKinnon	514.2	420	—	—	—
A. G. Edwards & Sons	342.5	425	—	—	—
Oppenheimer	316.6	381	—	—	—
Edward D. Jones	273.8	61	291.9	18	27
Kidder, Peabody and Woods	261.9	63	—	—	—
Wheat, First Securities	—	—	257.5	19	18
Bacon Stifel Nicolaus	—	—	162.9	21	12
Blunt, Ellis and Loewi	—	—	52.7	23	6
Piper, Jaffray and Hopwood	—	—	74.9	24	8
First Jersey Securities	—	—	73.7	25	11

Top 20 securities firms, ranked by capital (\$m.)

	1984 Capital	1983 Capital	1983 Rank	Offices	Employees	Registered Representatives
Merrill Lynch and Company	2,314.5	2,623.7	1	1,005	43,233	11,415
Shearson Lehman Brothers	1,896.0	1,656.6	3	354	15,293	5,339
Salomon Brothers Holding	1,731.8	1,268.7	2	10	5,283	343
K. F. Hutton Group	1,019.8	748.5	5	413	16,542	4,696
Dean Witter Financial Services	1,237.0	964.7	4	645	16,840	7,031
Goldman Sachs and Company	859.0	712.0	6	16	3,903	361
First Boston	659.6	424.4	8	17	2,703	584
Prudential-Bache Securities	617.9	439.4	4	231	12,870	5,065
Prudential-Webber Group	572.4	449.6	7	283	16,978	3,855
Drexel Burnham Lambert Group	561.2	467.4	11	86	6,543	1,750
Bear, Stearns and Company	500.8	426.0	10	12	3,020	1,180
Morgan Stanley and Company	355.3	274.4	13	7	3,064	939
Stephens, Incorporated	326.1	275.6	15	1	195	106
Donaldson, Lufkin and Jenrette	310.9	337.9	12	25	3,000	500
Thompson McKinnon Incorporated	243.5	214.1	18	154	4,284	1,933
Kidder, Peabody and Company	242.6	227.8	17	74	5,765	2,035
Smith Barney Incorporated	207.0	203.0	19	104	5,400	1,950
Spear, Leeds and Kellogg	205.0	203.0	19	10	1,124	145
A. G. Edwards & Sons	176.1	174.3	21	235	4,385	2,231
Van Kampen Merritt Incorporated	170.6	50.3	43	5	231	106

A blurring of demarcation lines

Futures/Options

SARAH RILEY

AN AMAZING proliferation of new products is pouring out of America's futures and options exchanges. At the same time, many of the nation's traditional stock exchanges are moving into this explosive growth area, setting up off-shore trading in futures and options contracts which often have no connection with the stocks and bonds normally traded on these markets.

"Exchanges all want the ability to trade everything," points out Mr Tom Donovan, chairman of the biggest U.S. futures exchange, the Chicago Board of Trade (CBOT). "There's a blurring of the lines today."

The turmoil in the markets is putting considerable pressure on the two relevant U.S. regulatory agencies, the Commodity Futures Trading Commission (CFTC) and the Securities and Exchange Commission (SEC).

Although several years ago the heads of the two Commissions attempted to divide up the grey area between their two jurisdictions through the so-called Shad-Johnson accord, the markets are rapidly moving in a direction which threatens to render the regulatory framework obsolete.

An example of the topsy-turvy developments in the industry is that the Chicago Board of Options Exchange (CBOE) has applied for recognition by the CFTC so that it can trade commodity-type contracts (though it has its sights primarily on financial contracts

of a kind regulated by the CFTC).

Yet it was little more than 10 years ago that the CBOE was spun off by the CBOT so that it could develop a business in stock options of a kind regulated by the SEC. Now the CBOE is turning around to compete with its former parent.

At the same time, the CBOE is asking its existing regulatory agency, the SEC, for permission to trade stocks. If these threats to move into stocks just as stock exchanges like the New York Stock Exchange have already moved into the options and futures business. And Mr. Donovan comments that "we've considered the CBOT becoming a securities exchange for the past few years."

Head-on clashes between exchanges are therefore likely to become much more common in the next few years. One confrontation that is currently underway follows the somewhat surprising decision of the SEC to throw open trading in options on over-the-counter stocks. As many as four exchanges rushed to launch rival options contracts on the most attractive OTC (Over-The-Counter) stocks.

In the past the SEC has been careful to allocate stock option contracts individually to a single exchange. Certainly the exchanges are conscious that the market is an individual contract, likely to gravitate to one particular centre where liquidity is greatest.

But in this case the New York Stock Exchange, the American Stock Exchange and the CBOE are all in the field, and the OTC market itself, the National Association of Securities Dealers, could join the com-

petition in a few months time.

Mr Ivers Riley, in charge of options trading at the NYSE, is ready for the scrap. "The history of these rival contracts has been a year later nearly 100 per cent of the order flow is at one market or the other," he says. "It's going to be a very interesting test-tube experiment."

But new opportunities opened up in this way by the regulators are fairly rare. More commonly, the markets have to generate their own ideas for new contracts. It was a search that took the CBOE and the Chicago Mercantile Exchange, expandably into financial contracts in the 1970s.

Mr Tom Coleman, of the CBOE's economic analysis department, has the responsibility for developing new contracts. "Prior to 1970 the idea of new product development in the futures industry was the launching of one new product a decade," he says.

But he points to a remarkable acceleration through the 1970s and early 1980s. "It looks now as though we may be escalating into a new period in the last year when we have developed and launched more like five to ten products each year."

He suggests that one reason is that the spread of futures contracts out of the commodities areas has exposed more people to their potential benefits and generated a lot of hedgeable risk. "There's a lot of hedgeable risk out there," he comments. His opposite number at the CME is Mr Paul Burk, whose current submissions for approval by the CFTC include contracts based on ECUs, an OTC stock index and zero coupon bonds.

Like others in the industry he is now weighing up the potential of contracts which reflect economic risk-quantity contracts rather than the price-based contracts which have been familiar up to now.

"It's an entirely new arena," he says. "That may be the next frontier." That's it's likely to be the next frontier," he says.

So far, however, the big Chicago markets have left it to the New York

Securities

Promise of even greater price volatility

Credit Markets

PAUL TAYLOR

OVER THE past year the pace of innovation in Wall Street's capital markets has reached fever pitch. The investment banking community has spewed out new products at a bewildering pace, driven by a wave of inventiveness which shows no signs of abating.

The need to innovate in response to competitive pressures and a changing—more international—market place has become such that some bankers are themselves beginning to question the wisdom of such never-before product generalisation.

Among Wall Street's recent creations are a slew of strange-sounding products like "CATS," "TIGRS," "CMOs" and "CARS," many based on previously illiquid assets, together with interest rate swaps, "junk" bonds and a whole fresh raft of financial futures, options and index instruments.

Even the U.S. Government, faced with the need to fund a \$200bn-plus deficit, has got in on the act. In the wake of last year's repeal of withholding tax for overseas investors, the US Treasury has launched bearer bond-style targeted notes, aimed at foreigners, and introduced its own officially sanctioned stripped-down zero coupon Treasury securities through its "Strips" programme.

Competition within the market place has resulted in the emergence of major new products and markets which did not exist a few years ago. For example, collateralised mortgage obligations ("CMOs") represent the "securitisation" of mortgage loans which were not previously tradeable. Since First Boston pioneered the CMO in June 1983 the market has grown to around \$20bn.

The success of CMOs has in turn led to the creation of

other new securities such as Certificates of Cash Receivables ("CARS"), launched privately in February through a deal between Marine Midland and Salomon Brothers, and publicly last month.

In January when the Treasury launched its "Strips" programme—allowing the separate trading of selected bonds and interest payment coupons through the electronic book entry wire system—it was taking a leaf out of Wall Street's

Salomon Brothers' stripped-down zero-coupon Certificates of Accrual on Treasury Securities ("CATS") and Merrill Lynch's Treasury Investment Growth Receipts ("TIGRS") became almost overnight hits after their launch in August 1982.

Over the past two years the markets have swallowed over \$500bn in treasury paper repackaged this way. Recently the Chicago Board of Trade announced plans to trade paper coupon treasury bond futures.

Other examples of credit market innovation include interest rate swaps, which revolve around the ability of one borrower to raise funds in one market more cheaply than in another, and the commercial paper market, once open only to the highest rated corporate borrowers.

The U.S. commercial paper market has exploded from a \$15bn market in 1980 to over \$200bn in outstandings today. But the rapid expansion of some of these markets has already exposed the potential dangers—particularly at the loosely monitored fringes.

Nowhere is this more apparent than in the booming Government bond market. On an average day the trading volume of the major bond dealers alone in the U.S. totals \$60bn, up from just \$55bn four years ago.

When two small Government bond dealers, ESM Government Securities and Bevill, Bresler and Schulman Asset Management, ended earlier this year the repercussions were felt throughout the financial system.

For investors the credit market rally has proved a real bonanza. In terms of price alone long treasuries have gained over 25 per cent in 12 months while the total return on Shearson Lehman Brothers' Treasury Bond Index has risen by 40.56 per cent, compared to around 30 per cent for equities.

Both had been active in the complex Government bond re-purchase and reverse repurchase market.

As a result there have been repeated Congressional calls for closer supervision of these markets. Already the Fed has announced new voluntary capital adequacy guidelines for Government securities dealers aimed at encouraging more conservative management of risk.

Later this month the Federal Reserve Board (Fed), the U.S. Securities and Exchange Commission (SEC) and the Treasury

are due to report on what additional restrictions and monitoring arrangements, if any, they believe are necessary.

More cracks might have emerged but for the credit markets' recent star-spangled price performance. The sharp rally in the U.S. credit markets has been spurred by signs of a weakening economy, moderating credit demands, commodity price deflation and the accommodative response of the Federal Reserve Board.

Last month's discount rate cut to 7.5 per cent took the rate down to its lowest level since August 1978, while the benchmark bank prime corporate lending rate at 10 per cent is still at its lowest level for six and a half years.

Aided by the significant shift in Fed policy beginning last autumn, all money market rates have plunged. Most short-term money market rates are now trading at or below their late 1982-83 cyclical troughs.

At the long end, the 30-year Treasury bond yield, after peaking at 14 per cent at the end of May last year, has plunged to around 10.70 per cent.

Taken together these factors appear to promise even more price volatility in a market where the risks and rewards are already enormous and likely to become even more pronounced as competition and product innovation continue space.

All commercial banks—loans and leases*

	Total loans and leases \$bn
January 1984	1,142.4
February 1984	1,161.3
March 1984	1,166.3
April 1984	1,212.2
May 1984	1,232.0
June 1984	1,243.2
July 1984	1,256.7
August 1984	1,264.2
September 1984	1,275.0
October 1984	1,284.3
November 1984	1,300.6
December 1984	1,314.7
January 1985	1,321.4
February 1985	1,335.3

*Excludes loans to commercial banks seasonally adjusted.

Meanwhile, the recent sharp rally coupled with somewhat less aggressive pricing in the Euromarkets in the past few months, has spurred a flood of new corporate issues paced by offerings of intermediate maturities.

Since the start of the year around \$30bn in new corporate fixed income securities have been brought to market, a 25 per cent increase over the same period last year. And the current lending rate at 10 per cent is still at its lowest level for six and a half years.

Nevertheless, the market faces a number of key uncertainties. Among these are the performance of the economy in the second half of this year, the dollar exchange rate, where a sharp break could provoke a sell-off by foreign portfolio holders, the prospects for meaningful Congressional action on budget deficit reduction and, perhaps the biggest wild card, the Fed's monetary stance.

Taken together these factors appear to promise even more price volatility in a market where the risks and rewards are already enormous and likely to become even more pronounced as competition and product innovation continue space.

In a period of transition

Exchanges

BARRY RILEY

ONE DAY last August there were 236.5m shares traded on the New York Stock Exchange, an all-time peak. A few days later the exchange topped the 200m mark again.

According to an official of the NYSE: "In two days we did virtually what back in the middle 1960s would have been a whole month's worth of volume, without any hitches in the system."

That trading capacity is the result of \$100m worth of investment in technology in the past nine years, and in fact there is plenty of room for further growth because the systems have been successfully tested at a daily volume of over 400m shares.

But for 1984 as a whole, volume on the NYSE will end up only a modest 7 per cent or so, and for all its apparent strength the Big Board faces the need to adapt rapidly to a constantly evolving market place.

Pointers to its changing times include the decision last year to open for the first time on Presidential Election day, and the current discussions on a possible merger with the Pacific Stock Exchange.

There is talk of extending the trading hours by perhaps half an hour at each end of the day, rather more nebulous suggestions of global 24-hour trading.

In their joint statement in the recent annual report the chairman, Mr John Phelan, and the vice-chairman, Mr William Ellington, declared: "The Exchange is a company in transition."

The smaller U.S. stock exchanges have been much more obviously affected by the changing environment. For them, the biggest challenge has been the mushroom growth of the over-the-counter market.

NASDAQ (the National Association of Securities Dealers Automated Quotations) is now the third

biggest securities market in the world behind the NYSE and the Tokyo Stock Exchange. In response to the competition, other U.S. markets have been forced to diversify, so that the Philadelphia Exchange has focussed heavily on traded currency options and the American Stock Exchange relies for much of its business on stock options.

Developments in technology have been the key to the growth of NASDAQ, which has become a nationwide electronic market.

The role of the Securities and Exchange Commission has also been crucial in encouraging improvements in standards of trading, leading to a transformation in the status of the OTC market.

What is more, there are absolutely no domestic replacements for the likes of Gulf Oil. Such

There are indications that the SEC is becoming more flexible in its approach to foreign listings. As for dual class capital, that NYSE has conducted elaborate opinion-gathering exercises among its members and users and is likely to apply to the SEC for a relaxation of the rules.

The SEC will not wish to damage the prospects for the NYSE. At the same time, the commissioners are bound to be concerned about the risk that greater competition between exchanges both domestically and internationally could lead to an erosion of standards.

But the trend towards internationalisation is becoming well-established. Some of the NYSE's biggest member firms are prominent in the development of an unofficial 24-hour global market in perhaps 200 international grade equities which moves from Tokyo to London to New York on a follow-the-sun basis.

The NYSE has been conducting serious discussions with London and other foreign stock exchanges in a bid to ensure that this global trading is captured by the existing market places.

The NYSE is looking for links with all the major exchanges around the world, though the precise nature of any future relationships remains unclear. To begin with, the exchanges are likely to consider co-operation in the development of technology, leading to electronic interfacing and perhaps to some kind of affiliation.

Even within the U.S. the talks with the Pacific exchange are notable, because the NYSE has never been involved in any similar merger before. Having a presence in the U.S. time zone is seen as being important, and there are benefits expected in getting closer to the Pacific Basin.

It is not clear whether the merger will actually go through. But such proposals show just how radically the stock exchanges in the U.S. are being affected by changing technology and by the scope for diversification into the burgeoning new fields of futures and options trading.

There is a risk that greater competition between exchanges could erode standards

Commercial bank paper outstanding \$ (Seasonally adjusted)

All issuers	Financial total	Dealer-placed total	Directly-placed financial companies
January 1984	186,313	141,079	42,584
February 1984	191,004	147,355	44,749
March 1984	202,821	153,856	45,835
April 1984	210,865	157,683	48,277
May 1984	214,431	161,146	50,255
June 1984	218,898	160,127	51,101
July 1984	221,431	160,223	51,157
August 1984	221,174	159,536	50,900
September 1984	225,127	160,886	52,543
October 1984	228,194	159,906	54,527
November 1984	235,265	164,595	55,176
December 1984	239,117	167,391	56,917
January 1985	245,322	172,814	59,713
February 1985	247,095	175,010	60,186
March 1985	250,575	178,924	60,895

Mixed pattern against uncertain backdrop

Equities

TERRY BYLAND

THE most recent phase of the stock market has certainly lent support to the old Wall Street adage that "Wall Street climbs a wall of worry."

Encouraged by substantial falls in interest rates, including the Federal Discount Rate, and by repeated indications that the U.S. economy is slowing down, the stock market has pushed through to new peaks.

The process has become self-reinforcing as reduced returns from the bond market have encouraged the institutions to move more cash into equities.

Yet the advance has often been fitful, with sudden upswings bringing equally swift corrections as the market shied off the implications for corporate profit of the economic slowdown.

The scaling of the Dow 1300 mark seems a slightly hollow achievement for a market which almost broke through it four months ago and has had two runs at it this year. After two cuts in the Federal Discount Rate, Wall Street seems to agree with Mr Paul Volcker, chairman of the Federal Reserve Board (Fed), that several major sectors of U.S. industry are lagging behind in the economic growth league table.

Nervousness over the trend of corporate profits as the economy slowed appeared to be confirmed when IBM, the computer company, disclosed its first decline in quarterly profits for more than three years. But the market brushed aside a more recent warning from IBM that a "slight decline" in earnings is probable in the second quarter.

In the early months of the year, stock markets were held back by a widespread downgrading of profit forecasts by brokerage analysts.

The full round of corporate results for the first quarter confirmed Wall Street's nervousness, and the market abandoned its attempt to move forward during the first weeks of the new year.

Against this uncertain backdrop, equities have shown a mixed pattern, with some sectors easily outperforming others.

The best performers have been the major New York banks, with the rest of the financial sector following close behind, until the problems in the thrift industry cooled the buyers of savings and loan issues.

Retail and food and beverage issues have also done well as U.S. consumer spending has continued to hold up strongly.

There have been soft spots among the major New York department stores which appear to be suffering from a structural downturn in business as customers turn to the discount and suburban outlets.

The most surprising performance has come from the oil sector, whose stocks have risen by well over 10 per cent.

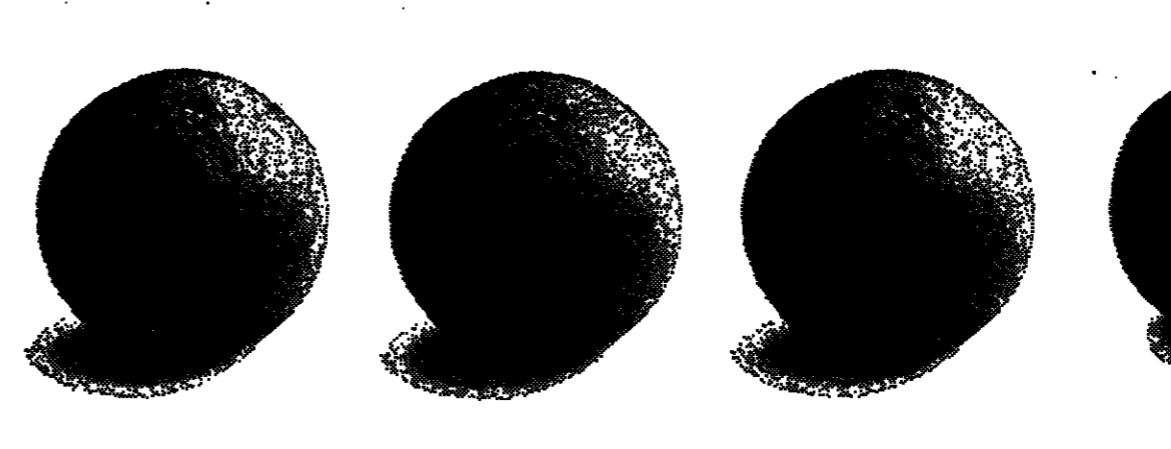
The driving force behind stock prices has been the bid predators, whose bewildering array of tactics has kept the sector on the boil. Now, with the Unocal board demonstrating that bids can be fought off, speculation has switched to stocks in companies likely to follow Atlantic Richfield's lead by restructuring assets to the immediate benefit of stockholders.

The market laggards have included the industrial casualty areas, such as steels and farm equipment stocks, and some more recent soft spots like railroad issues.

Despite the strength of the North American housing markets, forest product groups have been slow movers.

The overall outlook for equities is likely to strengthen further, as the upward rush in the bond market may be reaching its peak. But that does not mean that every sector of the stock market will move up at the same rate as the market indices.

The uncertain outlook for corporate profits, alone, means that investors will have to pick their stocks carefully in the second half of 1985.



A comparison of stock index futures.

STOCK INDEX FUTURES CONTRACTS	Initial Deposit	Maintenance Margin	Approximate Contract Value*	Avg. Daily Volatility**	Index Basis
Value Line Index Futures	\$6,500	\$2,000	\$98,000		

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U.S. FINANCE 6

In the grips of a merger mania

IT SEEMS as if the corporate finance departments of Wall Street's investment banks have never been busier, as they cope with the surge of takeovers, mergers and leveraged buyouts which have been sweeping through the U.S. economy for the past two years.

According to W. T. Grimm, a Chicago firm which has been tracking U.S. merger activity for years, some \$12.2bn was spent on mergers and acquisitions last year—up two thirds on the year before.

Of course, the figures were inflated by a handful of megamerger such as Chevron's \$13.2bn acquisition of Gulf and Texas' \$10.1bn purchase of Getty Oil.

But there were another 16 deals worth \$1bn plus, last year, and in the first few months of 1985 the pace has accelerated, if anything, it is hard to believe that until 1975 there had been only one billion dollar corporate acquisition. Kerr's purchase of Scientific Data Systems in 1969.

The last time corporate America went on a buying spree of anywhere near the same scale was in 1981 when deals such as Dupont's \$8bn purchase of Conoco and U.S. Steel's \$6.6bn takeover of Marathon hit the headlines. But the merger mania which gripped Wall Street then pales by comparison with the activity of recent months.

Scarcely a week goes by without news of a massive corporate deal or another daring bid by a corporate raider. Household names from corporate America ranging from CBS to TWA have come under attack from people who a year or two ago would have been laughed out of court.

While it is the exploits of the corporate raiders which have caught the world's attention, several of America's better managed companies have returned to the takeover trail. General Motors, General Electric, IBM, DuPont and Bradstreet have all announced major strategic acquisitions costing upwards of

sent the insurmountable obstacles to the mega mergers which they once did.

But the final, and most controversial factor, behind the current wave is the emergence of a new breed of corporate predators and Wall Street adviser.

There was once a time when Wall Street investment bankers refused to work for companies planning hostile bids and would-be purchasers had to demonstrate that they had the financial muscle and management track record to undertake a takeover.

With one or two exceptions this is no longer the case. The most significant change is that

\$1bn apiece over the past year. Allied recently announced \$2bn plus acquisition of Signal highlights the trend.

Plenty of reasons have been given for the surge in activity. Despite the rise in U.S. share prices over the last year, Wall Street still values companies well below their break-up value.

Buying a company can still be a lot cheaper than building new plants and the current administration in Washington is taking a much more relaxed view than its predecessors about the dangers which might lie ahead from the current merger craze which is gripping U.S. corporations.

The U.S. Federal Trade Commission and the Department of Justice no longer seem to pre-

sent much easier to raise finance these days than it was just a few years ago. This is reflected in the willingness of international banks to lend money now and ask questions later; and in the "junk bond" boom, corporate raiders can now raise billions of dollars at short notice to prove they mean business.

The merger wave has been a bonanza for many Wall Street advisers but it has also raised questions about their role in these mega deals. Drexel Burnham's commanding position in the "junk bond" market has meant that it is increasingly being regarded as a hostile raider itself because of its ability to raise huge sums.

In the case of Phillips Petroleum and Unocal, two oil com-

panies of these corporate raiders and their advisers is helping shake-up sleepy management and this is good for the U.S. economy. But beyond that there is a growing concern that perhaps the current excesses outweigh the benefits.

Mr Ed Hennessey, who heads Allied and is no stranger to the takeover trail, is extremely critical of the current breed of corporate raider. "They are actually speculators who take over as a means of creating lucrative markets for large blocks of stock they want to unload," says Mr Hennessey. He believes that the practice of forcing management to buy back their shares at a premium, a practice known as "greenmail," is no different than robbing a company's shareholders.

There were more than 50 cases of "greenmail" last year and it has been estimated that \$3.5bn was paid over.

On the other side, companies have been forced to take a number of defensive actions to protect themselves from the merger mania. Several of these moves, such as the adoption of "shark repellants" and "poison pills," have raised questions whether the price companies are paying to stay independent at all costs is too high.

A particularly worrying development associated with the current surge in takeovers and leveraged buyouts is the scale of debt which companies are taking on board to fulfil their ambitions.

William Hall reports.

panies which have been under attack by clients of Drexel, the latter has also had to stand still agreements under which the bidder agrees not to make another attack for several years in return for compensation which in Phillips' case was substantial.

Meanwhile, companies like Phillips and Unocal have agreed to reward their advisers much more handsomely if they succeed in remaining independent. This raises the question of whether these advisers should be working for a company's shareholders or its entrenched management.

No one is denying that the

Giving raiders food for thought

Defensive Strategies

TERRY DODSWORTH

MR FOWLER of Fowler's Modern English Usage would never have been able to tolerate the recklessness of a telephone message he received on Wall Street. But in the vivid language of the takeover game, full of references to man's predatory instincts and destructive talents, it is now quite possible to avoid a "bear hug" by offering "greenmail," launching a "Pac-Man" defence, or, in an even more confusing manoeuvre, taking an "exploding poison pill."

Most of these terms refer to defensive strategies against the new type of financial raiders who have marched on to the takeover scene in the past few years. Although many of the mechanisms have not been particularly successful, the more sophisticated recent variety are certainly giving the raiders fits for thought. The include:

Greenmail: Perhaps the most widely-used, but also most maligned, defensive device, greenmail (a mixture of the words blackmail and greenbacks) occurs when a company buys out a large, hostile shareholder by offering him a premium for his stock. Efforts to stop greenmail advanced as far as Congress last year but now appear to have been abandoned.

White Knight: A friendly firm brought in by the company under attack to avoid a hostile bidder. Part of the success of this defence has been in flushing out White Knights, whose takeover offers have generally given the hostile bidders a profit on their holdings.

Pac-Man Defence: A variant of the "best form of defence is attack" theme, in which the

target company launches a counter-offer against the bidder.

Staggered Board: Many companies have introduced staggered terms for directors so that it is difficult to throw out all the boardroom at once. This is a defence against proxy battles to gain control of the direction of the company.

Fair Price Clauses: Amendments to the company by-laws requiring a raider to pay the same price for all the shares. The concept of this manoeuvre is to prevent two-tier bids of the type which are very common in the U.S., in which the bidder buys part of the company for cash, but offers the rest of the shareholders a paper offer, which may not be so favourable, at a later date.

Stark Repellents: By-law amendments to make raiding more difficult by a number of means, such as supermajorities to approve a merger, changing the state of incorporation, and staggered directorships.

Share Buybacks: Immensely popular over the past 12 months, share buybacks are designed to increase the price of the shares by reducing the supply, while often making the company less attractive to a bidder by loading it up with debt taken on for the buyback.

Poison Pill: This device is meant to dilute the control position of the bidding company, thus "poisoning" its offer, even if it succeeds. Thus, for example, a target firm may declare a dividend in a convertible preferred stock to existing shareholders. If the hostile tender offer succeeds, the preferred becomes convertible into the voting stock of the surviving company, thus diluting its control position.

Several companies have introduced a new, sophisticated variety of the pill in a version which gives shareholders in the surviving company the right to buy shares in it at half the

Biggest 1984/85 leverage buy-outs

Date	Company	Price \$m Statis
April 1985	Union Texas Petroleum	1,700.0 Pending
April 1985	Storer Broadcasting	1,640.0 Pending
September 1984	Northwest Industries	1,400.0 Approved
October 1984	City Investing (3 divisions)	1,400.0 Completed
June 1984	Metromedia	1,130.0 Completed
April 1984	Wometco	972.0 Completed
December 1984	ARA Services	853.3 Completed
January 1985	Denny's	734.2 Completed
March 1984	Southwest Forest Industries	650.0 Completed
February 1984	Dr Pepper	648.0 Completed
January 1984	Dupont/Conoco Chemical Div.	600.0 Completed
January 1985	Red Lion Inns	600.0 Completed
August 1984	Malone and Hyde	590.0 Completed
September 1984	Harte-Hanks	575.3 Completed
November 1984	City Investing's Motel 6 Div.	565.0 Completed
October 1984	Diversified Foods	525.0 Completed
November 1984	Blue Bell	460.0 Completed
July 1984	ACF Industries	460.0 Completed
November 1984	Scott and Fetzer	440.0 Pending
February 1984	Amstar	430.0 Pending
January 1984	Weirton Plant	386.8 Completed
May 1985	Easco	185.8 Pending
May 1985	Unicroyal	950.0 Pending
May 1985	Mary Kay	280.0 Pending

market price. Although regarded as an extremely strong deterrent, Sir James Goldsmith, the UK financier, has challenged its workings in a bid for control of Crown Zellerbach. The results of this manoeuvre are still not clear.

The Courts: Both defenders and aggressors use the courts vigorously to challenge their opponents' tactics, motives and opportunity. The biggest defensive action was Unocal's poison pill, which is a generous buyback offer because of his history as a greenmailer.

Both the Unocal decision and the new sophisticated poison pill are likely to slow down the predatory raiders. But even if they do, there are signs that the flood of bids in the last two years have pressed home to management that the best defence of all is performance and a share price to match. This accounts for a wave of re-organisations, involving the sale of poorly performing units, the write-off of bad assets, and the drive to pep up results in many vulnerable companies.

A FINANCIAL TIMES SURVEY ISLE OF MAN JUNE 28 1985

The Financial Times proposes to publish a Survey on the Isle of Man in its issue of June 21st 1985. The provisional editorial synopsis is set out below:

INTRODUCTION After the traumas of recent years in banking, the Isle of Man is now consolidating its position as an offshore centre. Deposits are flowing in and the search continues to attract more blue-chip banking operations. In parallel with these moves the Manx Government is developing the industrial and commercial base in order to create a well-balanced economy.

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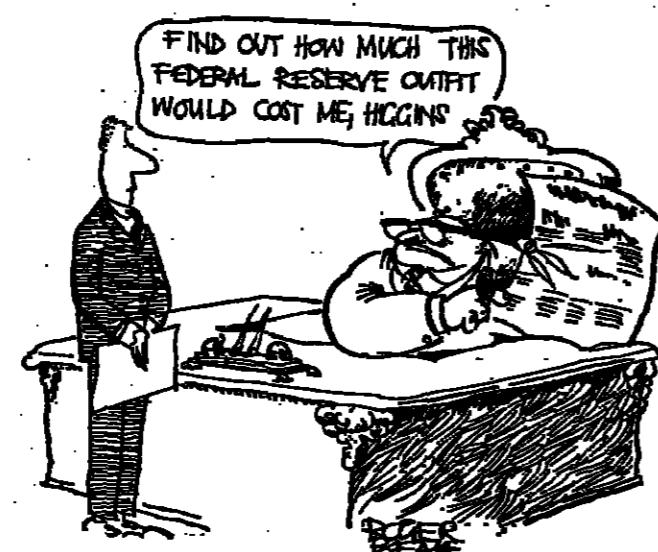
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A higher profile adopted by predators

Raiders
WILLIAM HALL



THE number of corporate raiders on Wall Street appears to have mushroomed over the past year and a half, but most of them have been around for some time. The only difference is that they are more visible now. The following is a brief rundown on some of the more familiar names and their track record.

THE OLD HANDS
T. Boone Pickens, aged 57, was until recently the unchallenged king of the corporate raiders and had made close to \$1bn through raids on a string of oil companies of which the most famous was Gulf Oil. His major company, Mesa Petroleum, has grown rapidly but is still a minnow among the U.S. oil majors, and over the past couple of years has begun to look more like an investment bank and less like an oil company. His reign is over on Wall Street, where at one stage he seemed able to raise billions of dollars for raids on undervalued oil companies, has been damaged following his defeat in the recent battle for Unocal. This could cost him close to \$100m and tie up his money for some time. He should not be underestimated, however.

Carl Lindner, aged 65, a secretive figure from Cincinnati, Ohio, has a reputation as a shrewd investor and a dogged adversary who likes his privacy, which explains why he took his muted company, American Financial, private in 1981. Held finance T. Boone Pickens at a critical stage in the latter's battle for control of Gulf Oil last year, and has substantial stakes in United Brewhouse, Penn Central and Gannett Company. His latest coup was to rescue the failed Home State Savings Bank from under the nose of New York's Chemical Bank.

Victor Posner, aged 66, a Miami Beach financier who left school at 13 and is reputed to have become a millionaire before he was 21. Made his early money in Florida real estate before moving into the stock market and building a 40-company empire which was said to be worth upwards of \$1bn at its peak. Several of his companies have been having

financial problems lately which probably explains why he has been less active than normal on the takeover front.

Jay Prizker, aged 63, until he came to rescue Braniff from bankruptcy last year, was best known for the takeover of the Hyatt Hotel chain in 1982. He is a member of a wealthy Chicago family which has a reputation for investing in undervalued companies in normally unglamorous industries and making a profit. His biggest investment is Marmon Holdings, which is run by his brother, Robert A. Prizker.

David Murdoch, aged 61, is a Los Angeles financier who made his first fortune by building houses in Arizona. Tends to be more of a long-term investor than some of the others. Was the highest shareholder in Occidental Petroleum before he fell out with the 86-year-old Dr Armand Hammer, who would not allow him to play as active a role in the company as he wanted. Occidental bought him out at a hefty premium last year. Since then has devoted himself to rescuing companies from other raiders such as Sir James Goldsmith and Irwin Jacobs. Likes to work with existing management. Currently masterminding the rescue of the troubled Castle and Cooke, a West Coast food and real estate

group, which has been a frequent target for "greenmailers".

THE YOUNG TURKS
Sam Steinberg, aged 45, first hit the headlines with an astonishing bid for Chemical Bank, pillar of the U.S. financial establishment. In fact, he has retained a reputation for audacity. His Reliance Insurance Group is often used as a vehicle for taking stakes in other companies. Last year he made a \$60m profit on his biggest investment in Walt Disney by selling the shares back to the company.

Carl Icahn, aged 48, has been dubbed "the man chief executives love to hate" and works out of a New York brokerage firm, Leahn and Co. First came to prominence in 1981 when he tried to take over Marshall Field, the big Chicago retailer. Made a worldwide \$80m through takeover raids on Phillips Petroleum and Uniroyal this year and is currently bidding for TWA, the fifth biggest U.S. airline, which is just as unhappy as most of Mr Icahn's other targets about his expressed interest.

Ivan Boesky, aged 48, a New York investor who is said to be one of the biggest and boldest arbitragers, who buy and sell shares during takeover raids. The sort of man Boone Pickens likes to have on his

side, and is reported to have of "greenmail" made the brothers \$400m. The family is said to be worth \$4bn.

The Belzbergs, Sam Belzberg and his two brothers, Hyman and William, run in a somewhat smaller league under the umbrella of the Indianapolis-based First City Financial Group. They first came to Wall Street's attention when they bid for the Bachie Group, one of the best known Wall Street firms, and since then have frequently surfaced in contested bids. They backed Boone Pickens in his battle for Gulf and recently won control of Scovill, maker of Yale locks.

SOME WELL KNOWN GANGS
The Bass Brothers, a Texas family which made its fortune in oil and sell stakes in dozens of U.S. companies. Over the past year they have taken stakes in companies ranging from Union Carbide to Georgia Pacific and Walt Disney, and are believed to have made unsuccessful bids for Conrail and Continental Illinois. Caused an uproar among big institutional investors by persuading Texaco to buy back their 12 per cent stake at a substantial premium. This textbook piece

of "greenmail" made the brothers \$400m. The family is said to be worth \$4bn.

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THE BROWNSTEINS. There are several arms of this Canadian family and by most accounts they do not always get on together. Edgar and Charles Bronfman run the Montreal-based Seagram, the world's biggest wine and spirits company and have been active corporate raiders in the past, making takeovers at Conoco, Du Pont and St Joe Minerals. They still own 22.5 per cent of Du Pont. Their cousins, Peter and Edward Bronfman, run Brascan a fast expanding Toronto-based investment company which has bought a 25 per cent stake in Scott Paper and let it be known that it would like a bigger holding.

Lencadia National Corporation. A publicity shy New York-based investment and insurance group which is run by Ian Cumming and Joseph Setinberg, both 1970 graduates of the Harvard Business School. Made a \$40m profit by forcing Avco into a merger with Textron.

FOREIGN INTERLOPERS
Sir James Goldsmith, the 52-year-old Anglo French financier, has more than a passing interest in the U.S. market. First City Financial Group. They first came to Wall Street's attention when they bid for the Bachie Group, one of the best known Wall Street firms, and since then have frequently surfaced in contested bids. They backed Boone Pickens in his battle for Gulf and recently won control of Scovill, maker of Yale locks.

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Junk Bonds
WILLIAM HALL

raising money for young and often fast growing companies which were not big enough to win the blessing of the credit rating agencies.

However, Drexel decided to branch out and begin issuing "junk bonds" to help companies that wanted to take themselves private by a form of leveraged buyout where shares are paid off with debt. One of the best examples was Metromedia which went private by issuing a large amount of "junk paper."

"Junk bonds" have been around a long time. The term originated to describe the bonds of an established company which had lost their investment grade ratings from the U.S. credit agencies. In the case of Moody's, paper rated BA or lower is non-investment grade and in the case of Standard & Poor's it is BB plus or lower.

Today issuances are limited to investment grade bonds, and if a company loses the investment grade rating on its paper, the number of investors who can buy its paper falls. Famous companies like Chrysler Corporation, Eastern Airlines or Montgomery Ward have all had paper which at one time or another slipped into the "junk bond" category.

For years this sector of the bond market was regarded as little better than a graveyard, but during the 1970s increasingly sophisticated investors discovered that despite the financial problems of the issuer, the default record on so-called "junk" was extraordinarily low. Few people had lost any money in "junk bonds" over the years and they had earned a substantially higher return than if they had invested in higher grade paper.

While "junk bonds" have a rather derogatory sound, it is a reality of corporate life that the paper of some 85 per cent of the companies would fail into this category if they were to issue new bonds because the financial requirements of the credit rating agencies are so high.

About ten years ago Drexel Burnham, a New York investment bank, began to issue bonds for those companies which could not attract investment grade ratings. Since then over 350 U.S. companies have raised over \$35bn and expanded the total size of the "junk bond" market to around \$100bn.

Drexel's initial expansion in this area did not draw criticism. After all the company was

increasingly nervous.

From here on in, it will be more difficult to raise the same amount of money as Drexel.

The other imponderable is whether the default record of the new generation of "junk bond" issuers will be as good as the records of the "fallen angels" who had no choice but to grin and bare it when they fell into the sector.

An issue of controversy

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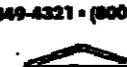
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Fed Backs
Interstate
Banking
Volcker's Plan
Urges a Move
Within 3 Years

By MATHIAS C. KAUF

Source: The New York Times
WASHINGTON, April 25—Paul A. Volcker, chairman of the Federal Reserve Board, charged yesterday that some banking legislation proposed by Congress would threaten the stability of the banking system. The plan, outlined in a bill introduced by Rep. John Gutfreund, chairman of the House Banking Committee, would expand the powers of state-chartered banks to make them more competitive with national banks.

The New York Times—April 25, 1985

Banking

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U.S. FINANCE 8



New York Federal Reserve Bank (left). Bank of America's data centre in San Francisco (right)

The key unresolved question is whether the fragmented members of the U.S. banking community can bury their deep-seated divisions long enough for a concerted push against outdated and irrelevant laws, reports Paul Taylor.

Desperate need for reform

FOR U.S. bank depositors, shareholders and management alike the last 12 months has been like living on the fault line in an earthquake zone.

First came the near collapse of Continental Illinois, the nation's eighth-largest banking group bailed out with a \$4.5bn Federal rescue package.

Even before the dust had settled on the Continental rescue, Financial Corporation of America, owner of the largest thrift in America, was in trouble. Charles Knapp, FCA's chairman was ousted and the California savings bank reported a \$590.5m loss for 1984.

Then, as the big money centre banks' earnings and share prices rebounded, aided by declining interest rates, fat lending spreads and booming fee income, serious credit problems emerged among some of the regional Texas energy and Mid-West agricultural banks struggling with the underlying problems of their customers.

Since the start of this year,

after a scandal involving some financial institutions unwittingly laundering Mafia money and many banks admitting that they had failed to report large international cash transfers, it has been the turn of the privately-insured savings banks to feel the heat.

The collapse of a small Florida-based Government bond dealer in March resulted in the closure of Home State Savings, Ohio's largest privately insured savings bank, and a run on the deposits at other privately insured institutions forcing Ohio's state governor to declare the first extended bank holiday in the U.S. since the depression years.

A few weeks later Maryland's privately-insured thrifts were in trouble, after a run on deposits forced that state's governor to limit withdrawals and put several of the institutions up for sale.

Meanwhile the attack on the historic barriers separating commercial from investment banking in the U.S., and on the

geographic restrictions on bank activity has continued—adding to the upheaval generated by recent interest rate deregulation.

Smart bank lawyers exploit loopholes in existing rules, product innovation continues apace and a creeping trend towards interstate banking is increasingly evident, spurred by technological advance, state initiatives and cross-state-line banking rescues.

Across the U.S., states have banded together to allow limited interstate banking, a move which is seen as a stepping stone towards federally-sanctioned full interstate banking and a process which has won the backing of Federal Reserve Board (Fed) chairman, Mr Paul Volcker.

Other states, like Maryland and Ohio, have been forced to throw open the doors to interstate mergers because of problems among their own financial institutions.

The range of financial products offered by banks is also expanding. Many U.S. banks have found ways to offer insurance and discount brokerage services. Banks like Citicorp and Bankers Trust have pushed ever deeper into the traditional territory of the securities firms, acting as agents for commercial paper placements and providing a wide range of fee generating services to corporate clients. Many have acquired stakes in overseas securities firms, as markets like London have prepared for deregulation.

Turnover within the U.S. banking sector has prompted ever more impassioned pleas for legislative reform from senior bankers—and federal regulators charged with the increasingly difficult task of monitoring and overseeing a changing industry.

But caution has also been urged. Under pressure from the regulators, banks have

sharp increased their loan loss reserves, lifted their primary capital and begun to more closely monitor off-balance sheet risks.

"The problems of the weak can undermine the prospects of the strong, especially during a period of transition," Mr Gerald Corrigan, the recently appointed president of the New York Federal Reserve Bank, warned recently.

However while the growing pains and strains of an industry in the process of a major upheaval have prompted some calls to "set the regulatory clock back" most bankers and regulators believe such efforts would be both futile and counterproductive.

"Congress has an opportunity and an obligation to impose a new kind of order on our financial system, one which is fairer and in tune with the modern world," said Mr David Bein, Bankers Trust's executive vice president in charge of the New York-based banking group's fast expanding corporate finance department, in Congressional testimony last month. He added, "It is a waste of time to try and return to the 1930s, or to continue with outdated and irrelevant laws."

Most regulators appear to agree. Mr Corrigan in a major speech earlier this year said: "Our federal banking laws are in desperate need of reform and we need to get on with that task promptly."

The key unresolved issues are whether the fragmented members of the U.S. banking industry can bury their deep-seated divisions long enough to mount a concerted push for such action, and whether Congress will finally face up to the challenge to help shape the future of a vital sector of the U.S. economy—before competitive pressures and inventiveness make the issue a moot one anyway.

Interstate Banking

Regional, with reciprocity

CONNECTICUT: Maine, Massachusetts, New Hampshire, Rhode Island, Vermont

FLORIDA: Alabama, DC, Georgia, Louisiana, Maryland, Mississippi, North Carolina, South Carolina, Tennessee, Virginia, West Virginia

GEORGIA: Alabama, Florida, Kentucky, Louisiana, Mississippi, North Carolina, South Carolina, Tennessee, Virginia

IDAH0: Montana, Nevada, Oregon, Utah, Washington, Wyoming

INDIANA: Kentucky, Illinois, Michigan, Ohio

KENTUCKY: Illinois, Indiana, Missouri, Ohio, Tennessee, West Virginia, Virginia (national reciprocity after July 1985)

MARYLAND: Delaware, DC, Virginia (Alabama, Arkansas, Florida, Georgia, Kentucky, Louisiana, Mississippi, North Carolina, Pennsylvania, South Carolina, Tennessee after July 1987)

MASSACHUSETTS: Connecticut, Maine, New Hampshire, Rhode Island, Vermont

NORTH CAROLINA: Alabama, Arkansas, DC, Georgia, Florida, Kentucky, Louisiana, Maryland, Mississippi, South Carolina, Tennessee, Virginia, West Virginia

RHODE ISLAND: Connecticut, Maine, Massachusetts, New Hampshire, Vermont (national reciprocity after July 1986)

SOUTH CAROLINA: Alabama, Arkansas, Florida, Georgia, Kentucky, Louisiana, Maryland, Mississippi, North Carolina, Tennessee, Virginia, West Virginia, DC

VIRGINIA: Alabama, Arkansas, DC, Florida, Georgia, Kentucky, Louisiana, Maryland, Mississippi, North Carolina, South Carolina, Tennessee, West Virginia

UTAH: Alaska, Arizona, Colorado, Hawaii, Idaho, Montana, Nevada, New Mexico, Oregon, Washington, Wyoming

Regional, without reciprocity

OREGON: Alaska, Arizona, California, Hawaii, Idaho, Nevada, Utah, Washington

National, with reciprocity

NEW YORK: WASHINGTON

National, without reciprocity

ALASKA:

ARIZONA:

MAINE:

MARYLAND: Out-of-state companies that have operated a limited-service bank in Maryland for at least six months can apply for permission to expand into full-service operations. To qualify the company must agree to invest \$25m in facilities in designated high unemployment areas and hire 1,000 workers within three years

Performance still patchy

Banks

PAUL TAYLOR

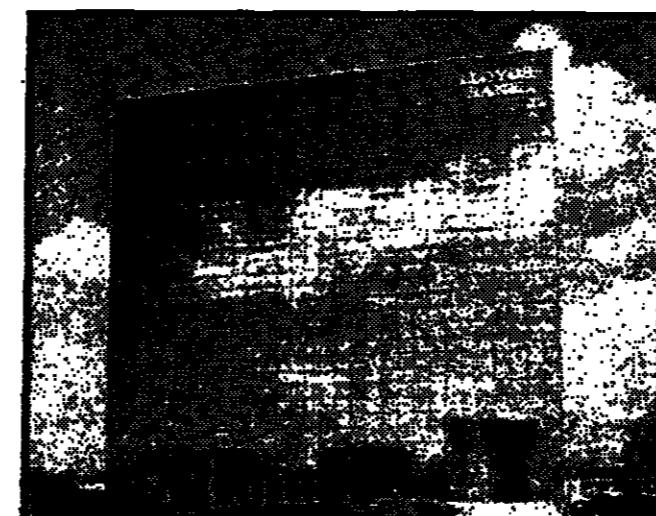
ings or 20 per cent average increase in first-quarter profits among the 15 major banks actually implies.

In 1984 the profit highlights included 17 per cent year-on-year gains at Bankers Trust and J.P. Morgan, two of the most consistently profitable banking groups in the big league. But these gains were offset by Continental Illinois's \$1.1bn loss and a \$524.4m loss at Crocker Bank, the troubled west coast banking subsidiary of Midland Bank of the UK.

The year was also characterised by a flood of special gains such as bank headquarters building sales which many banks, like Security Pacific, used to offset substantially higher loan loss provisions. The higher provisions, which continued in the first quarter of this year, reflected a more aggressive write-off of troubled loans and additions to the less developed debtor nations.

The need for increased reserves reflects not only the continuing high levels of non-performing loans which appear to have stabilised at last in the first quarter this year—but also pressure from the regulators to increase capital ratios. Among the 15 largest U.S. banks this key measure of "bank safety" has risen from an average of 5.72 per cent a year ago to 6.13 per cent at the end of the first quarter of this year.

In the meantime, competitive pressures in the U.S. banking industry continue to grow—and encourage more risky strategies. As Mr Gerald Corrigan, the president of the New York Federal Reserve Bank, noted last month: "Intense competition, by its very nature, encourages innovation. That is something we should welcome. But, in banking and finance, the process of innovation must be tempered by generous elements of caution and prudence."



Lloyds Bank building in California

Top U.S. bank holding company results, ranked by assets (\$m.)

	1984 net income	% change on year	1984 provision for loan losses	1984 charge-off at 3/31/85	Loan loss reserve at 3/31/85	As % of total loans at 3/31/85	Non-performing loans at 3/31/85	As % of total loans	Primary capital ratio
Citicorp	\$90.8	+ 2.0	\$119.0	\$67.0	\$82.0	0.92	2,200.0	2.2	5.92
BankAmerica	346.0	-12.0	361.0	307.0	297.0	1.20	3,246.0	4.2	5.98
Chase Manhattan	406.0	- 5.6	365.0	215.0	778.0	1.29	2,400.0	3.9	6.52
Manufacturers Hanover	352.5	+ 4.6	394.8	252.0	660.2	1.35	1,840.0	3.2	5.95
J. P. Morgan	537.5	+16.9	150.0	46.0	588.0	1.69	570.0	2.6	7.99
Chemical New York	240.8	+11.5	165.2	113.5	456.4	1.20	1,261.0	3.38	6.57
Bankers Trust	306.8	+17.0	230.0	120.0	321.6	1.59	731.0	3.0	6.18
First Interstate	276.3	+11.7	228.8	215.0	396.1	1.32	1,146.0	3.81	6.16
Security Pacific	291.0	+10.1	387.7	210.0	520.2	1.57	1,185.0	3.8	6.42
First Chicago	86.4	-53.0	464.8	45.2	306.4	1.20	768.0	3.0	6.19
Mellon Bank	158.5	-13.8	116.7	59.1	307.0	1.56	567.3	2.99	6.92
Continental Illinois	-1,100.0	n.m.	801.0	796.0	385.0	1.66	937.0	4.0	7.42
Wells Fargo	169.3	+ 9.3	194.6	123.3	333.9	1.43	716.7	3.1	6.80
First Bank System	131.1	+ 1.0	135.4	80.9	190.9	1.45	472.5	2.02	6.97
Bank of Boston	164.1	+21.0	180.0	80.8	247.4	1.66	474.0	3.2	6.90
Crocker National	-324.4	n.m.	526.7	469.5	299.0	1.93	1,907.0	6.5	6.39
Marine Midland	166.5	+ 5.3	129.4	83.0	218.0	1.47	526.0	1.57	6.98
Republicbank	137.3	+ 6.0	130.5	75.8	200.0	1.39	495.0	3.4	6.30
Interfirst	117.0	n.m.	173.2	217.5	288.0	1.87	797.0	5.11	6.74
McCor	107.7	+ 7.3	118.0	36.9	173.0	1.26	473.0	3.02	6.16

Foreign Investment

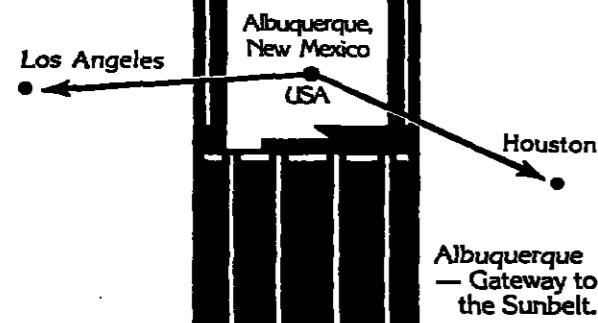
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Excluding these mega-deals

U.S. FINANCE 10

Strong dollar little deterrent to invasion

Overseas Holdings

PAUL TAYLOR



LURED BY the promise of America's huge markets, foreign corporate investors have shrugged off the dollar's strength to join the mergers and acquisitions boom in the U.S. Last year foreign takeovers of U.S. companies soared to near record levels with the UK corporations leading the way.

According to figures recently released by W. T. Grimm, the research organisation which has tracked U.S. mergers and acquisition activity for over 30 years, foreign buyers acquired 151 U.S. companies in 1984, up from 128 in the previous year. Grimm's figures are based on deals worth more than \$500,000.

The cash value of these takeovers increased even more sharply, from \$5.9bn in 1983 to \$15.1bn last year, a startling jump reflecting both the strength of the U.S. currency, together with a handful of multi-billion dollar deals.

Among the big deals which captured the headlines Royal Dutch Shell paid \$5.7bn for the 30.5 per cent of Shell Oil it did not already own, Nestle joined the merger boom in the food industry by paying almost \$5bn for Carnation and most recently West Germany's BASF group paid \$1bn for United Technologies' Immonet subsidiary.

Excluding these mega-deals

ticularly composites through Beatrice's fibre composite materials unit and it took advantage of an American company's own restructuring plans.

In other important deals the ICI deal like BASF's acquisition of the Immonet specialised industrial chemicals manufacturing group, also bucked the trend. While foreign companies have shown continued interest in U.S. basic manufacturing industry, much of the merger activity has been concentrated in the booming food, consumer products, retail and distribution sectors.

Distillers' acquisition of Somerset Importers, Grand Metropolitan's acquisition of Quality Care and Whitbread's acquisition of Buckingham Corp illustrate this dimension. Similarly Mr Rupert Murdoch's acquisition of a 50 per cent stake in 20th Century Fox, which he has used as a springboard for a daring planned expansion into the U.S. television industry, demonstrates the momentum that the U.S. service sector exerts over foreign investors.

The U.S. financial services industry has also continued to attract investment. Nevertheless, as Grimm suggests, overseas corporate investors have become somewhat more discerning about their U.S. acquisitions after a string of mistakes in the late 1970s and early 1980s, some of which, like Midland Bank's ill-fated acquisition of Crocker National, the West Coast banking giant, have proved painful and still learning to live with.

They also appear to have become more price conscious. According to the Grimm figures foreign corporate investors paid on average about 17.8 times after-tax earnings for their U.S. targets, only slightly more than U.S. average of 17.2 times earnings.

In contrast in 1979, when foreign takeovers hit the peak of 236, overseas companies were paying an average of 20.9 times earnings while their U.S. counterparts were paying just 14.3 times for their own acquisitions.

The implication is that foreign corporate investors, while seizing the opportunity to expand their U.S. operations, have become both older and wiser.

Major foreign takeovers of U.S. companies 1984/85

Target	Bidder	Country	Price (\$m)	Date
Shell Oil	Royal Dutch/Shell	Netherlands	5,670.0	May 1984
Carnation	Nestle	Switzerland	2,880.0	September 1984
GTE's Utah International	Broken Hill Proprietary	Australia	2,400.0	October 1984
UTC's Immonet Corporation	BASF	W. Germany	1,000.0	May 1985
Beatrice Chemical Division	ICI	UK	750.0	December 1984
Harris Bancorp	Bank of Montreal	Canada	546.7	September 1984
U.S. Industries	Hanson Trust	UK	331.4	May 1984
Fuji Bank	Walter E. Heller International	Japan	425.0	January 1984
Martin Marietta Aluminium Div.	Comalco	Australia	400.0	October 1984
Occidental's Geothermal Options	Santos	Kuwait	350.0	November 1984
Peoples Drug Stores	Imasco	Canada	320.0	February 1984
National Inter-group Steel (50%)	Nippon Kokan	Japan	250.0	April 1984
Genel Tri-state	Mitsubishi Bank	Japan	232.0	February 1984
Somerset Importers of NY	Distillers Company	UK	250.0	April 1984
Crocker National (additional 43%)	Midland Bank	UK	224.0	January 1985
Martin Marietta's Master Builders	Sandoz	Switzerland	190.0	April 1985
Amdahl (additional 19.5%)	Fujitsu	Japan	190.0	March 1984
Flickinger	Haniel Franz	W. Germany	174.0	May 1984
TCF Holdings	News Corporation	Australia	162.0	March 1985
Quality Care	Grand Metropolitan	UK	142.0	August 1984
Buckingham Corporation	Whitbread	UK	110.0	October 1984
Royster	Superfos	Denmark	110.0	September 1984
Indiana Insurance	Nationale-Nederlanden	Netherlands	105.0	March 1985
Allis Chalmers' Agric. Equipment	Klockner-Humboldt-Deutz W. Germany	Germany	100.0	March 1985

Net purchases of foreign stocks by U.S. investors in 1984 (\$m)

	First quarter	Second quarter	Third quarter	Fourth quarter
Europe	(54)	101	337	533
France	41	24	34	26
Netherlands	(153)	(42)	82	58
Switzerland	15	(5)	46	19
UK	43	90	59	325
Canada	(120)	(17)	44	(85)
Asia	(225)	(267)	246	252
Japan	(153)	(230)	(50)	142
Other	65	177	102	10
All countries	(354)	(6)	729	715

Net purchases of U.S. Equities in 1984 (\$m)

	First quarter	Second quarter	Third quarter	Fourth quarter
Europe	311	(590)	(1,721)	(383)
Belgium-Luxembourg	20	0	(40)	(43)
France	(173)	134	(140)	(37)
Germany	361	(81)	(227)	(104)
Netherlands	32	(35)	(131)	(32)
Switzerland	186	(250)	(1,014)	(413)
UK	(130)	(138)	(129)	(148)
Canada	708	170	477	331
Latin America and Caribbean	181	144	165	8
Bermuda	144	4	45	(110)
Netherlands Antilles	23	153	131	160
Asia	(582)	(430)	(743)	(392)
Hong Kong	(80)	(69)	(258)	(133)
Japan	39	1	(37)	(105)
"Other Asia"	(604)	(441)	(477)	(477)
Total all countries	555	(473)	(1,554)	(1,222)

Overseas companies
eager to invest

Greenfield Projects

TERRY DODSWORTH



THE SIGHT is a familiar one throughout the U.S. on the perimeter of a medium-sized town, set amidst woods or rolling farmlands, is a brand-new industrial estate. The buildings are generally moderately sized, capable of taking around 500 workers, spacious inside and surrounded by greenery. Nothing could be further from the satanic mills of yesteryear.

These are typically the surroundings where many of the more recent foreign investments in the U.S. are to be found. GKN, the UK components company, for example, has a factory on an estate in North Carolina. TDK, the Japanese audio tape manufacturer, has a similar plant outside Atlanta, Georgia, in the heart of the Deep South and Samsung, the South Korean consumer electronics group, has just opened a model facility of its kind in the undulating foothills of the Appalachians in western New Jersey.

Greenfield investment by overseas companies has continued strongly in the U.S. through the beginning of the 1980s, despite the costs in a period of great dollar strength.

Indeed, far from the current recession, some economists have suggested that its strength is partly explained by the eagerness of foreigners to invest in the U.S. economy.

This enthusiasm comes from a number of factors—the boom in the market, fear of import restrictions, and the desire to place investments in a "secure" political environment, among others.

The new companies tend to gravitate towards the non-industrial South partly because of financial incentives made available by the states, but also to avoid the high wage rates, traditional unionism and often worker-management relationships in the older industrial areas.

The most significant phenomenon of the 1980s has undoubtedly been the decision of the leading Japanese car companies to invest directly in the U.S. after 20 years of steadily rising exports from their home base.

All of these projects, which include plants set up by Honda, Nissan, Toyota, and planned ventures by Mazda and Mitsubishi, have called for investments of over \$250m—often

well over. In terms of size and value there have been few foreign greenfield developments in the past to equal them.

They are, however, only the more notable examples of the investment tide flowing into the U.S. from across the Pacific. In a less dramatic fashion, they are mirrored by a myriad of smaller companies, some clustering around the car assemblers, but many others in different industries.

Most notably, these include the Japanese consumer electronics groups which now dominate the U.S. market. Most of these have deliberately established brand new factories in areas where they feel they can more easily put their own imprint on manufacturing methods and working relationships with employees. They see this as a necessary part of an investment the success of which is partly reliant on developing the same quality standards as they achieve in Japan.

More recently, the Japanese have been followed by other South East Asian electronic companies with similar electronics assembly operations.

Sampo, the television company from Taiwan, for example, has established a plant in Georgia, and two South Korean concerns, Goldstar and Samsung, have set up greenfield projects within the last two years. They are all following the Japanese strategy of trying to gear up from a base in low-price products to more sophisticated

equipment manufacturing.

According to the latest estimates, the total size of direct foreign investment in the U.S. now amounts to around \$100bn, and only \$14bn in 1978. It is impossible to say how much of this is in greenfield projects, but with this kind of money at stake, it is inevitable that there is fierce competition between the states to attract the investment dollars.

Tennessee claims to have been the most successful in attracting foreigners, but a small township called Spartanburg in South Carolina contends that it leads the nation in per capita foreign investment. It says it has netted investments worth a total of \$1bn in some 60 foreign firms from 12 countries, employing 7,000 people.

The names of its new companies include Ritter Bros., Werks of Switzerland, Hoechst Fibers and Rode of West Germany, Michelin Tire of France, and Graf Metall from Switzerland.

It has achieved all this, it says, by thorough training programmes, an intense effort to integrate foreigners, utility costs of roughly 50 per cent less than in New York, cheap land, and top class office space at between \$11 and \$19 per sq ft.

In addition, it has no inventory taxes on manufactured goods, a five-year moratorium on some property taxes, little unionisation, and a state-supported system of technical education centres.

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